



UNIVERSITY OF CALIFORNIA

Office of the Chief Investment Officer

UC Retirement Savings Program

Investment Performance and Program Review
as of March 31, 2019

Growing Portfolios Building Partnerships

UC Investments



Plan and People



UC Retirement Savings Program at a Glance

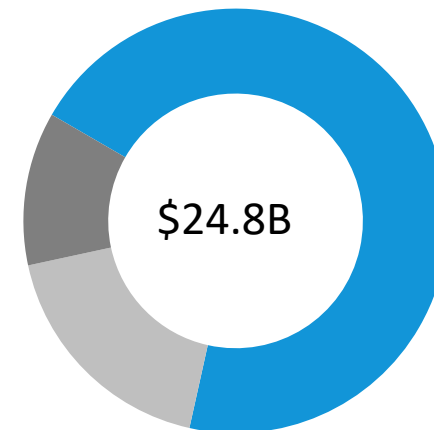
UC Retirement Savings Program

Deliver the best in class DC plan focused on participant outcomes through superior performance and cost management

UC Retirement Savings Program Facts

- ▶ **Established in 1967**
- ▶ Over 323,000 Participants
- ▶ **\$24.8 billion in assets**
- ▶ 3 Plans: 403(b), 457(b), DC Plan
- ▶ 2nd largest public DC plan in the US
- ▶ **Largest 403(b) plan in the US**
- ▶ Target Date Fund (Pathway) default since 2014
- ▶ **\$9.4 billion in Target Date Funds**

\$24.8 billion across 3 plans

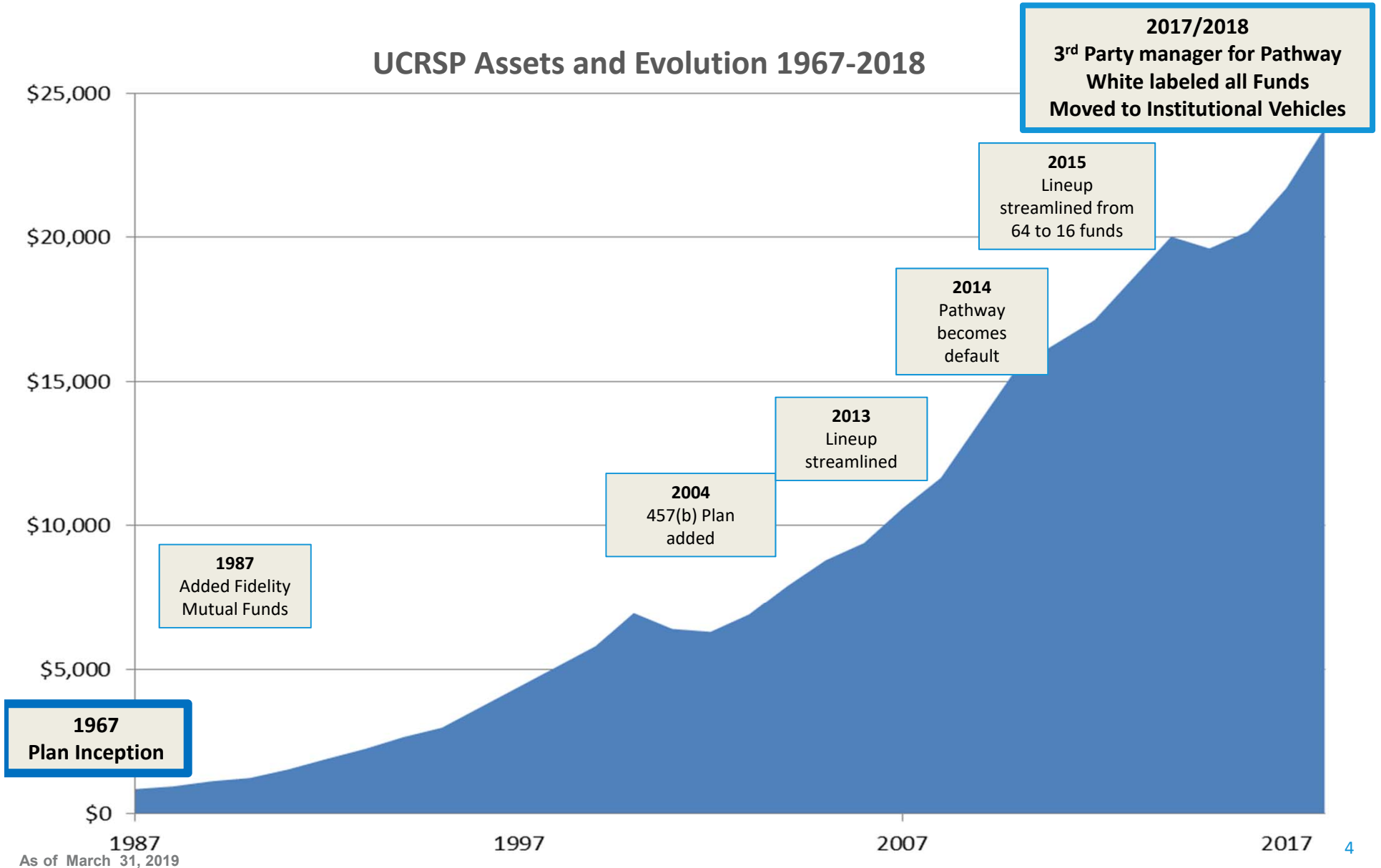


- Tax Deferred 403(b) Plan: \$17.4B
- 457(b) Deferred Compensation Plan: \$2.9B
- Defined Contribution Plan: \$4.5B



UC Retirement Savings Program Evolution

UCRSP Assets and Evolution 1967-2018



As of March 31, 2019



Investment Options at a Glance

TARGET DATE FUNDS - \$9.4 billion

UC Pathway Funds

UC Pathway Income Fund
 UC Pathway Fund 2015
 UC Pathway Fund 2020
 UC Pathway Fund 2025

UC Pathway Fund 2030
 UC Pathway Fund 2035
 UC Pathway Fund 2040
 UC Pathway Fund 2045

UC Pathway Fund 2050
 UC Pathway Fund 2055
 UC Pathway Fund 2060

CORE FUNDS - \$13.8 billion

Bond and Stock Investments

Bond Investments

Short-Term

UC Savings Fund

Intermediate-Term

UC Bond Fund

Inflation-Protected

UC Short Term TIPS Fund
 UC TIPS Fund

Domestic Stock

Large Cap

UC Growth Company Fund

Small Cap

UC Domestic Small Cap Equity Fund

Broad Cap

UC Domestic Equity Index Fund

Foreign Stock

Developed Markets

UC International Equity Index Fund
 UC Diversified International Fund

Emerging Markets

UC Emerging Markets Equity Fund

Specialty Stock

UC Real Estate Fund
 UC Social Equity Fund

BROKERAGE WINDOW - \$1.6 billion

Fidelity BROKERAGELINK®



Core Lineup Assets - Details

CORE FUNDS - \$13,758 Bond and Stock Investments

Bond Investments - \$5,466

Short-Term

UC Savings Fund - \$3,980

Intermediate-Term

UC Bond Fund - \$1,200

Inflation-Protected

UC Short Term TIPS Fund - \$55

UC TIPS Fund - \$231

Domestic Stock - \$6,397

Large Cap

UC Growth Company Fund - \$970

Small Cap

UC Domestic Small Cap Equity Fund - \$492

Broad Cap

UC Domestic Equity Index Fund - \$4,935

Foreign/Global Stock - \$1,270

Developed Markets

UC International Equity Index Fund - \$933

UC Diversified International Fund - \$127

Emerging Markets

UC Emerging Markets Equity Fund - \$210

Specialty Stock - \$625

UC Real Estate Fund - \$226

UC Social Equity Fund - \$399



Defined Contribution Team

**Head of Defined
Contribution**



Marco Merz, CFA

- Joined University of California in 2016
- 10 year career at BlackRock
- Most recently Senior Strategist for Defined Contribution
- Focus on Target Date Fund & Core lineup implementation
- Frequent speaker at DC Industry conferences including P&I, II and IMCA

Chief Operating Officer



Arthur Guimaraes, CPA, CBV

- Joined University of California in 2014
- Led UC glide path review and fund rationalization in 2015
- 10 year career in pension management in the US and Canada
- Most recently, Vice President, Alberta Investment Management Co.
- Previously, senior member of Group Savings & Retirement team at Manulife



5 Year Review



Changes over last 5 Years

Plan Enhancement Initiatives

- Streamlined fund choices from 74 to 13
- Reduced average management fee from 14 bps to 6 bps
- Saved participants \$25 million over 5 years

	AUM ex Brokerage (\$bln)	Number of Funds	Management Fee \$ (mln)	Management Fee (bps)
2015	\$18.9	74	\$25.9	14
2016	\$18.9	16	\$18.2	10
2017	\$20.9	15	\$20.8	10
2018	\$22.6	13	\$13.0	6



Plan Design Enhancements

Top 30 Investment Consultants suggest enhancements in 2018
that we incorporated in this fiscal year

Review Target Date Fund

Reviewed Pathway and hired 3rd party via RFP

Evaluate Investment Fees

Completed fee analysis and reduced fees by over \$6 million annually by moving to institutional fund vehicles

Evaluate How Plan Costs Are Paid

Updated approach to management fees

Evaluate Administrative Fees

Moved to flat per participant fee in line with consultant recommendations

Simplify Core Lineup

White labeled 3 funds for a more intuitive naming convention and eliminated 2 redundant investments



Optimal Investment Structure

UC Lineup now follows industry best practice

A Active **P** Passive **H** Hybrid

Tier 1: Default Option

Tier 2: Core Lineup

UC

Custom Target Date Fund **H**

Capital Preservation: 1 Fund **A**

Fixed Income: 1 Fund **A**

Equity: 8 Funds **A A A P P P P P**

Inflation Protection: 2 Funds **P P**

Optimal

Custom Target Date Fund **H**

Capital Preservation: 1 Fund **A**

Fixed Income: 2 Funds **A P**

Equity: 6 Funds **A A A P P P**

Inflation Protection: 1 Fund **P**

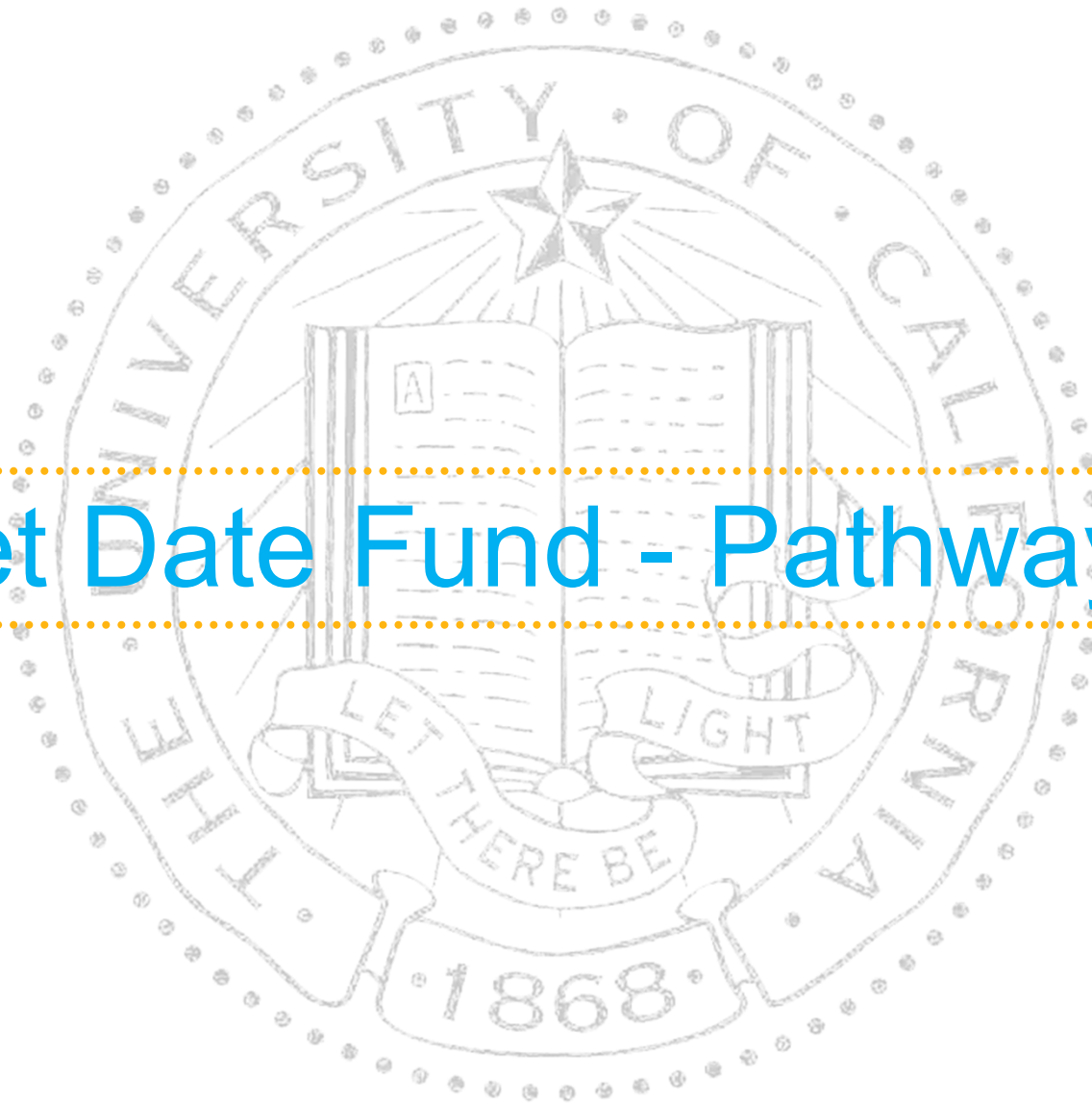


Fiscal Year 2018/2019 Project Plan

	Overview of Changes	Implementation Date
I.	Transition 3 Vanguard mutual funds to separate accounts at SSgA	9/30/2018
II.	Implement High Yield active manager in Pathway	3/31/2019
III.	Transition Diversified International Fund to Class 2 Fund	6/30/2019
IV.	Transition Pathway 2015 vintage into Pathway Income	12/31/2019
V.	Launch Pathway 2065	12/31/2019

Lineup changes will:

- Reduce fees by over \$1.1 million annually
- Increase expected return through active implementation of Pathway's High Yield component
- Streamline line up by consolidating Pathway 2015 into Pathway Income which will have same allocations on 12/31/19
- Maintain existing Pathway vintage structure by launching Pathway 2065

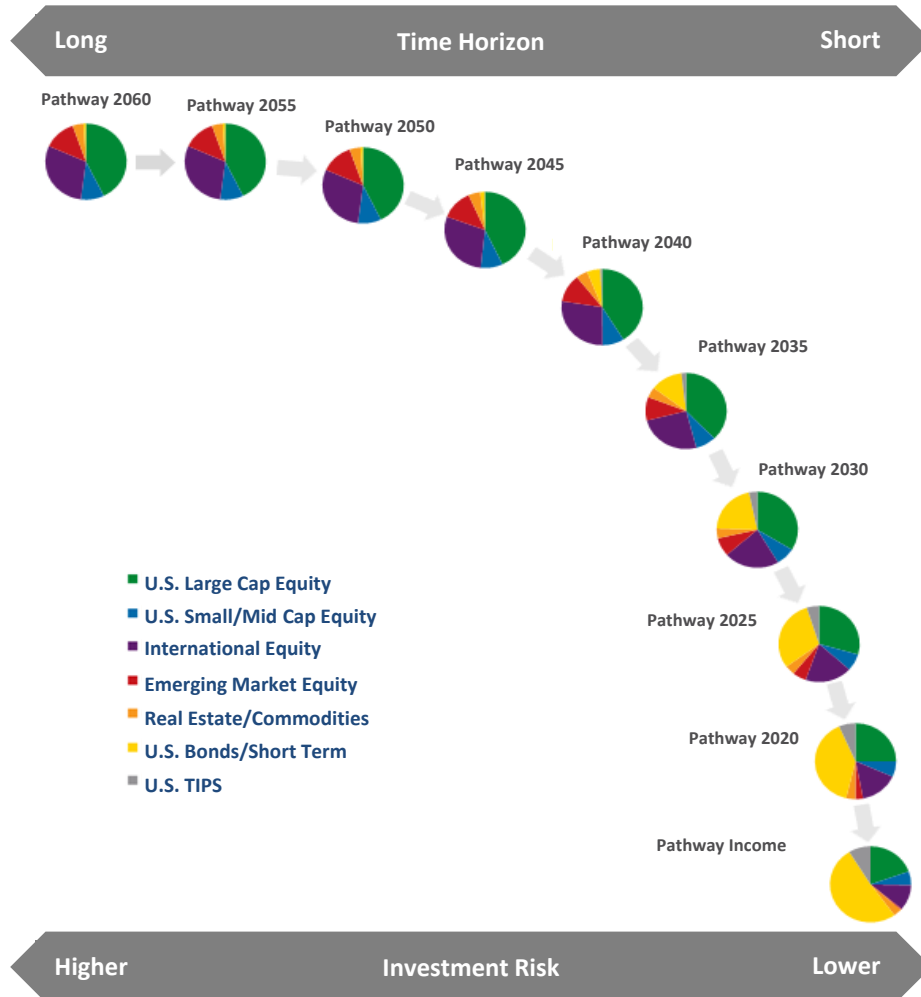


Target Date Fund - Pathway



Pathway – Our Target Date Fund

Designed to support participants' spending throughout retirement



Pathway Key Features

- An **equity landing point of 30%** with static allocations at and through retirement
- **Focus on diversification** with **broad asset class** exposures
- Utilizes a **strategic glidepath** to help mitigate the risks associated with market timing

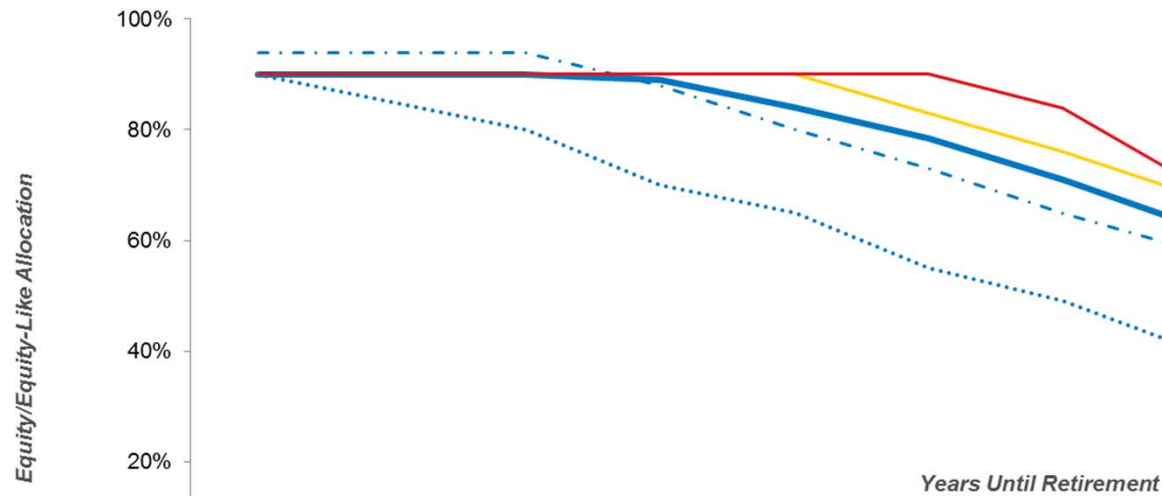
Key Benefits for Participants

- Constructed to **navigate the major sources of uncertainty** participants face
- Seeks to reduce volatility in an effort to keep participants **saving and investing across market cycles**
- **Continuous research** to anticipate, assess and adapt ahead of evolving conditions to help meet participant needs **now and in the future**



Pathway Glidepath

Pathway GlidePath Evolution vs. TDF providers



	45	40	35	30	25	20	15	10	5	Ret.	Terminal*
— Pathway Today	90%	90%	90%	89%	84%	79%	71%	63%	50%	38%	35%
- - - Pathway 2016	94%	94%	94%	88%	80%	73%	65%	58%	48%	32%	30%
..... Pathway 2014	90%	85%	80%	70%	65%	55%	49%	40%	22%	20%	20%
— Vanguard	90%	90%	90%	90%	90%	83%	76%	68%	60%	50%	30%
— Fidelity	90%	90%	90%	90%	90%	90%	84%	70%	61%	55%	24%



Pathway Performance – Quarter and 1 Year

Q1 2019 performance relative to policy benchmarks

Net of fee returns (%)

	Pathway Income	Pathway 2015	Pathway 2020	Pathway 2025	Pathway 2030	Pathway 2035	Pathway 2040	Pathway 2045	Pathway 2050	Pathway 2055	Pathway 2060
Fund Return	5.72	6.05	7.62	8.85	9.54	10.13	10.66	11.17	11.31	11.33	11.33
Policy Benchmark Return	5.92	6.26	7.83	9.10	9.81	10.39	10.92	11.43	11.57	11.59	11.59
Value Added	-0.20	-0.21	-0.21	-0.25	-0.27	-0.26	-0.26	-0.26	-0.26	-0.26	-0.26

One year performance relative to policy benchmarks

Net of fee returns (%) - 3/31/2018-3/31/2019

	Pathway Income	Pathway 2015	Pathway 2020	Pathway 2025	Pathway 2030	Pathway 2035	Pathway 2040	Pathway 2045	Pathway 2050	Pathway 2055	Pathway 2060
Fund Return	3.40	3.48	3.65	3.43	3.18	2.97	2.75	2.51	2.48	2.50	2.50
Policy Benchmark Return	3.62	3.68	3.67	3.48	3.24	3.02	2.79	2.55	2.52	2.54	2.53
Value Added	-0.22	-0.20	-0.02	-0.05	-0.06	-0.05	-0.04	-0.04	-0.04	-0.04	-0.03



Pathway Performance – 3 Year and 5 Year

3 year performance relative to policy benchmarks

Net of fee returns (%)

	Pathway Income	Pathway 2015	Pathway 2020	Pathway 2025	Pathway 2030	Pathway 2035	Pathway 2040	Pathway 2045	Pathway 2050	Pathway 2055	Pathway 2060
Fund Return	4.88	4.92	6.42	7.05	7.72	8.33	8.95	9.58	10.21	10.43	10.42
Policy Benchmark Return	4.79	4.86	6.33	7.04	7.75	8.38	9.04	9.71	10.35	10.53	10.53
Value Added	0.09	0.06	0.09	0.01	-0.03	-0.05	-0.09	-0.13	-0.14	-0.10	-0.11

5 year performance relative to policy benchmarks

Net of fee returns (%)

	Pathway Income	Pathway 2015	Pathway 2020	Pathway 2025	Pathway 2030	Pathway 2035	Pathway 2040	Pathway 2045	Pathway 2050	Pathway 2055	Pathway 2060
Fund Return	3.46	3.60	4.66	4.94	5.27	5.56	5.85	6.13	6.41	6.55	6.56
Policy Benchmark Return	3.28	3.43	4.49	4.83	5.17	5.48	5.78	6.08	6.37	6.48	6.49
Value Added	0.18	0.17	0.17	0.11	0.10	0.08	0.07	0.05	0.04	0.07	0.07



Detailed Performance



Core Lineup Performance - Details

	Market Value (\$M)	% of Program	Annualized Total Return (%)				
			3 Months	One Year	Three Year	Five Year	Ten Year
US Large Equity							
UC Domestic Equity Index Fund	\$4,935	19.91%	14.07	9.21	13.81	10.50	16.11
Russell 3000 TF Index			13.94	8.90	13.62	10.34	15.97
<i>Value Added</i>			<i>0.13</i>	<i>0.31</i>	<i>0.19</i>	<i>0.16</i>	<i>0.14</i>
UC Social Index Fund							
UC Social Index Fund	\$399	1.61%	13.86	10.79	14.94	11.48	17.21
Spliced Social Index			13.79	10.80	15.00	11.57	17.32
<i>Value Added</i>			<i>0.07</i>	<i>-0.01</i>	<i>-0.06</i>	<i>-0.09</i>	<i>-0.11</i>
US Small/Mid Cap Equity							
UC Domestic Small Cap Index Fund	\$492	1.98%	14.74	1.85	11.46	7.16	16.59
Small Cap Spliced Index			14.56	1.73	11.37	7.09	16.50
<i>Value Added</i>			<i>0.18</i>	<i>0.12</i>	<i>0.09</i>	<i>0.07</i>	<i>0.09</i>
Global/World ex-US Equity							
UC International Equity Index Fund	\$933	3.77%	10.44	-3.27	7.70	2.45	9.11
MSCI World ex-US TF Index			10.41	-3.85	7.35	2.13	8.73
<i>Value Added</i>			<i>0.03</i>	<i>0.58</i>	<i>0.35</i>	<i>0.32</i>	<i>0.38</i>



Core Lineup Performance - Details

			Annualized Total Return (%)				
Capital Preservation	Market Value (\$M)	% of Program	3 Months	One Year	Three Year	Five Year	Ten Year
UC Savings Fund	\$3,980	16.06%	0.43	1.65	1.47	1.32	1.54
Two-Year U.S. Treasury Notes Income Return			0.62	2.58	1.65	1.22	0.85
<i>Value Added</i>			<i>-0.19</i>	<i>-0.93</i>	<i>-0.18</i>	<i>0.10</i>	<i>0.69</i>
Inflation Sensitive							
UC Short Term TIPS Fund	\$55	0.22%	1.44	1.94	1.54	0.99	
Barclays 1-3 Year U.S. TIPS Index			1.53	1.81	1.28	0.65	
<i>Value Added</i>			<i>-0.09</i>	<i>0.13</i>	<i>0.26</i>	<i>0.34</i>	<i>-</i>
UC TIPS Fund	\$231	0.93%	3.11	2.82	2.00	2.25	3.73
Barclays US TIPS Index			3.19	2.70	1.70	1.94	3.41
<i>Value Added</i>			<i>-0.08</i>	<i>0.12</i>	<i>0.30</i>	<i>0.31</i>	<i>0.32</i>
Diversified Fixed Income							
UC Bond Fund	\$1,200	4.84%	3.11	4.75	2.51	3.04	4.34
Barclays Aggregate Fixed Income Benchmark			2.94	4.48	2.03	2.74	3.77
<i>Value Added</i>			<i>0.17</i>	<i>0.27</i>	<i>0.48</i>	<i>0.30</i>	<i>0.57</i>
New Large Equity							
UC Growth Company Fund	\$970	3.91%	19.84	9.02	21.02	15.03	19.56
Russell 3000 Growth			16.18	12.06	16.40	13.10	17.44
<i>Value Added</i>			<i>3.66</i>	<i>-3.04</i>	<i>4.62</i>	<i>1.93</i>	<i>2.12</i>
World ex-US Equity							
UC Diversified Intl. Fund	\$127	0.51%	11.21	-4.13	5.91	3.08	9.42
MSCI EAFE			9.98	-3.71	7.40	2.46	9.10
<i>Value Added</i>			<i>1.23</i>	<i>-0.42</i>	<i>-1.49</i>	<i>0.62</i>	<i>0.32</i>
UC Emerging Markets Fund	\$210	0.85%	8.09	-7.86	9.80	3.42	9.07
MSCI Emerging Markets Index			9.92	-7.41	10.68	3.68	8.94
<i>Value Added</i>			<i>-1.83</i>	<i>-0.45</i>	<i>-0.88</i>	<i>-0.26</i>	<i>0.13</i>
Real Estate							
UC Real Estate Fund	\$226	0.91%	16.33	18.88	5.40	8.59	18.23
REIT Spliced Index			15.92	17.91	5.18	8.50	18.15
<i>Value Added</i>			<i>0.41</i>	<i>0.97</i>	<i>0.22</i>	<i>0.09</i>	<i>0.08</i>



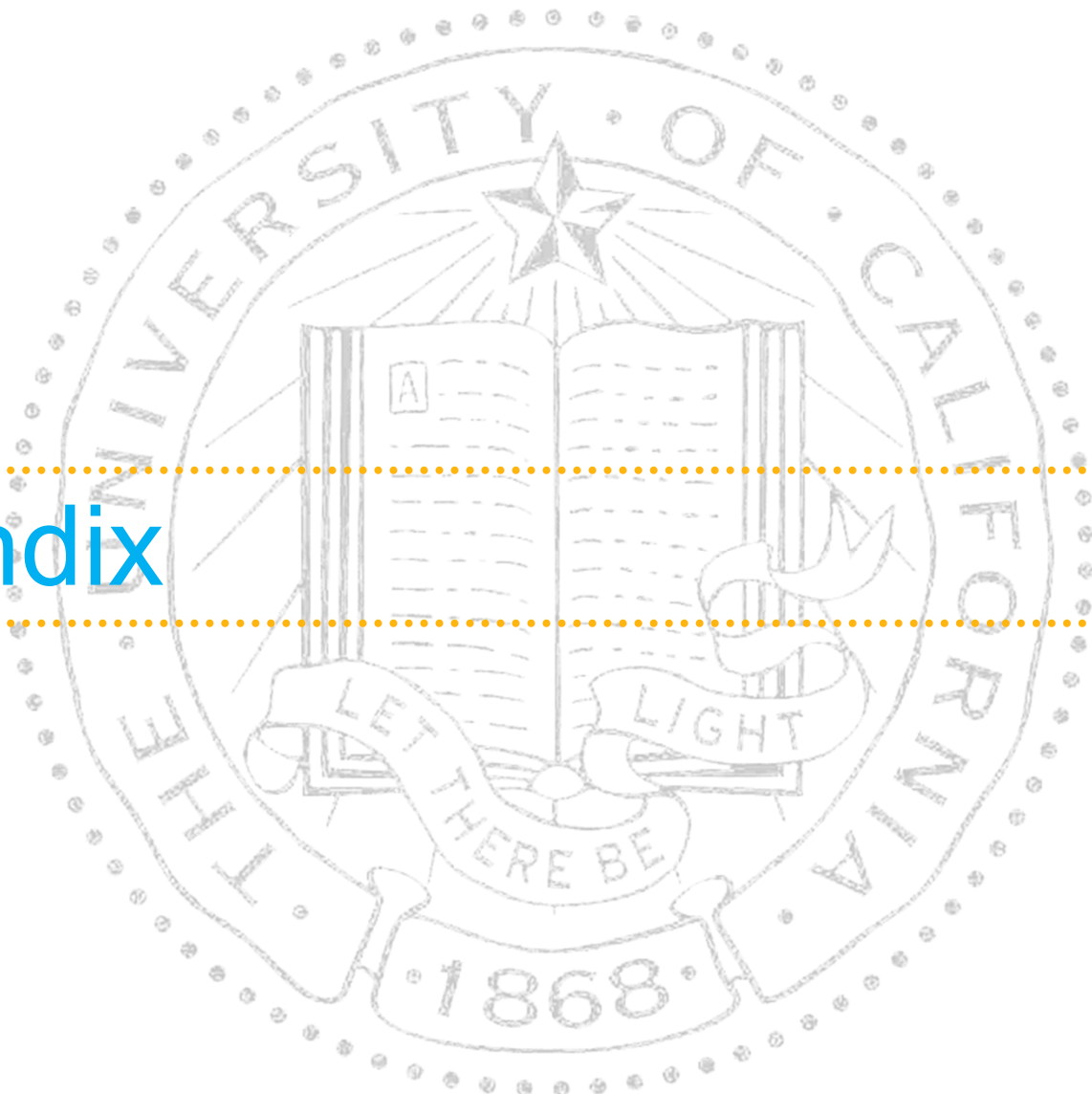
Target Date Funds Performance - Details

Target Date Funds	Market Value (\$M)	% of Program	Annualized Total Return (%)				
			3 Months	One Year	Three Year	Five Year	Ten Year
UC Pathway Income Fund	\$1,016	4.10%	5.72	3.40	4.88	3.46	4.88
Policy Benchmark			5.92	3.62	4.79	3.28	4.37
<i>Value Added</i>			<i>-0.20</i>	<i>-0.22</i>	<i>0.09</i>	<i>0.18</i>	<i>0.51</i>
UC Pathway Fund 2015	\$730	2.95%	6.05	3.48	4.92	3.60	6.67
Policy Benchmark			6.26	3.68	4.86	3.43	6.30
<i>Value Added</i>			<i>-0.21</i>	<i>-0.20</i>	<i>0.06</i>	<i>0.17</i>	<i>0.37</i>
UC Pathway Fund 2020	\$1,516	6.11%	7.62	3.65	6.42	4.66	7.84
Policy Benchmark			7.83	3.67	6.33	4.49	7.58
<i>Value Added</i>			<i>-0.21</i>	<i>-0.02</i>	<i>0.09</i>	<i>0.17</i>	<i>0.26</i>
UC Pathway Fund 2025	\$1,462	5.90%	8.85	3.43	7.05	4.94	8.46
Policy Benchmark			9.10	3.48	7.04	4.83	8.22
<i>Value Added</i>			<i>-0.25</i>	<i>-0.05</i>	<i>0.01</i>	<i>0.11</i>	<i>0.24</i>
UC Pathway Fund 2030	\$1,386	5.59%	9.54	3.18	7.72	5.27	9.03
Policy Benchmark			9.81	3.24	7.75	5.17	8.84
<i>Value Added</i>			<i>-0.27</i>	<i>-0.06</i>	<i>-0.03</i>	<i>0.10</i>	<i>0.19</i>
UC Pathway Fund 2035	\$967	3.90%	10.13	2.97	8.33	5.56	9.57
Policy Benchmark			10.39	3.02	8.38	5.48	9.37
<i>Value Added</i>			<i>-0.26</i>	<i>-0.05</i>	<i>-0.05</i>	<i>0.08</i>	<i>0.20</i>



Target Date Funds Performance - Details

Target Date Funds	Market Value (\$M)	% of Program	Annualized Total Return (%)				
			3 Months	One Year	Three Year	Five Year	Ten Year
UC Pathway Fund 2040	\$841	3.39%	10.66	2.75	8.95	5.85	9.93
Policy Benchmark			10.92	2.79	9.04	5.78	9.75
<i>Value Added</i>			<i>-0.26</i>	<i>-0.04</i>	<i>-0.09</i>	<i>0.07</i>	<i>0.18</i>
UC Pathway Fund 2045	\$587	2.37%	11.17	2.51	9.58	6.13	10.36
Policy Benchmark			11.43	2.55	9.71	6.08	10.19
<i>Value Added</i>			<i>-0.26</i>	<i>-0.04</i>	<i>-0.13</i>	<i>0.05</i>	<i>0.17</i>
UC Pathway Fund 2050	\$455	1.84%	11.31	2.48	10.21	6.41	10.95
Policy Benchmark			11.57	2.52	10.35	6.37	10.81
<i>Value Added</i>			<i>-0.26</i>	<i>-0.04</i>	<i>-0.14</i>	<i>0.04</i>	<i>0.14</i>
UC Pathway Fund 2055	\$215	0.87%	11.33	2.50	10.43	6.55	11.47
Policy Benchmark			11.59	2.54	10.53	6.48	11.29
<i>Value Added</i>			<i>-0.26</i>	<i>-0.04</i>	<i>-0.10</i>	<i>0.07</i>	<i>0.18</i>
UC Pathway Fund 2060	\$226	0.91%	11.33	2.50	10.42	6.56	11.82
Policy Benchmark			11.59	2.53	10.53	6.49	11.66
<i>Value Added</i>			<i>-0.26</i>	<i>-0.03</i>	<i>-0.11</i>	<i>0.07</i>	<i>0.16</i>



Appendix



Last Fiscal Year lineup changes

	Overview of Changes	Implementation Date
I.	Repackaged Fidelity and DFA funds to institutional funds	10/02/2017
II.	Renamed 3 Vanguard funds to easier naming convention	10/02/2017
III.	Eliminated the UC Balanced Growth and UC Global funds	10/02/2017
IV.	Implemented 3rd party manager for Pathway	12/31/2017

Lineup changes highlights:

Transitioned \$9.4 billion into new funds (38% of UCRSP plan assets);
Completed a multi-stage communication campaign that reached over 300,000 participants;
Reduced fees by over \$7 million annually;
Reduced operational complexity and risk;
Allow participants to better understand their risk exposure; and
Implement an easy to understand and consistent naming convention for all funds.