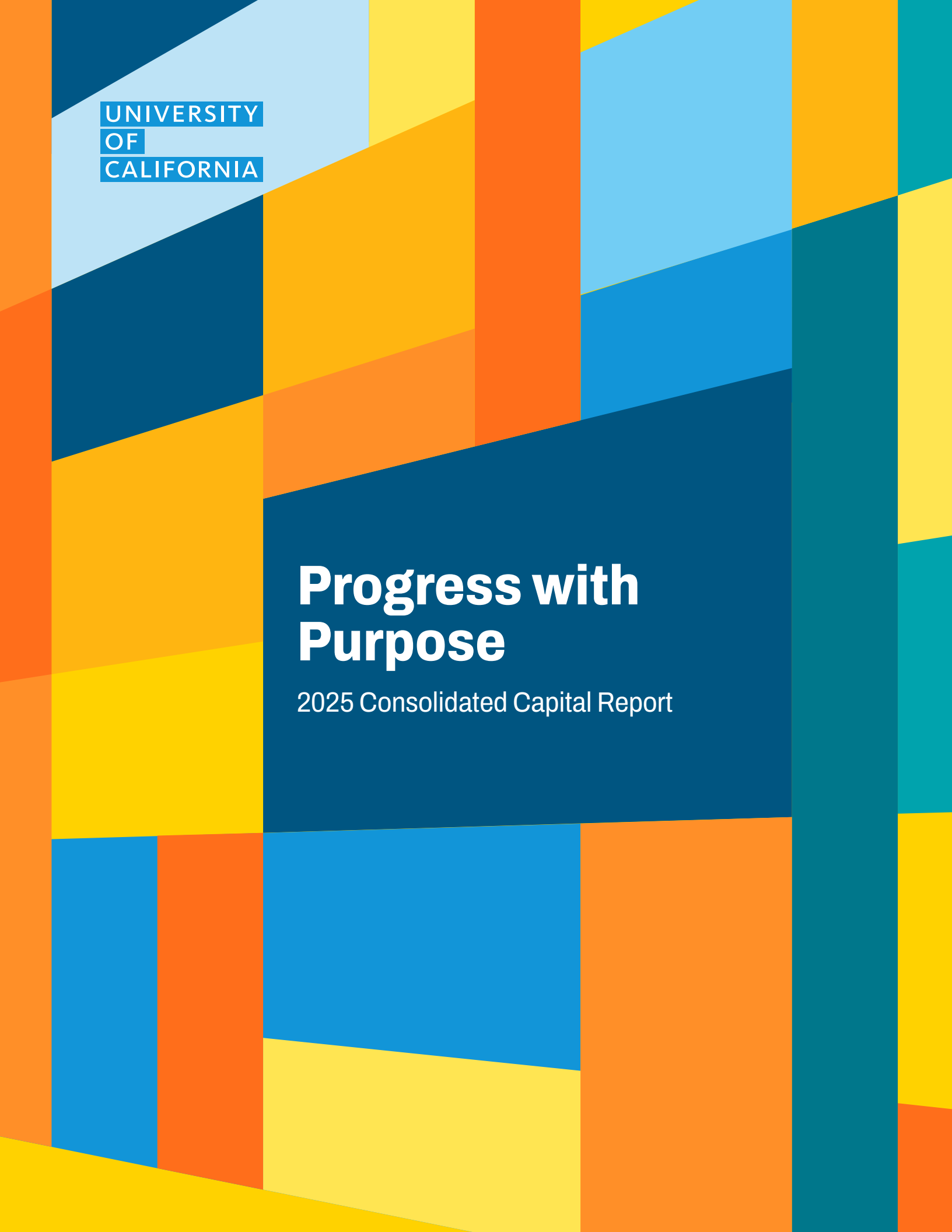


The background of the entire page is composed of various geometric shapes, primarily triangles and rectangles, in shades of blue, orange, and yellow. The shapes are arranged in a way that creates a sense of movement and depth. The University of California logo is positioned in the top left corner, consisting of the words "UNIVERSITY", "OF", and "CALIFORNIA" stacked vertically in white text on a blue background.

UNIVERSITY
OF
CALIFORNIA

Progress with Purpose

2025 Consolidated Capital Report

Sustaining the Mission in Challenging Times

This year's report comes at a time of significant challenge and uncertainty for the University. Pressures on federal funding, rising costs, and other financial strains create a financial environment unlike any UC has faced in recent history.

Even in this difficult context, the University has continued to advance its mission to improve lives through world-class education, groundbreaking research, and top-rated health care. In fiscal year 2024-25 (FY 2024-25), over 100 projects were completed and over 400 are underway—all to drive learning and innovation to build on California's future.

Achievements include 3,735 new student beds to be delivered in Fall 2025, the acquisition of eight new hospitals, and the opening of an innovation district, Aggie Square, in Sacramento.

In FY 2024-25, UC launched major initiatives, including the kickoff of UC Berkeley's decarbonization efforts, UC Davis's electrification projects, the expansion of UC Riverside's School of Business, and the construction of UC Merced's Medical Education Building. In June, UCR Health announced plans to develop a new medical center complex, an outpatient diagnostic center, and a future teaching hospital on 21 acres in Riverside. This expansion will establish a regional health sciences campus, making world class care more accessible to the Inland Empire population of more than 4.6 million.

The 2025-31 Capital Financial Plan outlines the future capital program. While financial uncertainty remains, the University will move forward with only the most essential capital projects. UC will need sustained partnership and support from the State to meet its future program. This report is offered not only as a record of progress but as a framework for navigating future challenges.

This report is both a roadmap and a reflection of UC's values—one that balances urgency with stewardship, scale with equity, and vision with accountability.

150

projects completed
in FY 2024-25
over \$1 million

Over 400

projects underway

3,735

new student beds
delivered Fall 2025

8

new hospitals acquired

4.6M

Inland Empire residents to
benefit from expanded UC
health care

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INTRODUCTION

UC's Capital Program – Shaping the Future

From Vision to Reality

The University of California's capital program remains a cornerstone of the resilience, innovation, and achievement for which the University is known. Despite economic uncertainty, inflationary pressures, and regulatory complexity, UC continues to lead with purpose—investing in spaces that facilitate education, shape lives, and drive California's progress. For over 150 years, UC has been more than a collection of campuses and medical centers—it's been a system, committed to educational opportunity, cutting-edge research, and public service. UC's capital program supports this long-term vision.

UC's capital program is built to adapt to an evolving fiscal climate marked by cost escalation, shifting regulations, and volatility in federal and state funding. Campuses and medical centers are evaluating spending while UC leaders act early to mitigate risks and advocate for funding stability. As President James B. Milliken has said, "The University of California has weathered many challenges since its founding. We will do so again — but it will undoubtedly be a difficult process for our community. The fact is that we are in uncharted waters. Our top priority now is protecting this institution — its resources, its mission and its values — for the sake of everyone we serve."

The University leverages partnerships, phased investments, and alternate delivery models to manage costs and maintain momentum. This measured, responsive approach allows UC to weather economic uncertainty without compromising its core values or mission.

"Our top priority now is protecting this institution — its resources, its mission and its values — for the sake of everyone we serve."

— President James B. Milliken, UC Office of the President

**UC continues to
lead with resilience,
innovation, and
achievement.**

Capital Financial Plan at a Glance

The University of California's Capital Financial Plan outlines a bold, six-year vision totaling \$27.0 billion in planned investments through FY 2030-31. Every dollar is aligned to UC's mission—expanding access, modernizing care, and ensuring long-term resilience.

While progress is significant, critical gaps remain. Education and General facilities, essential to UC's academic mission, lack dedicated revenue sources and rely heavily on State funding.



Capital Investment Overview

\$27.0B

total planned investment through FY 2030-31*

*See page 28 for the full breakdown.

6-year

strategic capital roadmap

Highlights

Student Housing Expansion

\$3B+

dedicated to student housing

8,000+

new student beds planned across nine UC campuses

Healthcare Modernization

\$9.2B

planned investments in UC Health projects. Projects include new hospitals, clinics, and health science facilities

Seismic & Life Safety

\$2.5B

planned for aging infrastructure, seismic safety, and life-safety upgrades. Focus on medical centers and high-risk buildings

Funding Gap

\$48.3B

addition capital need without a funding plan

Total Capital Need

\$75.2B

most of UC's capital need remains unfunded

STRATEGIC CAPITAL PRIORITIES

Seven Strategic Drivers

The University of California's mission—to expand knowledge, challenge convention, and serve the public—requires continuous investment in the spaces that make education, research, and service possible. UC's capital program is driven by this mission: modernizing classrooms and labs, expanding affordable student housing, renewing aging facilities, strengthening seismic safety, investing in modern healthcare facilities, and building toward a clean energy future. These priorities ensure UC remains accessible, resilient, and ready to meet California's evolving needs.

UC's capital strategy is anchored in seven principles that guide capital-investment decisions. These priorities are grounded in UC's long-term mission of delivering world-class education, driving innovation, and serving the public good. The drivers at right advance a strategic blend of urgency, opportunity, and responsibility.

Capital investments power UC's promise to California.



Academic and Research Excellence

Enhancing education through improved academic and research spaces across the system.



Enrollment Growth and Student Success

Expanding enrollment to meet the UC 2030 Capacity Plan.



Expanding Access Through Housing

Addressing student demand through new construction and acquisition.



Seismic Resilience

Improving the structural performance of UC's facilities.



Restoration and Renewal

Maintaining and modernizing aging buildings and infrastructure.



Sustainability and Decarbonization

Investing in clean energy and climate-resilient systems.



Healthcare Innovation and Modernization

Investing in modern facilities for statewide access and equity.

Academic and Research Excellence

Strengthening Innovation Through Facility Improvement

As enrollment grows, so does the need for thoughtful investment in physical space. To uphold its high academic standards, UC continues to modernize and expand the infrastructure needed to support a growing, dynamic, and diverse student population. Capital projects enable the construction and renewal of classrooms, research facilities, teaching laboratories, and academic support spaces, allowing campuses to adapt to evolving needs in curriculum delivery and technology.

- **Classrooms**
- **Research**
- **Teaching laboratories**
- **Academic support spaces**

Strategic capital improvements support faculty recruitment and retention, expand capacity for high-impact research, and ensure UC remains a destination for the next generation of scholars and scientists.

Capital projects are an investment in student success.



Enrollment Growth and Student Success

Expanding Capacity, Advancing Access

With nearly 300,000 undergraduate and graduate students enrolled in Fall 2024, UC has reached a historic milestone—not only in size, but in diversity, impact, and academic excellence.

With the UC 2030 Capacity Plan and Compact with the Governor, that growth is expected to continue. The University's capital strategy must continue to evolve—providing the additional space, housing, and resources needed to support academic success.

Strategic capital projects support innovation, growth, and academic access.



Expanding Access Through Housing

Building Capacity, Supporting Students

Student housing remains a top priority across the University of California system. Historically, there have not been enough beds to meet demand. As enrollment continues to grow, campuses continue to face this challenge.

In 2011, UC had almost 75,000 beds, housing 32% of its population. Since then, UC enrollment has increased by more than 64,000 students (from Fall 2011 to Fall 2024). UC has added nearly 46,000 new beds to support this growth, housing 41% of students in Fall 2024.



UC Merced, Glacier Point Housing

EXHIBIT 1. Student Beds Developed by Year

Campus	Fall 2011-19	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025	Total
Berkeley	1,191	-	-	145	-	1,530	-	2,866
Davis	2,558	1,000	2,600	-	1,500	-	103	7,761
Irvine	2,866	-	-	1,055	1,072	-	424	5,417
Los Angeles	2,036	-	1,791	3,438	-	142	-	7,407
Merced	1,288	1,000	-	-	-	-	-	2,288
Riverside	800	820	1,506	-	-	-	1,242	4,368
San Diego	3,828	4,172	-	-	343	2,957	1,966	13,266
San Francisco	708	-	-	-	-	-	-	708
Santa Barbara	1,669	-	-	-	-	-	-	1,669
Santa Cruz	-	-	-	-	185	-	-	185
Total	16,944	6,992	5,897	4,638	3,100	4,629	3,735	45,935

To further increase the housing inventory, more than 13,000 new student beds are in development across 14 active projects, with completion expected by Fall 2030. The 2025–31 Capital Financial Plan includes an additional 8,000 beds with identified funding and another 7,000 in early planning stages. These projects represent not just physical expansion but a commitment to improving the student experience.

EXHIBIT 2. Student Beds in Active Projects

Campus	Fall 2026	Fall 2027	Fall 2028	Fall 2029	Fall 2030	Total
Berkeley	-	1,113	1,625	-	-	2,738
Davis	-	494	-	-	-	494
Irvine	-	-	850	-	-	850
Los Angeles	-	445	-	-	1,130	1,575
Merced	-	287	-	-	-	287
Riverside	-	-	-	-	-	-
San Diego	-	-	-	-	1,941	1,941
San Francisco	-	-	-	-	-	-
Santa Barbara	-	2,224	1,276	-	-	3,500
Santa Cruz	696	213	-	881	-	1,790
Total by Year(s)	696	4,776	3,751	881	3,071	13,175

45K

New student beds added since 2011

13K

Beds in design or under construction across 14 projects

15K

Additional beds planned or proposed

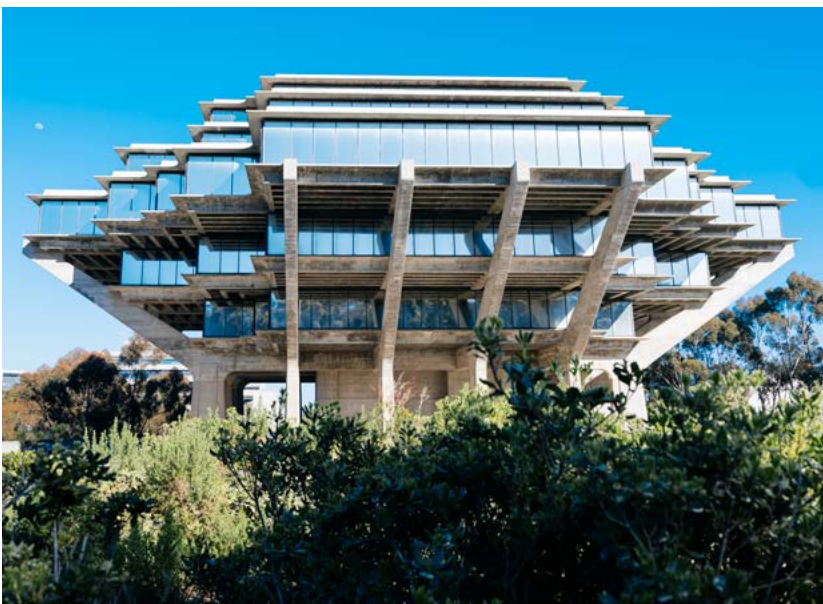


Seismic Resilience

Addressing Safety Improvements

Each campus and medical center encounters unique challenges due to the age, condition, and intended use of buildings. Across UC's campuses and medical centers, the goal is to ensure that all facilities comply with the current UC Seismic Safety Policy. With limited resources, the University focuses its efforts on the improvement of the highest-priority structures. When possible, seismic upgrades are bundled with broader renovation efforts to maximize efficiency and minimize disruption.

Since FY 2020-21, the University has reduced its non-compliant Regents owned building area by approximately 19% from over 47.5 million to approximately 38.4 million gross square feet (GSF). In FY 2023-24 UC added California Department of Health Care Access and Information (HCAI) regulated buildings and leased facilities to the seismic program. Including this added data, UC has reduced the overall non-compliant area to 44.8 million GSF. This progress reflects significant efforts across UC campuses and locations and includes the completion of 60 seismic retrofits, the decommissioning or demolition of 149 non-compliant buildings, and the reclassification of 194 buildings as compliant following detailed Tier 2 and 3 seismic evaluations conducted by third-party licensed California structural engineers.



UC San Diego, Geisel Library

UC's seismic safety program delivered key retrofits and building improvements across multiple campuses in FY 2024-25.

1,464

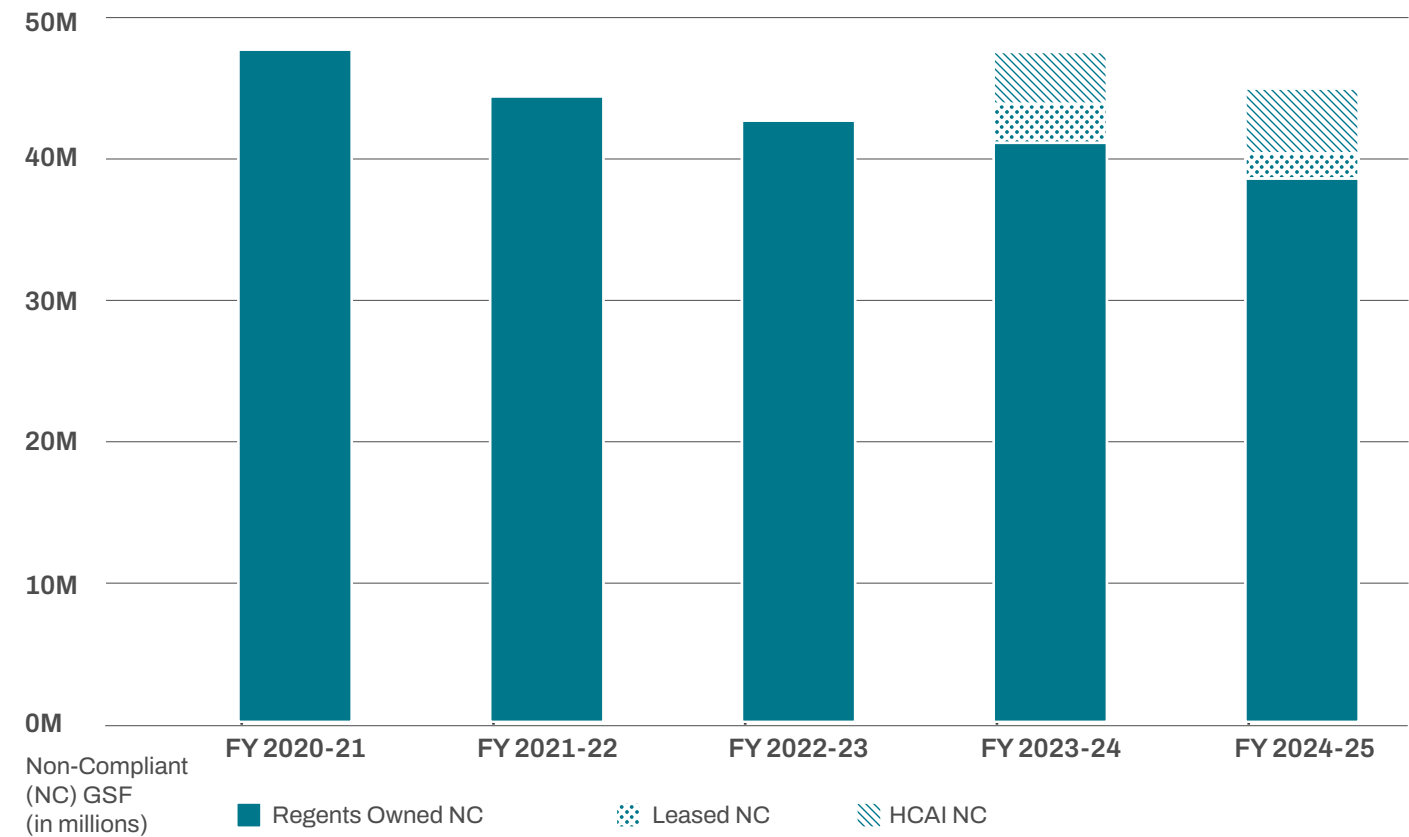
buildings still require seismic upgrades or demolition

\$13.2B

Estimate of Seismic Need for Prioritized Buildings

EXHIBIT 3. Seismic Progress Overview (FY 2020-21 to FY 2024-25)

UC has steadily reduced its inventory of non-compliant seismic space across five years. This exhibit tracks the declining square footage of non-compliant facilities, showing how sustained investment has translated into meaningful risk reduction systemwide.



Note: starting in FY 2023-24, data includes leased buildings and HCAI facilities.

EXHIBIT 4. Comparison of FY 2024-25 UC Systemwide Estimated Seismic Need with FY 2023-24

	Total Seismic Need ¹	State ²	Non-State ³	Funding Plan Identified ⁴	Funding Plan Not Identified ⁵
FY 2024-25	\$13.2B	\$8.6B 65%	\$4.6B 35%	\$0.9B 7%	\$12.3B 93%
FY 2023-24	\$16.0B	\$12.0B 75%	\$4.0B 25%	\$2.5B 16%	\$13.5B 84%

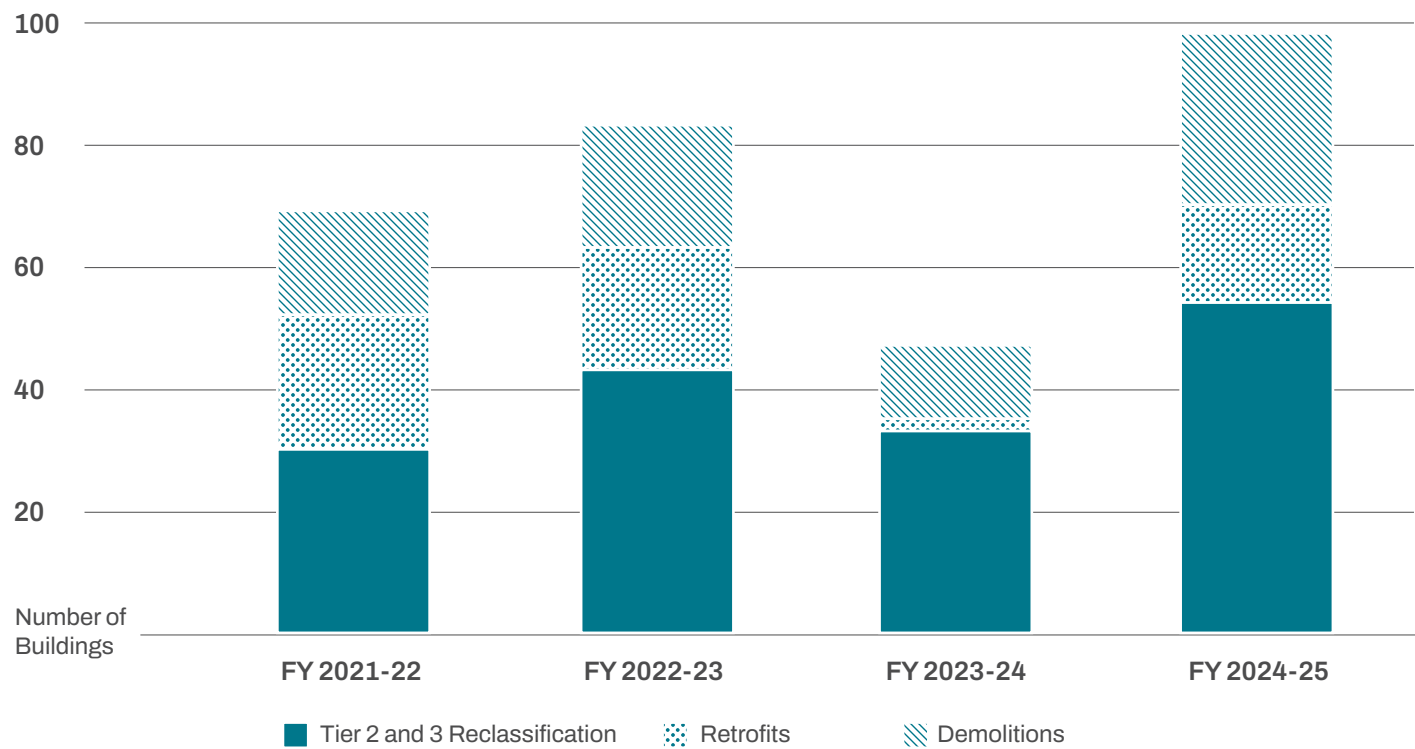
NOTES

- 1. Costs provided are approximate and based on limited project information, see below for additional cost assumption details.
 - a. "Seismic Need" refers to seismic improvement scope and building code updates triggered by the seismic improvement scope, plus associated project soft costs.
- 2. "State" = Approximate dollar amount and percent (%) of Total Seismic Need that is State-supportable.
- 3. "Non-State" = Approximate dollar amount and percent (%) of Total Seismic Need that is not State-supportable.
- 4. "Funding Plan Identified" = Approximate dollar amount and percent (%) of Total Seismic Need for which funding is identified or proposed.
- 5. "Funding Plan Not Identified" = Approximate dollar amount and percent (%) of Total Seismic Need for which funding is not identified.

UC’s estimated seismic capital need decreased from \$16.0 billion in FY 2023-24 to \$13.2 billion in FY 2024-25, with \$900 million in funding identified.

EXHIBIT 5. Project Impact Summary (FY 2021-22 to FY 2024-25)

Seismic compliance is achieved through multiple strategies—retrofits that improve seismic performance, demolition of non-compliant buildings, and more thorough analysis of buildings that can result in reclassification. This exhibit visualizes the mix of interventions used each year, highlighting the scale and variety of efforts needed to keep UC's facilities safe and resilient.



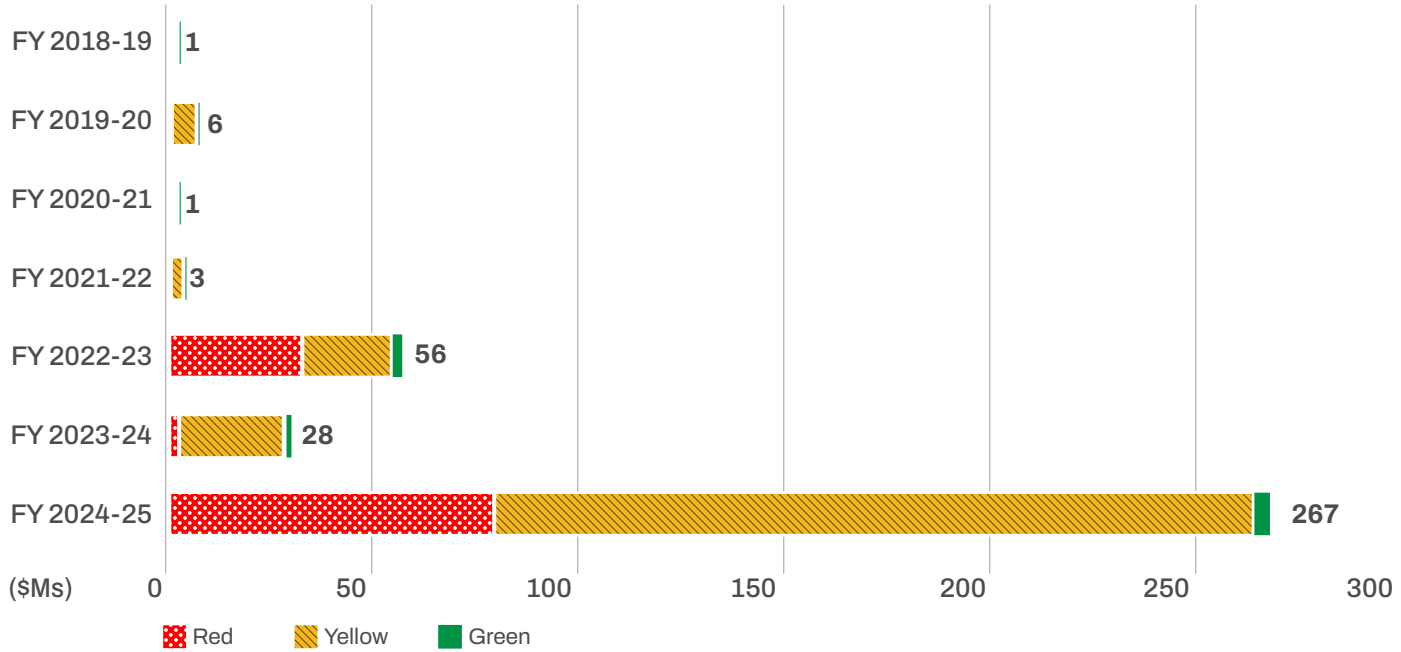
UC Merced, Science and Engineering 2



Restoration and Renewal

EXHIBIT 6. Completed Restoration and Renewal Work by Risk Color (\$Ms)

In FY 2024-25, UC, with funds from the State of California, completed \$267 million of work, reducing failure risks and improving safety systemwide. 295 projects are in design and construction, representing \$412 million to be spent in coming years.



Fixing the Foundation

Infrastructure renewal investments address deferred maintenance and modernize core systems, ensuring that buildings remain safe, functional, and future-ready. These projects improve energy efficiency, reduce failure risks, and align with UC’s clean energy goals. When possible, infrastructure upgrades are bundled with broader renovation efforts to maximize efficiency and minimize disruption. As seen in Exhibit 7, the State of California provided funds for Restoration and Renewal of facilities through one-time allocations and through California State Assembly Bill 94. These funds were last granted in FY 2022-23.

EXHIBIT 7. State Resources Supporting Restoration and Renewal (000's)

Fiscal Year	One-Time	AB94	Total
2015-16	25,000	-	25,000
2016-17	35,000	-	35,000
2017-18	-	50,000	50,000
2018-19	35,000	35,000	70,000
2019-20	118,300	35,000	153,300
2020-21	-	35,000	35,000
2021-22	325,000	-	325,000
2022-23	125,000	-	125,000
2023-24	-	-	-
2024-25	-	-	-
2025-26	-	-	-
Total	663,300	155,000	818,300

Healthcare Innovation and Modernization

Modern Facilities for Statewide Access and Equity

UC's medical centers are making major investments in healthcare infrastructure, seismic safety, and innovation—projects that directly serve patients and communities statewide.

UC Health provides care to millions of Californians each year through its five academic medical centers plus a newly announced sixth at Riverside. These institutions are not only vital to delivering world-class patient care—they are also hubs for education, research, and innovation. UC's health centers are consistently ranked among the best hospitals in California, the nation, and

the world by *U.S. News & World Report*, underscoring their leadership in clinical excellence and impact.

As the healthcare landscape continues to evolve—with new demands in access, equity, technology, and safety—UC's capital program is central to ensuring its hospitals and clinics are ready to meet the needs of future generations. Across the system, medical centers are expanding capacity, upgrading infrastructure, and investing in facilities that reflect the latest standards of care and environmental sustainability.



Through its capital strategy, UC Health is reinforcing its role as a statewide leader in delivering accessible, high-quality care to all Californians.



UC Davis Health

is occupying the 48X Complex, a state-of-the-art outpatient surgery center that opened in 2025, and is developing the California Hospital Tower, a 330-bed expansion with advanced surgical suites slated for 2030.

UC Irvine Health

is completing a new 1.2 million-square-foot medical complex—the first hospital in the nation powered by an all-electric central plant and targeting LEED™ Platinum certification. Planning is also underway for its original campus to meet future care demands.





UC Los Angeles Health

is increasing inpatient capacity through the Ronald Reagan UCLA Medical Center expansion and the Mid-Wilshire Neuropsychiatric Replacement Hospital.

UCSF Health

is advancing a decades-long plan for its Parnassus Heights campus, with the new Helen Diller Hospital to open in 2030.



UC San Diego Health

is addressing high patient demand for services at its La Jolla Campus via a planned additional outpatient facility, as work continues on Hillcrest Campus redevelopment.

Sustainability and Decarbonization

Long-Term Environmental and Cost Sustainability

UC's existing energy systems were state-of-the-art in the 1990s. However, investments must be made to keep these systems operational, and the shifting away from fossil fuels is a smart long-term business strategy. Accelerating the transition to decarbonize campus energy infrastructure is also central to achieving the University's climate action goals and maintaining UC's status as a leader in climate action. The scope and timing of this transition will be a campus-specific, technically challenging, and capital-intensive challenge. Investments of \$500 million to \$1.5 billion per campus are required to complete this work, which can be comparable to the cost of maintaining and eventual replacement of existing systems.

Past-President Drake convened a task force under the UC Global Climate Leadership Council to address the campus decarbonization challenge and respond to the Academic Senate Memorial to the Regents on Reducing Fossil Fuel Combustion. The task force published its final report, "Evaluating decarbonization strategies across the University of California," in July 2025. The report summarized the study findings from each campus and identified critical actions and recommendations. Recommendations for capital strategies include:

- Break the decarbonization plans into smaller, more manageable projects that can be funded more easily.
- Fully integrate decarbonization into all capital planning to identify opportunities and synergies with each planned capital project.
- Identify synergies with seismic, deferred maintenance, and housing priorities.
- As campuses engage in design and equipment selection for decarbonization, include development of energy demand management strategies to "right size" infrastructure investments to match the range of possible scenarios.

UC Davis and UC Berkeley made progress in FY 2024-25 toward implementing their decarbonization pathways. Other campuses are in the process of evaluating how to fund the campus-wide energy infrastructure transition over time while preparing to replace natural gas systems and equipment when those systems or equipment need to be replaced.



UC San Diego, Rady School of Management

BUILDING THE FUTURE

Recent Accomplishments



UC San Diego, Breezeway between Mayer and Bonner Halls

UC's capital accomplishments reflect a commitment to building the future of public higher education. Each completed project represents more than bricks and mortar—it's a tangible investment in the success of students, faculty, and communities across California.

Completed Projects (FY 2024-25)

- 19 projects >\$20M completed
- 150 projects >\$1M completed
- \$3.2B in completed investments

Strategic Milestones Across the UC System

In FY 2024–25, the University of California completed over \$3.2 billion in capital projects over \$1 million—demonstrating broad progress in infrastructure, research, housing, and healthcare. Among the largest projects, four directly supported UC’s academic medical centers, including the \$570 million UCSD Health Hillcrest Outpatient Pavilion, and the \$350 million MB Block 34 Clinical Building at UCSF Health.

Other completions reflect the full range of UC priorities:

- Pepper Canyon West Student Housing added 1308 beds at UCSD
- UCR’s new School of Business Building
- Aggie Square innovation hub at UC Davis Sacramento
- UCI’s Falling Leaves Foundation Medical Office Building

Together, these accomplishments illustrate a systemwide commitment to aligning capital investments with student growth, health equity, and sustainable innovation.

EXHIBIT 8. Project Distribution by Budget Category – All Complete

Most completed capital projects fall under \$10 million, but the largest share of spending is concentrated in the few projects that exceed \$20 million—representing 77% of total capital spending.

			% of Total
\$1M-\$10M	# of Projects	118	80%
	Total Budget	\$389M	16%
\$10-\$20M	# of Projects	13	9%
	Total Budget	\$177M	7%
>\$20M	# of Projects	17	12%
	Total Budget	\$2.6B	77%
Total	# of Projects	150	-
	Total Budget	\$3.2B	-

EXHIBIT 9. Completed Projects – Year Over Year Comparison (Budget >\$20 Million)

While the majority of large scale projects required budget augmentations, the overall cost increase across all these projects was 5.8%.

	FY 2023-24	FY 2024-25
# of Active Projects	11	19
Original Budgets Total	\$0.8B	\$2.5B
Current Budgets Total	\$0.8B	\$2.6B
% Budget Augmentation	5%	6%
% Projects Delayed 90+ Days	55%	57%

EXHIBIT 10. Completed Major Capital Projects (Budget >\$20 Million)

Campus	# of projects	Original Budget*	Augmentations*	Current Budget*	% of Original
Berkeley	2	\$120,031,000	\$(8,479,000)	\$111,552,000	-7%
Davis	3	\$374,499,000	\$2,865,000	\$377,364,000	1%
Davis Health	2	\$42,445,000	\$46,900,000	\$89,345,000	110%
Irvine	1	\$230,000,000	\$20,000,000	\$250,000,000	9%
Los Angeles	1	\$29,200,000	\$(550,000)	\$28,650,000	-2%
Riverside	1	\$87,000,000	\$2,651,000	\$89,651,000	3%
San Diego	3	\$546,500,000	\$22,004,000	\$568,504,000	4%
San Diego Health	2	\$581,175,000	\$20,700,000	\$601,875,000	4%
San Francisco	2	\$40,850,000	\$12,700,000	\$53,550,000	3%
San Francisco Health	2	\$424,684,000	\$25,554,000	\$450,238,000	6%
Grand Total	19	\$2,476,384,000	\$144,345,000	\$2,620,729,000	6%



UC Merced, Granite Pass Hall

Systemwide Investment in Progress

As of June 30, 2025, UC is actively managing over \$23.8 billion in major capital projects exceeding \$1 million—demonstrating a bold, systemwide commitment to building the future of healthcare, housing, education, and seismic resilience. Of the ten largest active projects, two are healthcare-related with budgets over \$1B, underscoring the significant role medical facility modernization plays across the system. This includes the \$4.3 billion UCSF New Hospital at Helen Diller Medical Center and the \$1.5 billion New Hospital Building in Oakland for Benioff Children's Hospital. Four of the largest ten active projects will provide new student housing beds at Santa Barbara, Berkeley and San Diego. Healthcare alone accounts for the majority of active capital investment. Housing and academic facilities also represent key strategic priorities as UC works to align capital resources with student access, public service, and sustainability.



EXHIBIT 11. Project Distribution by Budget Category – All Active

While most active projects are under \$10 million, nearly all current spending (94%) is tied to major projects over \$20 million—demonstrating where UC’s capital priorities are focused today.

			% of Total
\$1M-\$10M	# of Projects	301	74%
	Total Budget	\$1,051,947,000	4%
\$10-\$20M	# of Projects	33	8%
	Total Budget	\$481,089,000	2%
>\$20M	# of Projects	74	18%
	Total Budget	\$22,227,128,000	94%
Total		# of Projects	408
		Total Budget	\$23,760,164,000

EXHIBIT 12. Active Projects – Year over Year Comparison (Budget >\$20 Million)

In FY 2024-25, UC managed 74 large-scale active projects—up from 70 the year before. The percentage of projects experiencing cost increases and schedule delays increased.

	2023-24	2024-25
# of Active Projects	70	74
Original Budgets Total	\$18.6B	\$21.7B
Current Budgets Total	\$19.3B	\$22.2B
% Budget Augmentation	4%	2%
% Projects Delayed 90+ Days	14%	23%

Active Projects (FY 2024–25)

EXHIBIT 13. Active Major Capital Projects by Campus (Budget >\$20 million)

Major capital investments are active across nearly every UC location, with 74 projects over \$20 million advancing campus and health priorities statewide.

Campus	# of projects	Original Budget*	Augmentations*	Current Budget*	% of Original
Berkeley	13	\$1,903,499,000	\$161,896,000	\$2,065,395,000	109%
Davis	8	\$383,001,000	\$9,297,000	\$392,298,000	102%
Davis Health	9	\$5,148,041,000	\$34,638,000	\$5,182,679,000	101%
Irvine	2	\$125,959,000	\$12,000,000	\$137,959,000	110%
Irvine Health	1	\$1,073,000,000	-	\$1,073,000,000	100%
Los Angeles	5	\$277,895,000	\$46,900,000	\$324,795,000	117%
Los Angeles Health	4	\$594,700,000	-	\$594,700,000	100%
Merced	3	\$486,557,000	-	\$486,557,000	100%
Riverside	3	\$570,000,000	\$3,000,000	\$573,000,000	101%
Santa Barbara	1	\$624,400,000	-	\$624,400,000	100%
Santa Cruz	7	\$688,627,000	\$195,382,000	\$884,009,000	128%
San Diego	6	\$1,660,870,000	\$(3,300,000)	\$1,657,570,000	100%
San Diego Health	1	\$150,000,000	-	\$150,000,000	100%
San Francisco	6	\$2,054,980,000	\$44,515,000	\$2,099,495,000	102%
San Francisco Health	5	\$5,981,271,000	-	\$5,981,271,000	100%
Grand Total	74	\$21,722,800,000	\$504,329,000	\$22,227,128,000	102%

EXHIBIT 14. Investment by Use – Active Projects (Budget >\$20 million)

UC's current capital investments are primarily focused on medical centers (70%), with growing investments in academic and auxiliary space year over year.

	FY 2023-24	% of Total	FY 2024-25	% of Total	% Change
Education & General Use	\$2.5B	13%	\$4.1B	18%	164%
Auxilliary	\$3.4B	18%	\$4.0B	18%	118%
Med Center/Ed Health Science	\$13.9B	69%	\$13.9B	63%	105%
Total Investment	\$19.2B	100%	\$22.2B	100%	116%

EXHIBIT 15. Presidential vs. Regental Process – Active Projects (Budget >\$10 Million)

Projects >\$10M	Presidential Process	Regental Process
Number of Projects	69	44
Original Budget	\$1,931,302,000	\$20,179,224,000
Year-End Budget Change from Original	121%	101%
Projects with Budget Augmentations	25	10
Projects with Budget Savings	0	1
% of Projects with Budget Savings	0%	2%
% of Projects with Budget Augmentations	36%	23%



UC Davis Medical Center

Performance Insights and Lessons Learned

Tracking Progress, Budget, and Resilience

Multiple factors are making building construction more challenging, impacting projects across the UC system. Both labor and material procurement has become more difficult than in the past. In addition, both local and national events are impacting the availability of critical resources. Tariffs are raising the cost of materials, either through actual import taxes or through the threat of tariffs, which have caused suppliers to preemptively raise prices on steel, timber, and many other materials.

The Los Angeles wildfires, while a local event, have had further impacts across the system. Rebuilding in the Los Angeles metropolitan area has increased demand for contractors, equipment, and materials. In response to these local conditions, sourcing from more distant markets is causing price increases and availability challenges across the state.

Locations are managing through this uncertainty by prepurchasing materials, developing contingencies, and other strategies, but the cost and schedule impacts of prices and availability affect all projects. More information about budget increases is available in Appendices 2 and 3.

79

of 150 Completed Projects
reported major delays
(greater than 90 days)

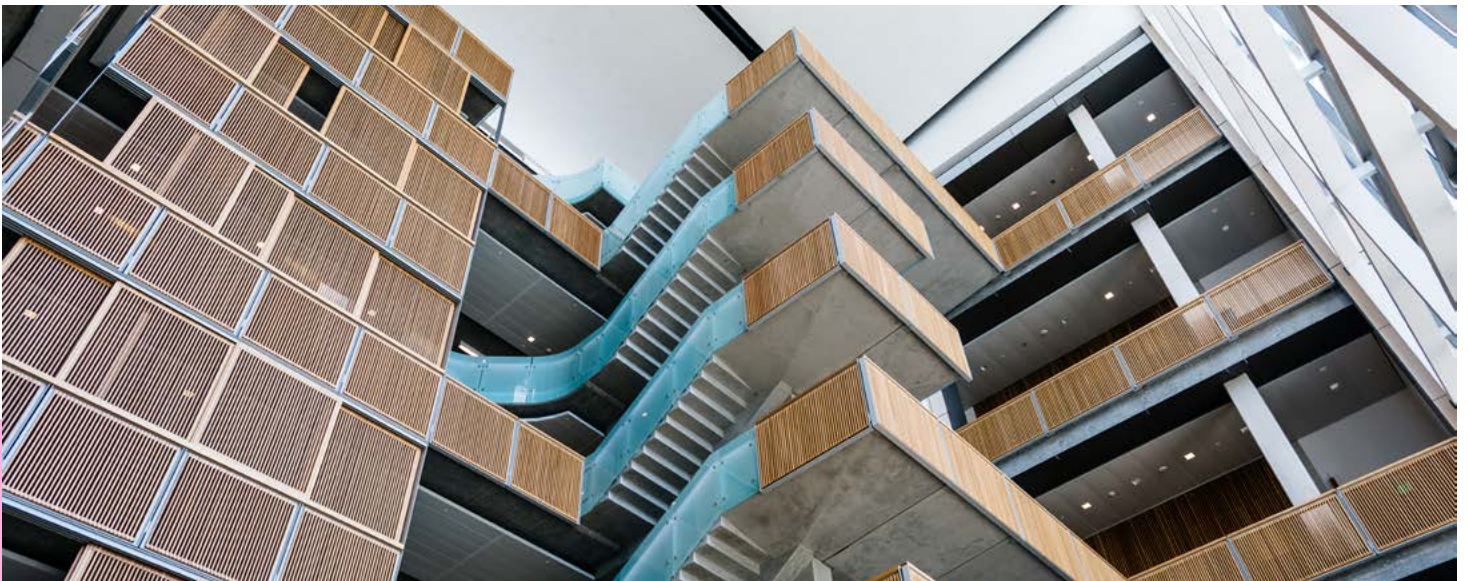
28

of 150 Completed Projects
reported major budget increases
(greater than \$1 million)

Despite these challenges,

25

of 150 Completed Projects
reported budget savings



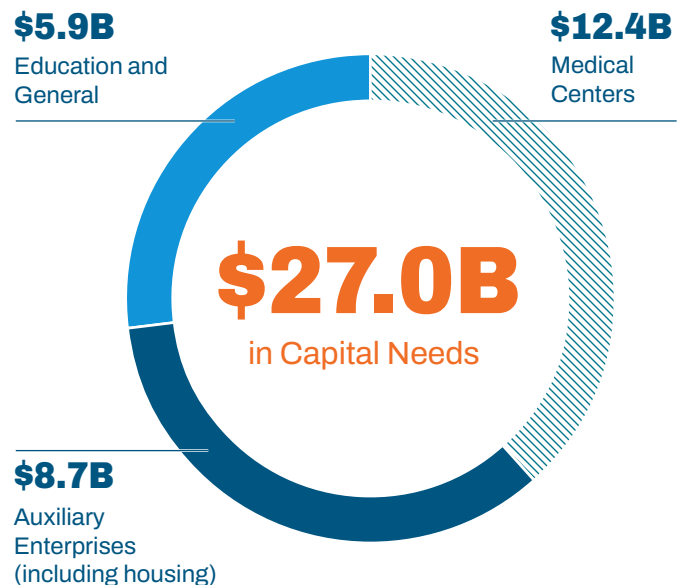
PLANNING FOR THE FUTURE

2025-31 Capital Financial Plan



The 2025-31 Capital Financial Plan (CFP) outlines the University of California's six-year strategy to fund and deliver the infrastructure needed to support its mission. With a \$27.0 billion portfolio, the plan addresses seismic upgrades, aging buildings, and facilities that enable academic excellence, cutting-edge research, healthcare innovation, and sustainability. The following pages provide a breakdown of the program by use and include additional detail on the funding strategy. A full list of projects in this portfolio is included in Attachment 4.

UC has an additional \$48.3 billion in capital needs without an identified funding plan. The projects associated with these unfunded needs are listed in Attachment 7.



Investment Summary Snapshot

Total Proposed Investment (FY 2025-31)

\$27.0B

Hospital & Clinical: \$9.2B

- Renovation or new construction of inpatient, ambulatory care, diagnostic, and treatment areas.
- Includes development of support spaces and public areas for medical facilities.

Housing: \$5.7B

- Renovation or new construction of student, faculty, and staff beds.
- Includes 7,000 student beds.

Aging Buildings & Infrastructure: \$4.7B

- Restoration, renewal, and capital improvements for existing facilities, utilities, roads, bridges, and related infrastructure.
- Includes central plant-related projects.

Seismic & Life Safety: \$2.5B

- Upgrades or new construction to replace seismically deficient space and the installation of fire and other life safety systems.
- Includes projects that address building code compliance with accessibility and other regulatory requirements.

Enrollment & Student Services: \$1.4B

- Renovation or new construction of instructional spaces and facilities.
- Includes projects that support students' intellectual, cultural, and social development outside formal classrooms.

Research: \$1.1B

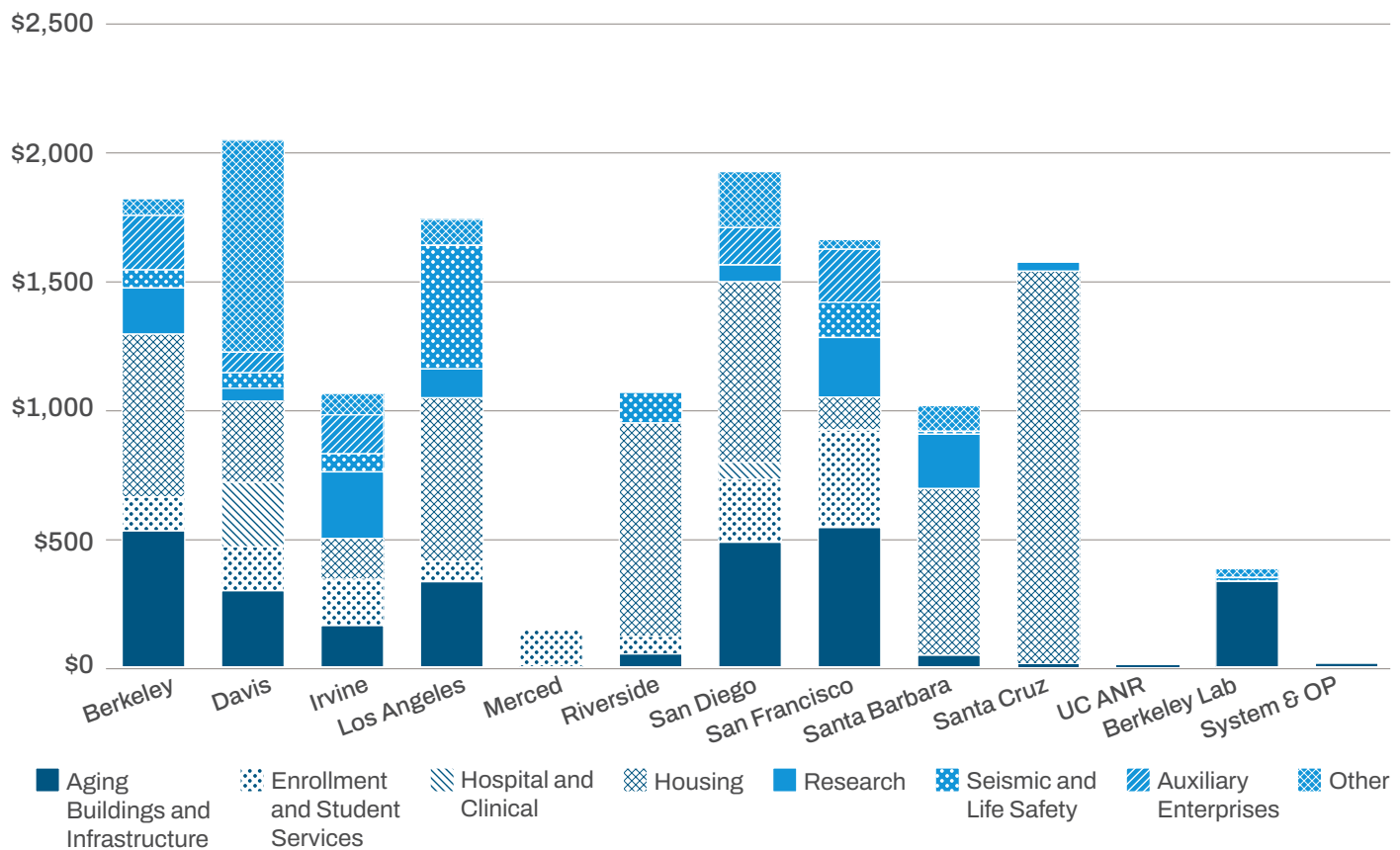
- Renovation or new construction of research space.
- Advances UC's research in life sciences, engineering, physical sciences, geosciences, social sciences, and other sciences.

Auxiliary Enterprises: \$0.8B

- Self-supporting enterprises not related to housing.
- A large portion of this category is related to veterinary medicine

Other: \$1.5B

- Projects that do not fit in the previous categories.

EXHIBIT 16. Summary of Project Objective by Campus (\$Ms)


	Aging Buildings & Infrastructure	Enrollment & Student Services	Hospital & Clinical	Housing	Research	Seismic & Life Safety	Auxiliary Enterprises	Other*	TOTAL
Berkeley	\$527	\$131	-	\$632	\$179	\$70	\$211	\$65	\$1,816
Davis	\$295	\$170	\$260	\$370	\$50	\$60	\$80	\$822	\$2,107
Irvine	\$160	\$180	-	\$158	\$258	\$70	\$151	\$83	\$1,060
Los Angeles	\$330	\$79	-	\$634	\$112	\$479	-	\$101	\$1,735
Merced	-	\$144	-	-	-	-	-	-	\$144
Riverside	\$50	\$68	-	\$827	-	\$119	-	-	\$1,064
San Diego	\$484	\$245	\$65	\$700	\$65	-	\$153	\$213	\$1,924
San Francisco	\$540	\$378	-	\$128	\$231	\$137	\$205	\$38	\$1,656
Santa Barbara	\$45	-	-	\$646	\$211	\$11	-	\$100	\$1,012
Santa Cruz	\$11	-	-	\$1,619	\$35	-	-	-	\$1,665
UC ANR	\$5	-	-	-	-	-	-	-	\$5
Berkeley Lab	\$331	-	-	-	-	\$15	-	\$35	\$381
System & OP	\$14	\$3	-	-	-	-	-	-	\$17

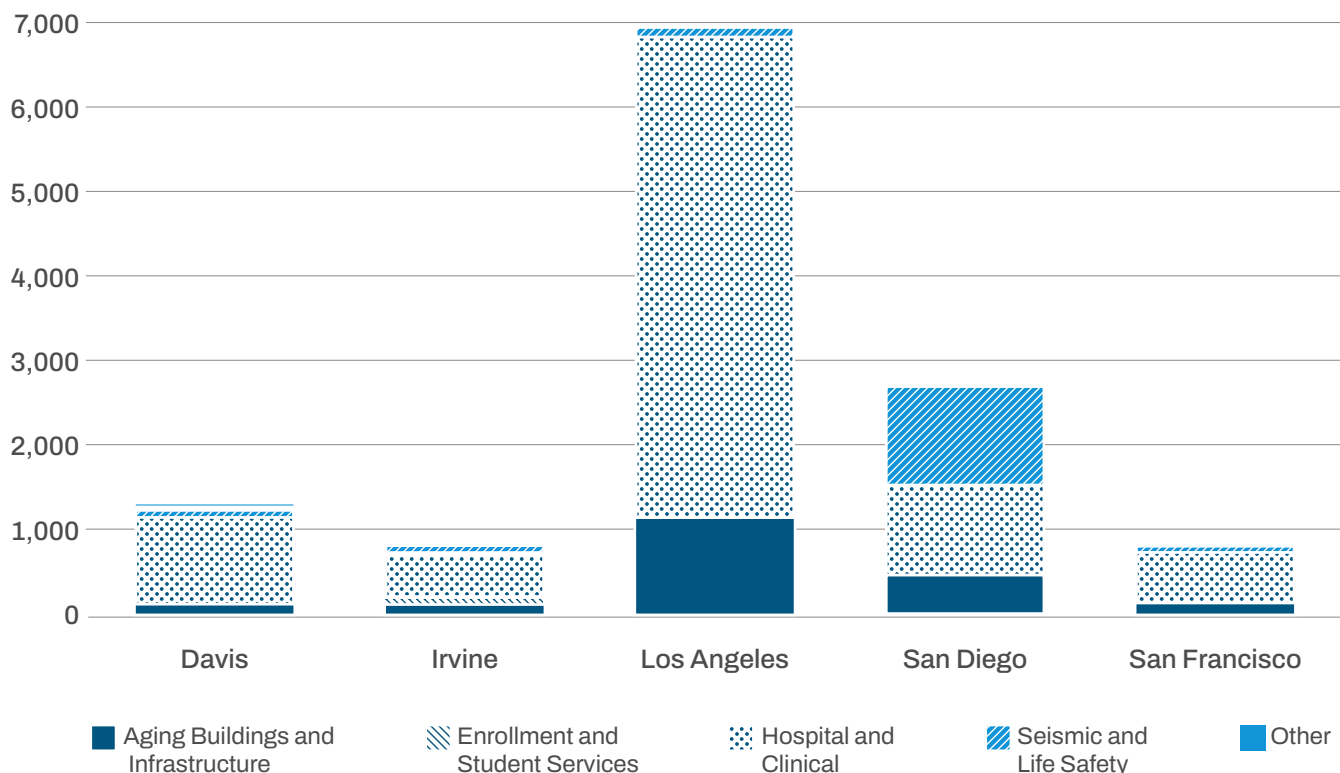
Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

* A large portion of the Other category is related to the Davis campus's Veterinary Medical Center.

Systemwide Medical Center Investments

As shown in the Exhibit below, UC's medical centers are investing most heavily in hospital infrastructure and seismic safety. This exhibit highlights each center's priorities and scale of investment—supporting care, compliance, and resilience.

EXHIBIT 17. Summary of Project Objective by Medical Center (\$Ms)

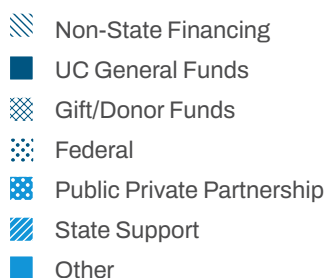
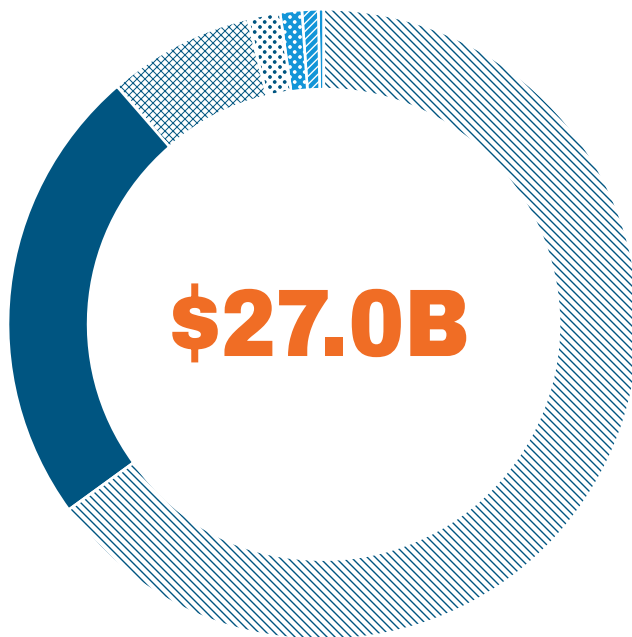


\$M	Davis	Irvine	Los Angeles	San Diego	San Francisco	TOTAL
Aging Buildings & Infrastructure	\$95	\$91	\$1,120	\$455	\$109	\$1,870
Enrollment & Student Services		\$43				\$43
Hospital & Clinical	\$1,043	\$488	\$5,707	\$1,066	\$614	\$8,918
Seismic & Life Safety	\$84	\$81	\$114	\$1,167	\$74	\$1,520
Other	\$13	-	-	-	-	\$13
TOTAL *	\$1,235	\$702	\$6,941	\$2,688	\$797	\$12,363

* Because of rounding, some totals may not correspond with the sum of the separate parts. Does not include UC Riverside Health's two public private partnerships.

A Capital Program Powered by Multiple Streams

UC's funding approach blends financing, general funds, and reserves, gifts, as well as State and federal funds, and public-private partnerships to maximize the capital program.



Funding sources include

Non-State External Financing **\$17.6B**

Two-thirds of the proposed program is supported by long-term debt, including \$8.7 billion for campuses and \$8.9 billion for medical centers. Campus debt is concentrated in housing and auxiliary projects, while medical center debt is backed by the campus and does not affect the debt capacity of other medical centers.

UC General Funds **\$6.4B**

One quarter of the proposed program is supported by general funds and reserves to support high-priority campus projects that do not have a revenue stream that can pay for financing.

Gift Funds **\$1.9B**

Donor Development **\$140M**

Despite the constrained environment, campuses continue fundraising efforts with gifts funding a modest share (7 percent) of the proposed capital program.

Federal **\$402M**

A majority of these funds support the Berkeley National Laboratory.

Public Private Partnerships **\$323M**

Used when private sector innovation and financing add strategic value.

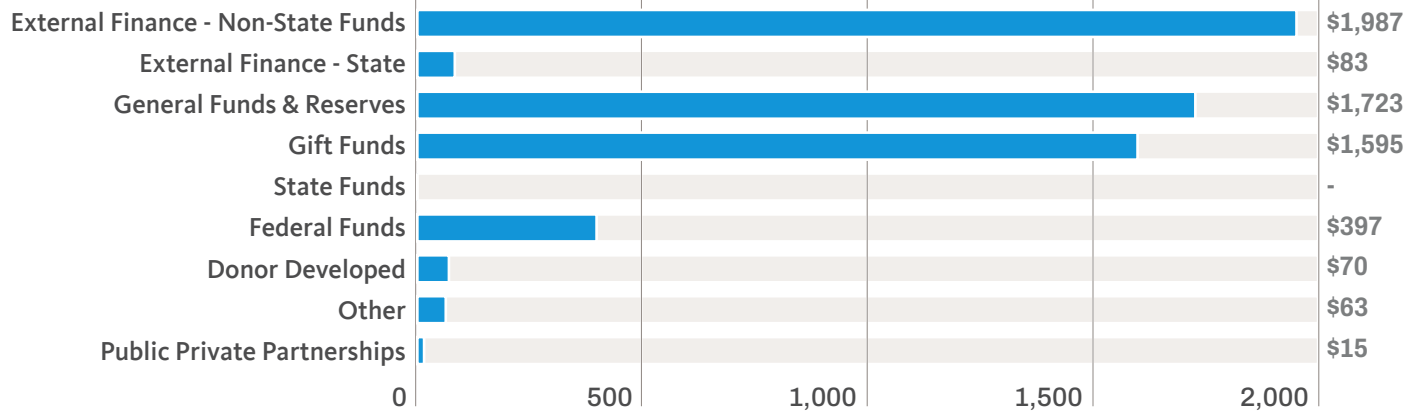
State External Financing **\$123M**

State Funds **\$59M**

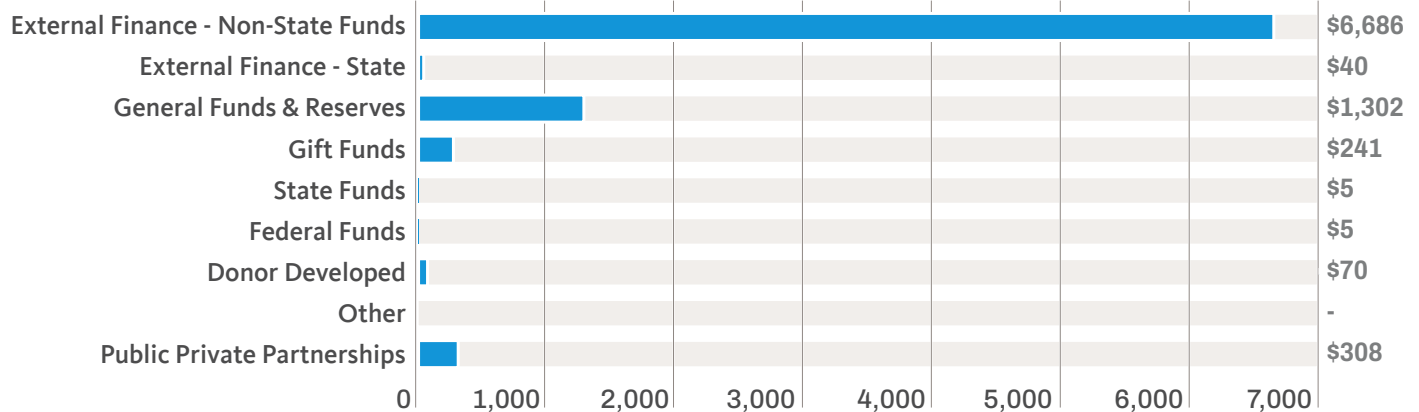
State investment has not kept pace with the successful State resident enrollment growth. The last general obligation bond was passed in 2006. As detailed in previous chapters, the State has invested in renewal and restoration, and housing.

EXHIBIT 18. Proposed Capital Program Fund Sources (\$Ms)

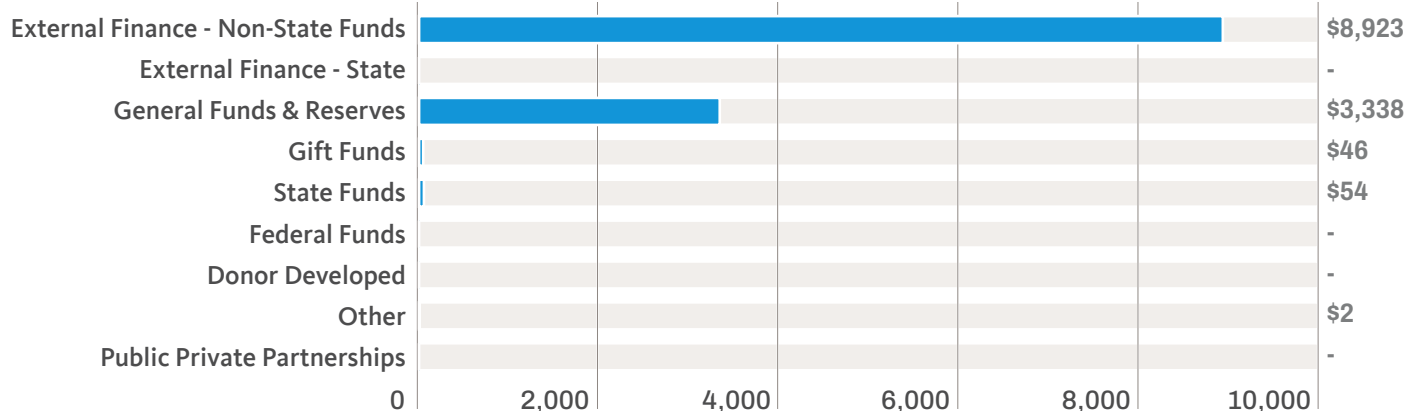
Education and General **Total \$5,993**



Auxiliary Enterprises **Total \$8,654**



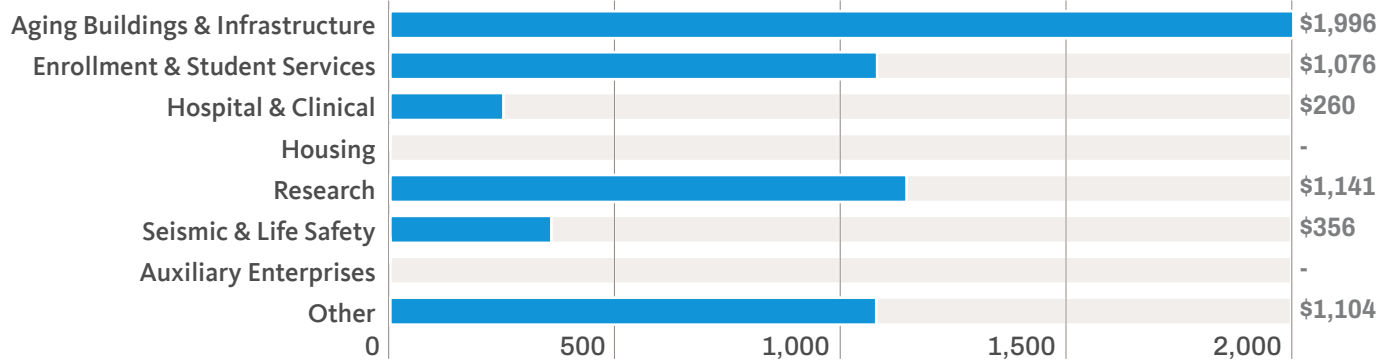
Medical Centers **Total \$12,363**



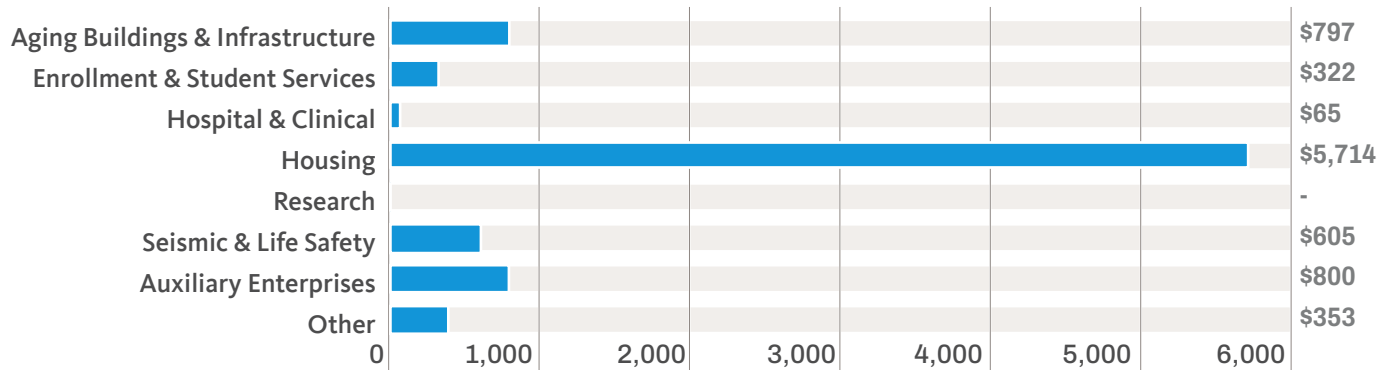
Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

EXHIBIT 19. Project Objective by Program Category (\$Ms)

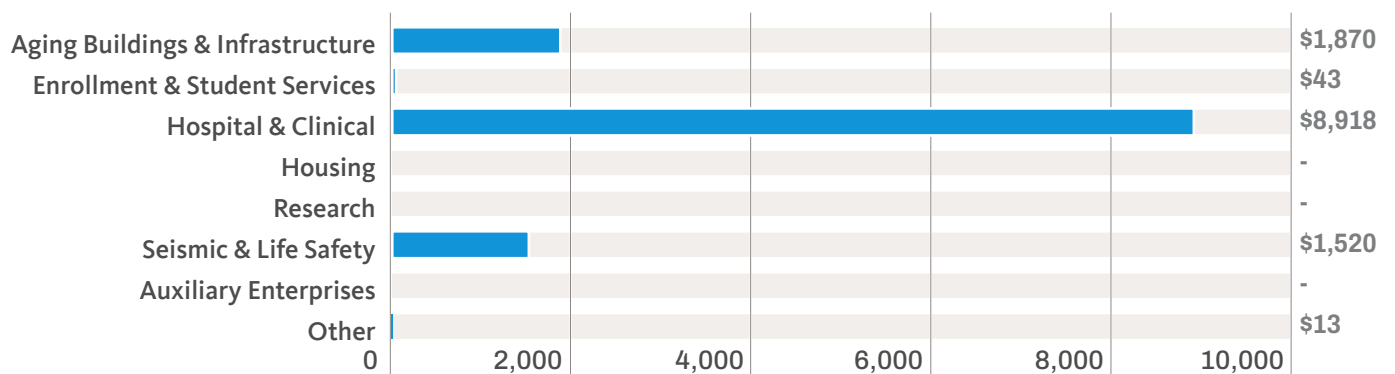
Education and General **Total \$5,993**



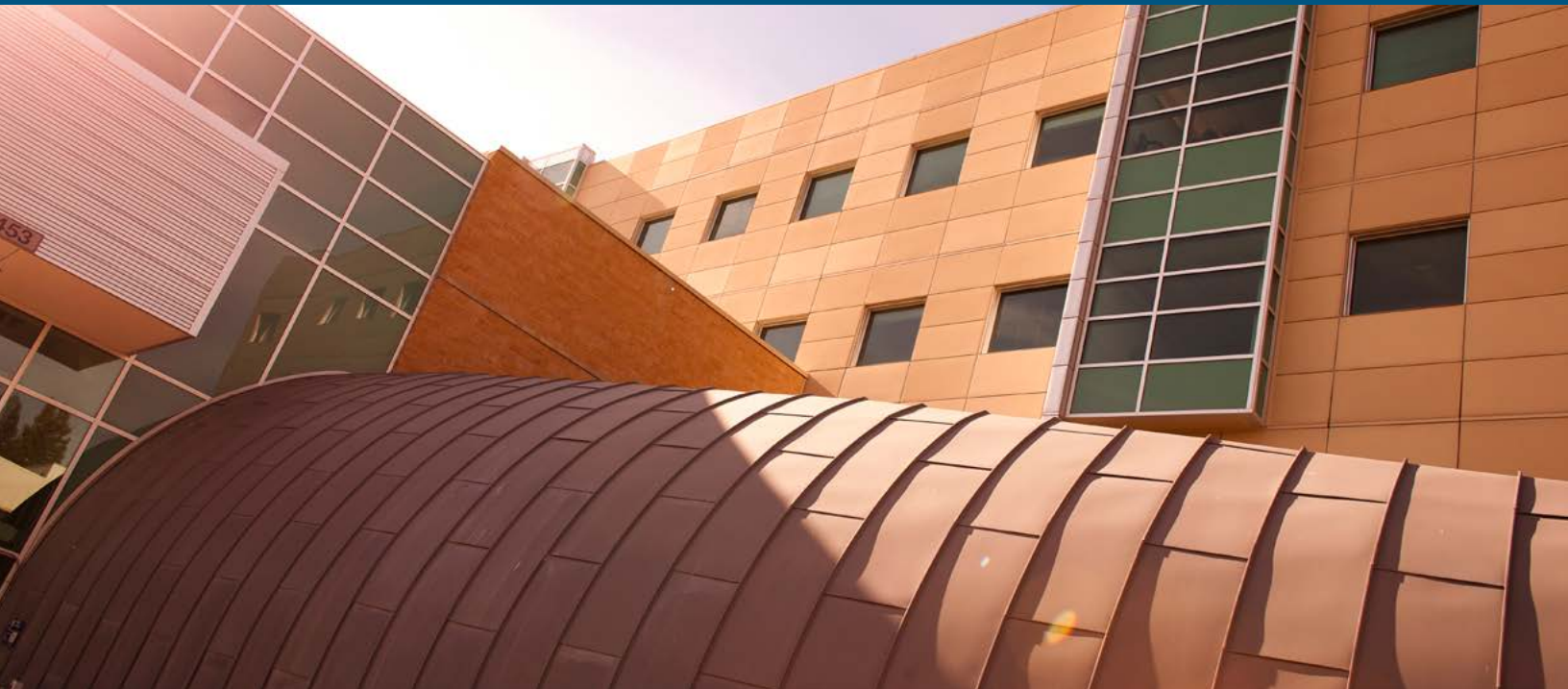
Auxiliary Enterprises **Total \$8,654**



Medical Centers **Total \$12,363**



Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



LOCATION CHAPTERS

Overview

Every UC location has a distinct identity—together, they form a unified system committed to serving California. This section shows how each campus and medical center advances the University's mission through local strategies, and addressing priorities while contributing to systemwide goals.

One system, many stories—each shaping UC's future.

What to Expect

- Location-specific dashboards
- Campus and medical center project highlights
- Projects by theme (e.g., housing, seismic, research)
- Systemwide charts showing investment trends
- Progress snapshots and measurable outcomes
- Unfunded needs and advocacy priorities
- Active and Completed Projects referenced in the Location chapters are those projects over \$1M

*UC Berkeley, The Gateway***UC Berkeley**

Berkeley Campus Capital Program

UC Berkeley has been opening minds since 1868, with an academic mission to push the boundaries of knowledge, challenge convention, and expand opportunity to create the leaders of tomorrow. To advance this mission, the campus requires substantial capital investment to replace, modernize, and expand academic space for instruction, research, and innovation; provide more student housing; upgrade campus infrastructure; and make necessary seismic improvements.

**56**

Active Projects

**\$2.1B**

Active Projects Investment

**30**Completed Projects
(FY 2024–25)**\$196M**

Completed Projects Investment

CFP Identified Funding

\$1.8 billion in Capital Plan

Priority Areas

- Building and infrastructure renewal
- Advance teaching, research, and innovation
- Support student success and wellness

Key Metrics

- Over \$2.1 billion in construction, including new or renovated academic and research space and student housing
- 1,549 new student housing beds completed in FY 2024-25

Berkeley Campus Capital Program

Capital Priorities

UC Berkeley’s 2021 Long Range Development Plan outlines long-term space needs, land use, and capital opportunities to address academic and campus life priorities and enrollment in an integrated and sustainable manner. Key priorities include modernization and improvement of academic buildings to expand and improve labs, classrooms, and collaboration spaces to support growing enrollment, addressing an ever growing campus renewal backlog, infrastructure, infrastructure improvements, including campus energy and building system renewal, and select construction that supports strategic academic, research, innovation, and student life priorities.

Strategic Context and Local Priorities

Renewing Campus Infrastructure to Support Advanced Teaching, Research, and Innovation

As the oldest campus in the UC system, UC Berkeley is focused on increasing investments in building restoration and renewal to accommodate advanced research and support teaching and enrollment. UC Berkeley aligns its capital program with other strategic priorities, including innovation and discovery, seismic compliance, and student housing. Despite progress in renewing older buildings, the campus still requires new space to foster research and its translation into real world applications, replace seismically non-compliant space, support past and future enrollment growth, and support student access and success in quantitative fields that drive the California economy. Capital investments in both renewal and new construction must support the campus's long-term financial health.

Recent Completed Projects

In FY 2024-25, UC Berkeley completed 30 projects with a budget over \$1 million, for a total investment exceeding \$195 million. These included multiple campus renewal projects and lab and classroom renovations, replacement of Centennial Bridge, building renovations of 2232 Piedmont for the Haas School of Business Entrepreneurship Hub and the Creekside Center for the Disabled Students Program. Construction was completed on two student housing projects, the Helen Diller Anchor House, a donor-developed community for transfer students, and xučyun runway Apartments, at Albany Village.

EXHIBIT 20. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	27	1	2	30
	90%	3%	7%	100%
Total Budget	\$69M	\$15M	\$112M	\$196M
	35%	8%	57%	100%

The data above does not include development costs of donor-developed and Public Private Partnership (PPP) projects.



UC Berkeley, Undergraduate Academic Building

Photo Credit: Bruce Damont

Berkeley Campus Capital Program

Projects in Progress

Renewal of Academic Space and Infrastructure

UC Berkeley has 56 active projects with current budgets over \$1 million, with a total construction value exceeding \$2.1 billion. Major projects include the Gateway, a new home for the College of Computing, Data Science, and Society, the Undergraduate Academic Building which will include more than 10% of the campus's general assignment classrooms, renovation of Moffitt Undergraduate Library for the Carol T. Christ Center for Connected Learning, the Grimes Engineering Center, two new student housing communities providing over 2,600 beds: the Judith E. Heumann House, and the Bancroft Student Housing project, two research and innovation buildings at the "Berkeley Innovation Zone" to house expanded space for Bakar Labs and the Innovative Genomics Institute, and several building infrastructure renewal projects.

Seismic Snapshot

Aligning Seismic Priorities with Other Capital Priorities

In FY 2024-25, the campus completed a seismic retrofit on Creekside Center and demolition of University Hall to address seismic compliance. Construction is underway to complete seismic improvements in two buildings and to construct replacement space for non-compliant space, funded primarily through external financing and State Funds. The campus has approximately 6.2 million gross square feet of space (including Regents-owned property and leased space) that require seismic improvements at a projected cost of approximately \$6.7 billion; however, the majority of these projects do not have a funding plan identified. The campus continues to evaluate its facilities and refine priorities to align seismic needs with other capital investment opportunities and to plan for future seismic projects should funding be available for implementation in the future.

Restoration and Renewal Snapshot

Incremental Progress on Significant Infrastructure Renewal

UC Berkeley has a backlog of over \$1.6 billion in state-eligible restoration and renewal needs. UC Berkeley is currently implementing over \$137 million in restoration and renewal projects, funded with campus funds and State funds. Additionally, the campus's Clean Energy Campus project will address renewal needs across the campus's energy infrastructure, including in building systems and in ground utilities. To address a growing backlog and supplement State support, the campus has increasingly relied on its general funds to address infrastructure maintenance and repairs, including unplanned repairs that impact campus operations and research continuity. Consistent funding for restoration and renewal is required to maintain resilient operations and academic excellence.

EXHIBIT 21. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	43	-	13	56
	77%	-	23%	100%
Total Budget	\$83M	-	\$2.1B	\$2.1B
	4%	-	96%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UC Berkeley, Dwinelle Annex

Photo Credit: Bruce Damonte

Berkeley Campus Capital Program

Outlook (2025–31)

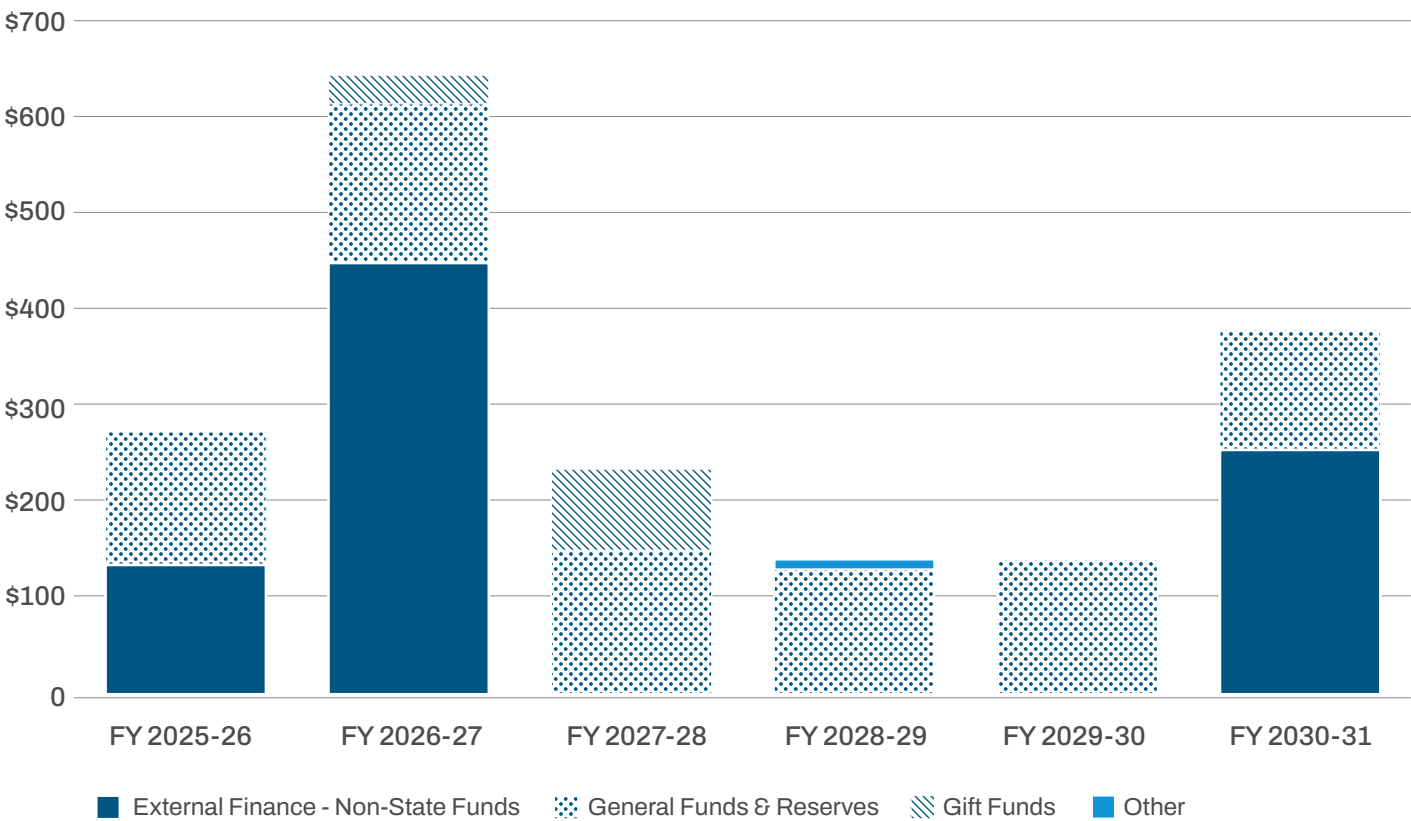
Major Projects Advance Academic, Housing and Resilience Goals

Berkeley's six-year capital program exceeds \$1.8 billion, with a focus on academic and housing building renewal, investments in core campus infrastructure, including building systems and stormwater management, new student housing at the former Anna Head School, renovation of classrooms and labs, accessibility improvements, demolition and improvement of seismic non-compliant space, a new police station, and Phase 2 of the campus energy system. The campus continues to rely on external financing, philanthropy, state funding, and strategic public private partnerships to support its capital program.

Unfunded Needs and Advocacy Priorities

Approximately 86% of the Berkeley campus's capital needs do not have a funding plan identified. This includes critical investments to address seismic compliance, renewal of existing academic and research space, new student housing, and the restoration and renewal backlog. Among the campus's highest priorities are the Interdisciplinary Academic Building projects. These projects would replace and expand classroom capacity and faculty-student mentoring spaces to support growing student demand and enrollment in Mathematics and Economics, departments currently housed in Evans Hall, which is seismically non-compliant. The Interdisciplinary Academic Building projects would support nearly a quarter of Berkeley undergraduates and help advance the critical role of quantitative skills in California's economy.

EXHIBIT 22. Proposed Capital Program Fund Sources (\$Ms)



Berkeley Campus Capital Program



Project Highlight

The Grimes Engineering Center transforms engineering student services, entrepreneurship, and community engagement for one of the nation's top-ranked programs. The building will include new collaboration and study spaces and homes for many of the College's academic centers on the upper levels, as well as renewal of critical building systems throughout renovated portions on the lower levels. This critical investment enhances the student experience for the College's growing population and creates a collaborative hub encouraging cross-disciplinary discovery and innovation.

PROJECT NAME

Grimes Engineering Center

TYPE

New Construction and Renovation

GSF

82,700

COMPLETION DATE

2025

PROJECT COST

\$98.85M Total Cost

\$70.37M Construction Cost

ARCHITECT

Skidmore, Owings & Merrill

CONTRACTOR

XL Construction



UC Davis, Aggie Square



Davis Campus Capital Program

UC Davis's forward-looking capital program promotes academic and research excellence, enhances the student experience, and recognizes UC Davis' global impact. The 2025 Consolidated Capital Report showcases how UC Davis is investing in facilities to meet the demands associated with continued academic excellence, enterprise research, public service, and upward mobility for students. With a focus on investments in infrastructure, safety, and student success as well as donor-supported priorities at the top-ranking School of Veterinary Medicine, the campus is investing limited dollars in alignment with critical needs. While the campus remains committed to this vision, the current financial climate limits the campus's ability to adequately support existing facilities, leaving many mission-critical needs and aspirations unmet.



30

Active Projects



\$523M

Active Projects Investment



16

Completed Projects (FY 2024–25)



\$428M

Completed Projects Investment

CFP Identified Funding

\$2.1 billion in Capital Plan

Priority Areas

- Academic and research innovation
- Infrastructure renewal
- Enhanced student experience

Key Metrics

- The Big Shift has converted 2.1 million gross square feet (GSF) of buildings from steam to efficient hot water heating and cooling; an additional 1.6 million GSF is underway
- Strategic facility expansion planned to address the veterinary workforce shortage, expand patient care and support cutting-edge research.
- Approximately 150,000 GSF of seismic improvements targeted annually for next three years

Davis Campus Capital Program

Capital Priorities

UC Davis' capital priorities include academic and research excellence, infrastructure renewal, expansion of student housing and support facilities, modernization of the School of Veterinary Medicine, and improvements to seismic performance in accordance with UC policy. With scarce funding available, Davis continues to balance its capital needs to address aging utility systems and facilities, evolving policies and regulatory requirements, and programmatic expansion demands.

Recent Accomplishments

Research, Teaching, and Safety Improvements

In FY 2024-25, UC Davis completed 16 major capital improvement projects totaling nearly \$428 million (see Exhibit 23). The largest single completed project was Aggie Square, a public private partnership, bringing a new research, collaboration, and innovation hub to the UC Davis Sacramento campus. Other completed projects improved seismic safety on the Davis campus, upgraded undergraduate instructional space, and enhanced outdoor spaces, including a large, grant-supported investment project in the Arboretum Waterway to address water flow and quality issues.

Strategic Context and Local Priorities

Resource Intensive Infrastructure Needs

With over 1,200 buildings and multiple campus-owned and operated utility systems including electrical, wastewater, stormwater, groundwater, gas, and central heating and cooling, addressing ongoing maintenance and expansion needs of all utility infrastructure is necessary, costly, and a unique challenge to UC Davis. Investments in building heating and cooling via the Big Shift Initiative and water systems are imperative to support existing operations, sustainability goals, incremental planned growth, and to upgrade systems to meet emerging regulatory requirements. Additional unfunded needs exist across all utilities, requiring trade-offs between utility system investments and enhancing spaces for academic and research excellence.

Veterinary Medical Facilities

Planned investments for the School of Veterinary Medicine support the nation's #1 ranked veterinary school with renewed momentum for significant facilities enhancements supporting student training and clinical research.

EXHIBIT 23. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	13	-	3	16
	81%	-	19%	100%
Total Budget	\$51M	-	\$377M	\$428M
	14%	-	86%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Davis Campus Capital Program

Projects In Progress

Major Infrastructure and Innovation Initiatives

UC Davis currently has thirty active major capital improvements totaling approximately \$536 million (Exhibit 24). The Resnick Center for Agricultural Innovation is currently under construction and on-track to open for occupancy by Summer 2026, with concurrent improvements to bicycle and vehicular circulation in the area. The Solano Water Treatment Plant project provides surface water treatment for the campus's domestic water system, greatly improving the campus water supply reliability and redundancy. Student Housing expansion efforts continue with the Segundo Infill Housing project, which is under construction. Safety and security investments expand outdoor lighting, emergency call boxes, security cameras, and building access systems. Road and path improvements are also a safety priority. Teaching space enhancements improve the student and teaching experience through classroom and teaching lab upgrades.



UC Davis, Segundo Infill Housing

Seismic Snapshot

Systematic Progress Across Campus Buildings

Seismic retrofits have been completed in two research buildings: Mann Laboratory Building and Jungerman Hall. Construction is underway to address seismic needs in five additional high-use academic buildings. The campus plans to continue to address an average of 150,000 GSF of deficient space annually for the next three years, though funding constraints are projected to limit investment following these improvements.

Restoration and Renewal Snapshot

Targeted Investments Address Critical Infrastructure

The Big Shift Initiative is the campus's largest utility renewal effort, systematically converting the aged steam infrastructure to an efficient hot water system across the campus. Portions of this system replacement are complete with others in process, but the full program is not currently funded. Other unfunded renewal needs exist across campus systems and facilities requiring strategic prioritization given limited financial resources.

EXHIBIT 24. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	17	5	8	30
	57%	17%	27%	100%
Total Budget	\$51M	\$79M	\$392M	\$523M
	10%	15%	75%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Davis Campus Capital Program

Outlook (FY 2025-31)

\$4.7 Billion in Future Needs

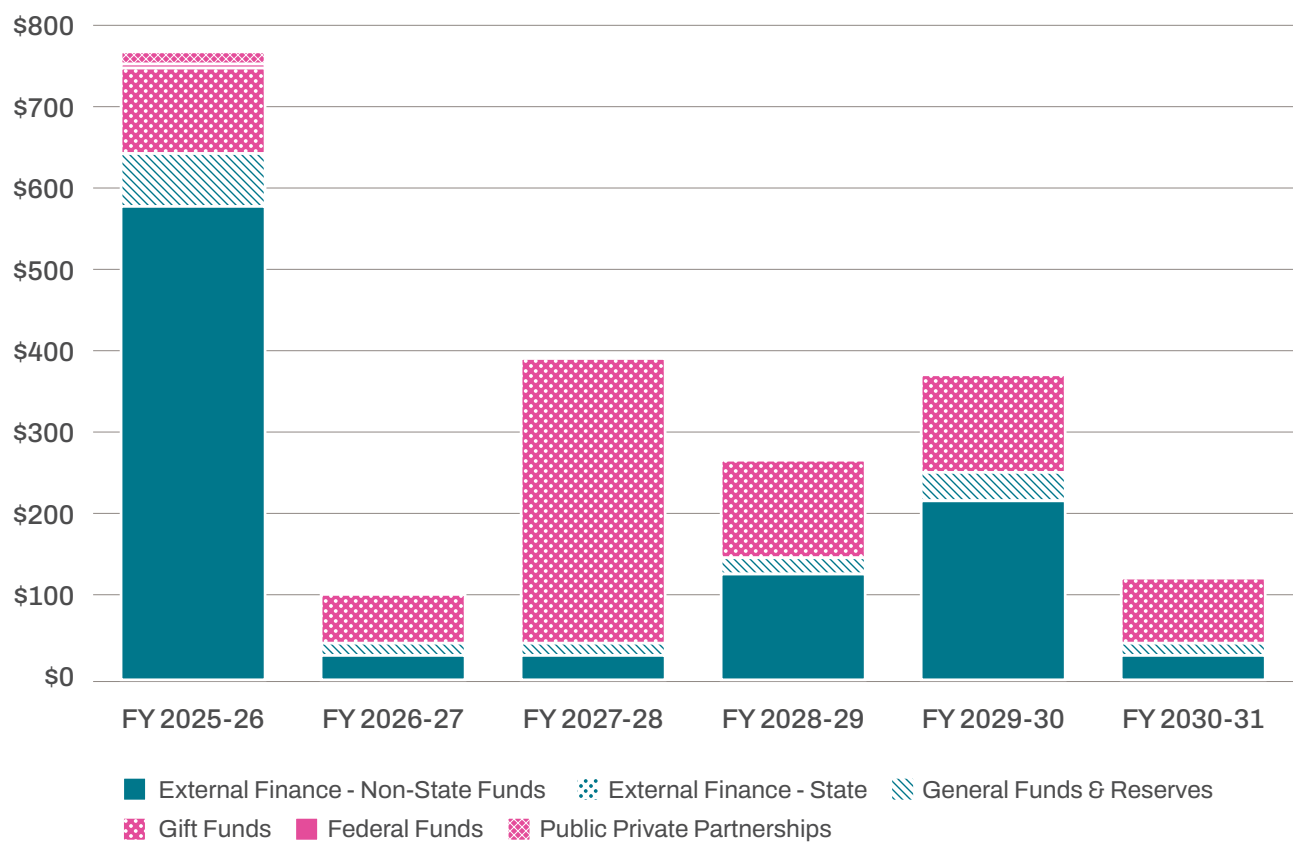
UC Davis's six-year capital outlook includes \$4.7 billion in proposed projects focused on core academic, student support, gift-funded initiatives, and infrastructure renewal and expansion. This accounts for projects with identified funding plans and those that do not currently have funding identified. Strategic investments balance immediate needs with long-term academic excellence goals while managing financial constraints that limit comprehensive facility renewal. Exhibit 25 shows the breakdown of the program with funding identified by fund source.

Unfunded Needs and Advocacy Priorities

\$2.6 Billion Funding Not Identified

Approximately 55% \$2.6 billion of UC Davis's \$4.7 billion proposed capital program does not have funding identified. Critical infrastructure and innovation projects supporting core campus needs do not have a funding plan due to financial constraints. The campus cannot meet policy-required improvements due to lack of funding.

EXHIBIT 25. Proposed Capital Program Fund Sources (\$Ms)



Davis Campus Capital Program



Lynda and Stewart Resnick Center for Agricultural Innovation

Project Highlight

In support of UC Davis's longstanding commitment to addressing today's most pressing challenges in agriculture and the environment, the Resnick Center will house classrooms, research and lab spaces, plus student career and advising assistance in an approximately 34,400 square-foot, state-of-the-art hub.

Experts from across UC Davis will focus on five thematic research areas: identifying innovative solutions for agricultural byproducts; maximizing water and energy efficiencies; developing next-generation technologies; making crops more resilient and sustainable in rapidly changing climate; and expanding access to nutritious food. The facility includes flexible laboratories for sensor and robotics prototyping, student robotics collaboration, big data and AI design, extraction food grade work, specimen processing, molecular analysis, and plant culture growth, plus serves as student collaboration hub and home for the Wonderful Scholar program.

PROJECT NAME
**Resnick Center for
Agricultural Innovation**

TYPE
**New Building;
Gift-Funded and
Campus-Funded**

GSF
34,400 GSF

BUILDING USE
**Multidisciplinary
Teaching and Research
Facility Supporting
Advancement of
Research and Innovation
for Sustainable
Agriculture**

PROJECT COMPLETION DATE
Summer 2026

PROJECT COST
\$66M

PROJECT STATUS
Under Construction

PROJECT
Design-Build

ARCHITECT/CONTRACTOR
**Yazdani Studio of
Cannon Design/
Hensel Phelps
Construction Co.**



UC Davis Health, 48X Complex



UC Davis Health Capital Program

UC Davis Health is committed to improving lives and transforming health care by providing excellent patient care, conducting groundbreaking research, fostering innovative, interprofessional education, and creating dynamic, productive partnerships with the community. UC Davis Health's capital priorities remain focused on: improving patient, research, and education space; working towards meeting California seismic mandates; modernizing aging infrastructure and technology; medical equipment replacement to support continued growth; and expanding outpatient services throughout the Sacramento region to improve patient access in the community.



44

Active
Projects



\$5.4B

Active Projects
Investment



8

Completed
Projects
(FY 2024–25)



\$133M

Completed
Projects
Investment

CFP Identified Funding
\$1.2 billion in Capital Plan

Priority Areas

- Seismic safety
- Restoration and renewal
- Outpatient expansion

Key Metrics

- 17 active restoration and renewal projects
- 376,000 square feet of new patient care space set to open in FY 2025-26
- Ranked No. 1 hospital in Sacramento region by U.S. News & World Report

UC Davis Health Capital Program

Capital Priorities

UC Davis Health's capital program targets hospital upgrades, outpatient expansion, and seismic compliance. With a significant seismic mandate, UC Davis Health is addressing 15 non-compliant acute care buildings totaling 1.59 million gross square feet. The plan also includes restoration and infrastructure renewal, expanded ambulatory services, and energy modernization. Strategic investments aim to meet patient needs, support research and education, and align facilities with long-term operational goals.

Location-Specific Focus Areas

Transforming Health Care Through Modern and Compliant Facilities

UC Davis Health's growth strategy focuses on patient access, seismic readiness, and capital renewal. As the region grows, demand for outpatient care, advanced clinical facilities, and resilient infrastructure has surged. Priorities reflect a need to modernize core infrastructure systems, expand regional reach, and comply with seismic mandates—while managing the financial pressures of high construction costs.

EXHIBIT 26. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	5	1	2	8
	63%	12	25%	100%
Total Budget	\$31M	\$13M	\$89M	\$133M
	23%	10%	67%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Recent Accomplishments

Expanding Patient Access Through New Outpatient Facilities

In FY 2024-25, UC Davis Health completed key restoration and renewal projects needed to continue providing quality patient care; however, the major accomplishments are new facilities which opened at the beginning of FY 2025-26. These facilities include the new 48X Complex and Folsom Medical Care Clinic. These investments will improve patient access to quality care, staff efficiency, and overall service delivery across the health system.



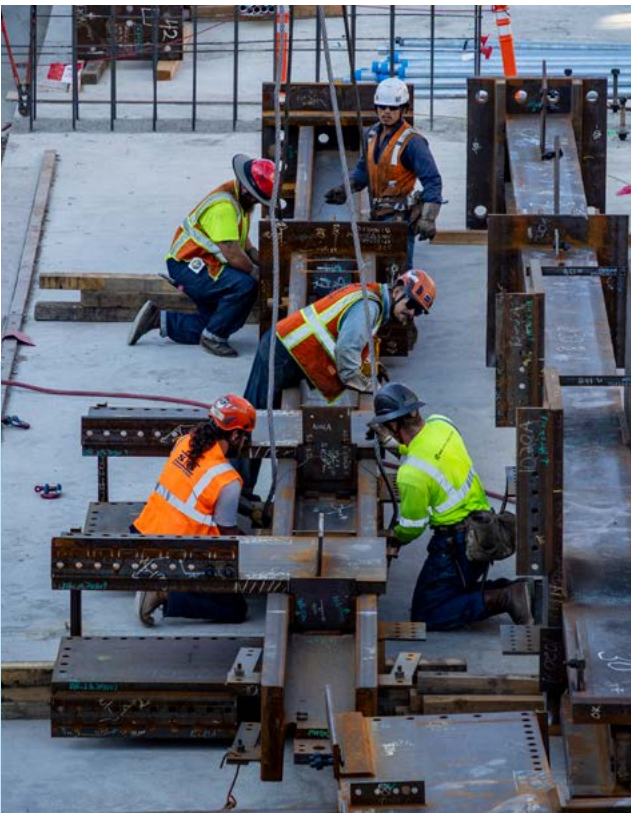
Lobby and patient reception of new 48X outpatient surgery center.

UC Davis Health Capital Program

Projects in Progress

Modernizing for Medicine: Advancing Our Facilities for the Future

UC Davis Health has 42 active projects in FY 2024-25 totaling over \$5.4 billion. The \$3.7 billion dollar California Tower project that broke ground in 2024 is planned to complete in 2030. The California Tower will feature a 14-story hospital tower and a five-story pavilion, adding approximately 900,000 gross square feet of space to the existing medical center. Two other key projects in progress are the Operating Room (OR) Integration Modernization project and the Central Utility Plant (CUP) Expansion. The OR Integration Modernization project will improve surgery support with more efficient spaces, state-of-the-art equipment, and room for growth while the CUP Expansion project expands utility capacity to accommodate future growth and reduces greenhouse gas emissions positioning the Sacramento campus toward carbon-free operations.



Construction going vertical on the California Tower's 14-story addition to UC Davis Medical Center.

Seismic Snapshot

Substantial Compliance Work Underway

At the end of FY 2024-25, 15 acute care buildings (approximately 1.59 million gross square feet) have a non-compliant rating under HCAI seismic rating systems for Structural Performance Category or Non-Structural Performance Category. Projects are underway to complete seismic improvements across approximately 1.59 million gross square feet. UC Davis Health has established priorities with an associated cost of approximately \$220 million for seismic compliance only, excluding restoration, renewal, and other program space improvements.

Restoration and Renewal Snapshot

These projects are part of an ongoing effort to address needs identified by a Facility Condition Assessment completed in 2024, which help inform future projects, priorities, and long-term strategy.

EXHIBIT 27. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	31	4	9	44
	70%	9%	20%	100%
Total Budget	\$150M	\$50M	\$5.2B	\$5.4B
	3%	1%	96%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

UC Davis Health Capital Program

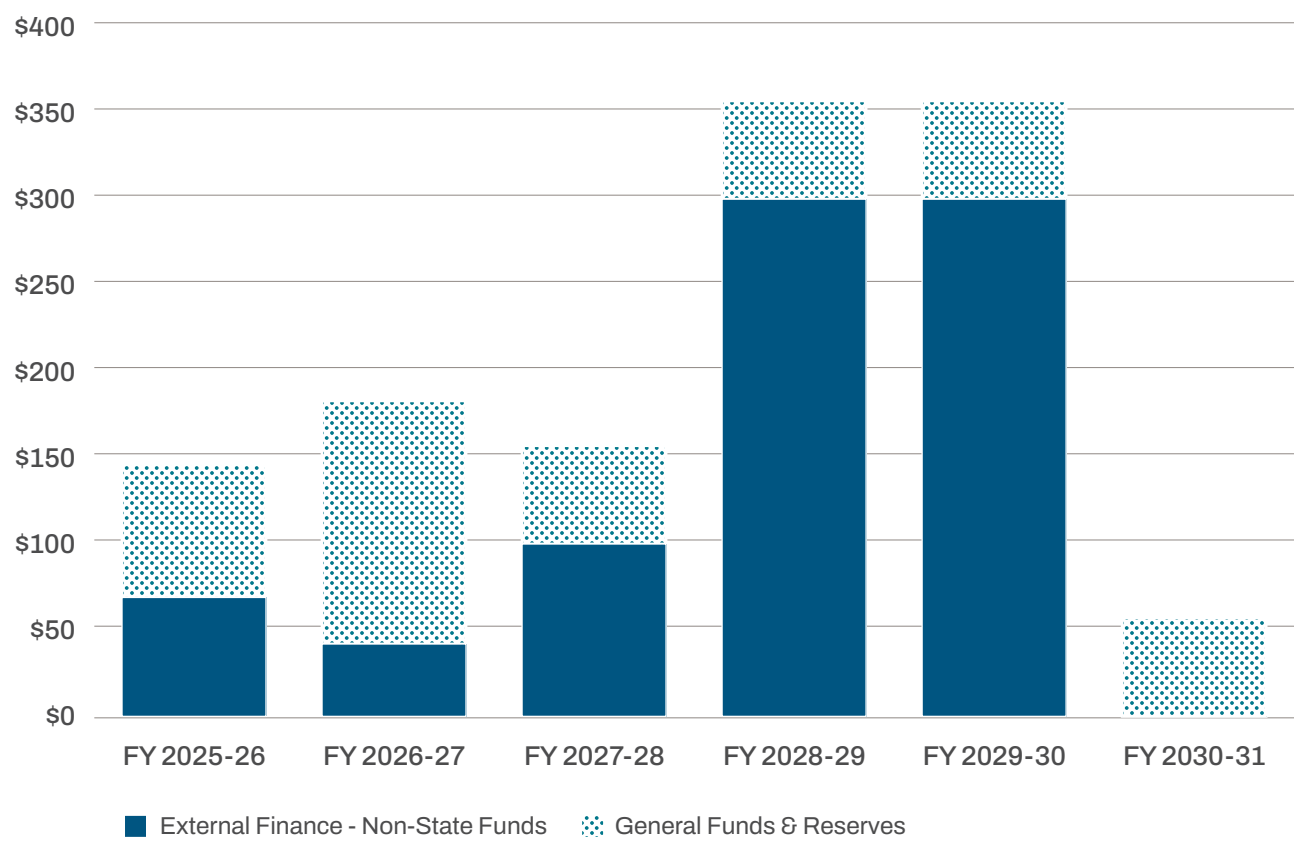
2025-31 Outlook and Progress On Priorities

UC Davis Health's six-year capital outlook identifies over \$1.3 billion in needed investment. Projects address seismic safety, aging facilities and medical equipment, and outpatient growth. Hospital reserves and external financing will cover \$1.2 billion, but additional funding is needed to advance key priorities in a constrained fiscal environment.

Unfunded Needs and Advocacy Priorities

Roughly 10% of UC Davis Health's proposed capital plan—\$136 million—remains unfunded. These needs primarily include seismic upgrades to existing buildings vital to patient safety and compliance. Advocacy and strategic partnerships will be essential to closing this gap and sustaining high-quality care.

EXHIBIT 28. Proposed Capital Program Fund Sources (\$Ms)



UC Davis Health Capital Program



UC Davis Health's new Medical Care Clinic in Folsom

Project Highlight

The Folsom Medical Care Clinic enables UC Davis Health to provide high quality care and expand services in the city of Folsom. This new outpatient facility expands UC Davis Health's footprint in the community and enhances patient experience by expanding care and access. The Folsom Medical Care Clinic is a state-of-the-art medical office building that includes primary and specialty care clinics, an infusion suite, optical services, phlebotomy, and radiology services.

PROJECT NAME
Folsom Medical Care Clinic

TYPE
Hospital and Clinical

GSF
114,000 GSF

COMPLETION DATE
August 2025

BUILDING USE
**Medical Office Building:
Primary and Specialty
Care Clinics, Infusion
Suite, Optical Services,
Phlebotomy, and Radiology
Services**

PROJECT COST
\$183M

PROJECT STATUS
Construction Complete

ARCHITECTS
**LPAS Architecture and
Boulder Associates**

CONTRACTOR
Rudolph and Sletten



UC Irvine, Mesa Court



Irvine Campus Capital Program

UC Irvine's capital program supports the campus's Strategic Plan goals and the development objectives outlined in the 2007 Long Range Development Plan. Key priorities include modernizing instructional space, providing additional student housing, and investing in capital renewal, seismic upgrades and infrastructure improvements. The campus is pursuing donor funding to support new instruction and research buildings, and to address other campus needs.



20

Active Projects



\$188M

Active Projects Investment



9

Completed Projects (FY 2024–25)



\$283M

Completed Projects Investment

CFP Identified Funding

\$1.1 billion in Capital Plan

Priority Areas

- Research space expansion
- Campus WiFi infrastructure
- Student housing and building safety

Key Metrics

- 1,300 beds added (400 Mesa Court + 900 beds planned)
- 315,000 GSF research/academic space

Irvine Campus Capital Program

Capital Priorities

Irvine faces over \$7 billion in total capital needs, including restoration and renewal, student housing expansion, and instruction and research facilities to accommodate past and future enrollment growth, seismic remediation, and infrastructure upgrades. The campus has 172 facilities with non-compliant seismic ratings.

Strategic Context and Local Priorities

Meeting Enrollment Growth Through Strategic Development

Consistent with UC Irvine's Strategic Plan goal to increase enrollment and expand research, the capital plan includes a project to modernize Physical Sciences' teaching laboratories, and two projects to expand research space--the Eddleman Quantum Institute building and the UCI MIND building. North Campus Redevelopment will replace deteriorated and seismically non-compliant facilities. Other projects will address needs for capital renewal and modernization of technology infrastructure. Currently housing over 18,000 students (50% enrollment), Irvine is targeting 60% on-campus housing per its 2007 Long Range Development Plan. The program will continue progress through construction of East Campus Student Apartments Phase 5 (900 beds).

Recent Accomplishments

Major Additions to Research and Housing Capacity

Mesa Court Residence Hall Expansion opened Fall 2025 with 400 undergraduate beds, while the completed Falling Leaves Foundation Medical Innovation Building addressed urgent health sciences needs with 215,000 GSF of state-of-the-art research space, though deficits remain across health, life science, and other disciplines.

EXHIBIT 29. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	7	1	1	9
	78%	11%	11%	100%
Total Budget	\$17M	\$16M	\$250M	\$283M
	6%	6%	88%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UC Irvine, Mesa Court

Irvine Campus Capital Program

Projects in Progress

Enhancing Student Life and Campus Services

Irvine had 20 active projects in FY 2024-25 totaling over \$188 million. Mesa Court Community Center advances with a sustainably designed all-electric kitchen serving 230 with indoor/outdoor seating, plus upper-level multipurpose spaces and study rooms supporting the growing student population's academic and social needs.

Seismic Snapshot

Assessment Underway

UC Irvine currently holds 3.8 million gross square feet or 172 buildings that are seismically non-compliant. The capital program includes retrofit of 22 projects. There are 18 projects planned for demolition.

In FY 2024-25, non-compliant buildings increased from 163 to 172, primarily due to acquisition. One building was removed from inventory due to demolition.

The campus has identified seven retrofit projects to begin the design phase in FY26. Long range planning efforts in areas including housing and health will consider long-term viability and potential replacement of non-compliant structures.

Restoration and Renewal Snapshot

Modernizing Aging Infrastructure

Capital Renewal addresses highest-priority projects across multiple locations including utility infrastructure, building systems, roofs, walls, and windows supporting campus expansion goals. North Campus Redevelopment replaces 100,000 ASF of dilapidated 1965-era Facilities Management space, demolishing obsolete buildings while realigning circulation, reconfiguring parking, and installing new landscaping to transform this critical support zone.

EXHIBIT 30. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	18	-	2	20
	90%	-	10%	100%
Total Budget	\$50M	-	\$138M	\$188M
	27%	-	73%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UC Irvine, Falling Leaves Foundation Medical Innovation Building

Irvine Campus Capital Program

Outlook 2025-31

Continued Growth and Safety Improvements

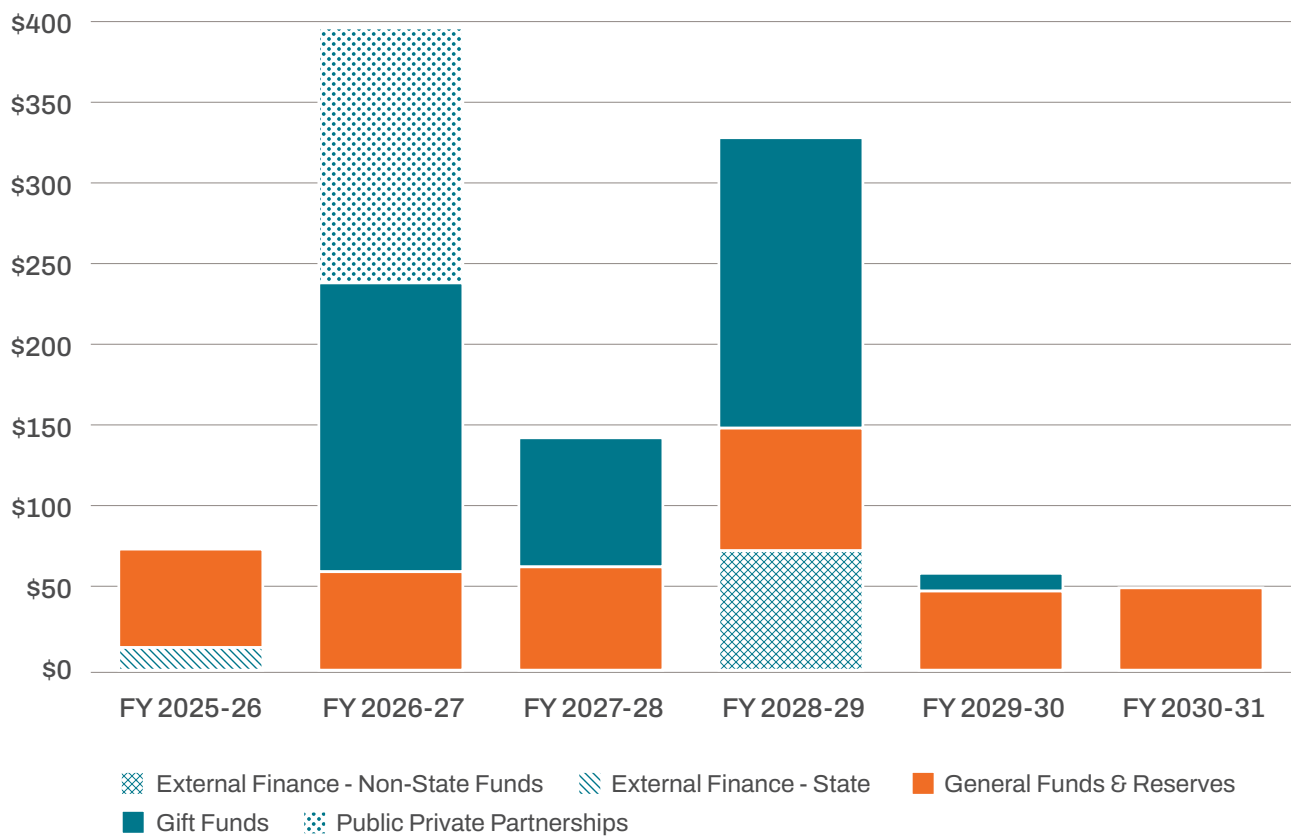
The capital plan supports the dual goals of maintaining and modernizing the existing physical plant and providing new facilities to support growth and program development. Priorities include seismic improvements, a 900-bed student housing project, continued research space expansion, capital renewal, and infrastructure modernization.

Unfunded Needs and Advocacy Priorities

Critical Gaps Remain

Unfunded needs are currently estimated at \$6.2 billion and include projects to renovate and construct academic and research buildings, expand athletics and recreation spaces, provide additional student housing, and address capital renewal and deferred maintenance needs, central utilities improvements, energy-efficiency, fire and life safety improvements, and seismic upgrades.

EXHIBIT 31. Proposed Capital Program Fund Sources (\$Ms)



Irvine Campus Capital Program



Project Highlight

This transformative project provides state-of-the-art research space advancing UCI's preeminence in basic, translational, and clinical research. The facility features cutting-edge laboratories, research cores including vivarium, office space, and interactive areas designed for cross-disciplinary collaboration. Strategic arrangement of programmatic spaces enhances research synergies, positioning UCI at the forefront of medical innovation while addressing critical health sciences space deficits.

PROJECT NAME
**Falling Leaves
Foundation Medical
Innovation Building**

GSF
215,000

COMPLETION
June 2025

COST
\$263M

ARCHITECT
LMN

DESIGN-BUILDER:
Hathaway Dinwiddie

STATUS
In Closeout



UCI Health

UC Irvine Health
Capital Program

UC Irvine's capital program supports the campus' strategic priorities that include improving health through better access and exceptional patient experience; increasing sustainability by growing clinical service lines and continued commitment to environmental stewardship; Key initiatives focus on transforming healthcare by championing whole-person care, driving precision health and expanding clinical research.



14
Active Projects



\$1.1B
Active Projects Investment



5
Completed Projects
(FY 2024–25)



\$23M
Completed Projects Investment

CFP Identified Funding
\$702 million in Capital Plan

Priority Areas

- Improve health
- Increase sustainability
- Transform healthcare

Key Metrics

- 1,002 patient added (858 through acquisition and 144 in Irvine)
- ~2M GSF added through acquisition and new construction

UC Irvine Health Capital Program

Capital Priorities

UCI Health anticipates a total capital need of approximately \$2.1 million to address ongoing enterprise growth and sustainability. Challenges persist with inpatient bed capacity in Orange, exceeding 90% across all general acute care units. Emergency department is at capacity and diversion limitations exacerbate the bed challenges and impact patient experience. Seismic compliance for newly acquired community hospitals will also result in significant capital spend over the next several years. All four of the acquired hospitals are subject to the 2030 deadline imposed by HCAI for both SPC and NPC seismic compliance. As part of this major acquisition, there are additional owned and leased buildings that also require seismic upgrades in compliance with UC policy.

Strategic Context and Long Range Planning

Envisioning the Future and Anticipating Strategic Growth Needs

A master planning study for UCI Health is currently underway to specifically address bed capacity, emergency services capacity, and optimization of outpatient services. In addition to the challenges in bed capacity, the current design and number of treatment spaces in the emergency department are inadequate to meet the needs of patients seeking care. Future siting concepts for a new emergency department coupled with an inpatient building are currently being studied. In addition, replacement and growth space for current ambulatory services that are in end-of-life buildings and is also being assessed. Replacing these outdated buildings with state-of-the-art medical office facilities aligns with the strategic plan’s goal to provide patients with unparalleled value, quality, and experience.

Recent Accomplishments

Opening of the Outpatient Imaging Center

UCI Health Orange opened the doors to the new 19,000 square foot Outpatient Imaging Center in August of 2024. The building is equipped with the latest imaging technologies, and also houses a dedicated breast clinic with convenient access to services such as mammography, ultrasound and bone density screening.

EXHIBIT 32. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	5	-	-	5
	100%	-	-	100%
Total Budget	\$23M	-	-	\$23M
	100%	-	-	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UC Irvine Health Capital Program

Projects in Progress

Modernizing Inpatient Imaging

Transforming healthcare by delivering precision health is a strategic priority. The MRI replacement project at UCIH Orange will replace aging 1.5T and 3T scanners with state-of-the-art equipment, consistent with the equipment installed in the new Irvine medical campus. This project represents a nearly \$10 million investment in the UCIH Orange campus.

Seismic Snapshot

Community Hospital Assessment

At the end of FY 2024-25, 24 acute care buildings (approximately 960,000 gross square feet) have a non-compliant rating under the HCAI seismic rating systems for Structural Performance Category (SPC) or Non-Structural Performance Category (NPC). UC Irvine Health has included in this report an approximate cost of \$650 million for seismic compliance, which could include replacement of existing structures. This high-level estimate excludes the cost of addressing restoration, renewal, and other program space improvements. UC Irvine Health continues to evaluate its facilities to understand and refine its priorities and plan for future improvements.

Restoration and Renewal Snapshot

Modernizing Aging Infrastructure

Capital Renewal addresses highest-priority projects across multiple locations including utility infrastructure, building systems, roofs, walls, and windows supporting strategic goals. As aging infrastructure is replaced, measures will be taken that work toward the electrification of the UCIH Orange medical campus in accordance with long range decarbonization goals. Similarly, the new UCIH Irvine medical campus will be complete by December 2025 and represents the first all-electric hospital in the nation of its size.

EXHIBIT 33. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	13	-	1	14
	93%	-	7%	100%
Total Budget	\$44M	-	\$ 1.1B	\$1.1B
	4%		96%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UCI Heath
Los Alamitos



UCI Heath
Fountain Valley



UCI Heath
Placentia Linda



UCI Heath
Lakewood

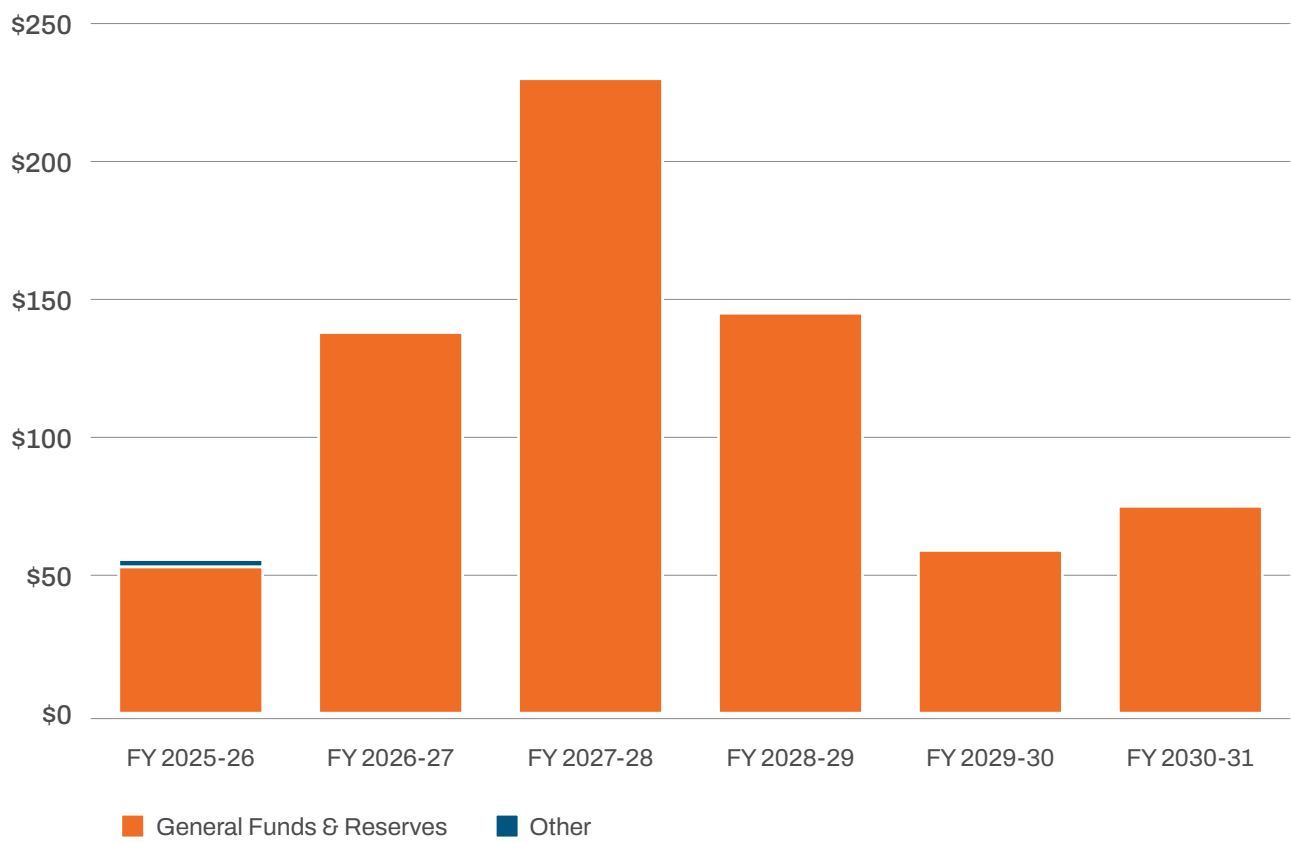
UC Irvine Health Capital Program

Outlook 2025-31

Continued Growth and Safety Improvements

Future priorities include seismic improvements across five of the six UCIH medical campuses. These include significant seismic improvements as required by HCAI for hospital buildings as well as non-hospital buildings that need to be brought up to UC seismic requirements. Equally significant, will be insuring adequate inpatient bed availability and optimizing emergency services throughout the enterprise. These priority investments will improve the patient experience in support of UCIH strategic priorities.

EXHIBIT 34. Proposed Capital Program Fund Sources (\$Ms)



UC Irvine Health Capital Program



Project Highlight

This transformative project is in the City of Irvine and is UC Irvine's Health's second medical campus. Construction is nearing completion on the 1.2 million square foot campus. The Joe C. Wen Center for Advanced Care and Chao Comprehensive Cancer Center and Ambulatory Care opened earlier in 2024, and the anticipated opening of the 144-bed specialty hospital is in late 2025. This hospital and support buildings represent the first in the nation to be powered by an all-electric central plant. The hospital will also achieve LEED™ Platinum status with numerous energy efficiency attributes and sustainable practices.

PROJECT NAME
**Irvine Campus
Medical Complex**

GSF
1.2M SQ FT

COMPLETION
December 2025

COST
\$1.1B

ARCHITECT
Co Architects

DESIGN-BUILDER:
Hensel-Phelps

STATUS
Nearing Completion



UCLA, Powell Library

UCLA

Los Angeles Campus Capital Program

UCLA's primary purpose as a public research university is the creation, dissemination, preservation, and application of knowledge for the betterment of our global society. The goals of UCLA's Strategic Plan include deepening engagement with Los Angeles, expanding reach as a global university, enhancing research and creative activities, elevating teaching, and becoming a more effective institution. UCLA's Capital Improvement Program supports the implementation of the Strategic Plan.



49

Active
Projects



\$516M

Active Projects
Investment



20

Completed
Projects
(FY 2024–25)



\$119M

Completed Projects
Investment

CFP Identified Funding

\$1.7 billion in Capital Plan

Priority Areas

- Student housing expansion
- Seismic improvements
- Research space development

Key Metrics

- 545 undergraduate beds under construction
- 1,130 undergraduate beds in design
- 173,000 GSF seismic improvements in progress

Los Angeles Campus Capital Program

Capital Priorities

UCLA has transformed from a predominantly commuter campus into a vibrant residential community, with on-campus undergraduate beds increasing from approximately 4,300 in 1980 to 24,000 today. Recent housing projects adding approximately 5,600 beds enabled UCLA to extend its housing guarantee to four years for incoming first-year students and two years for transfers, fulfilling a key Student Housing Master Plan objective. To maintain the four-year guarantee and address growing graduate and faculty housing demand, UCLA plans approximately 2,800 additional beds over the next six years.

Location-Specific Focus Areas

Innovation Ecosystem and Sustainability Leadership

The acquisition and development of UCLA Research Park represents a unique opportunity to accelerate integrated innovation ecosystem growth in Southern California through private sector partnerships and philanthropy. UCLA's Sustainability Plan establishes clear vision for sustainable, healthy, and resilient campus future, including green building goals across all capital projects. The campus will face unique challenges from local fire recovery and the 2028 Olympic Games.

Recent Accomplishments

Significant Project Completion and Investment

UCLA completed 20 projects in FY 2024-25 with cumulative budget of \$119 million. Eighteen projects (90%) had budgets under \$10 million, with notable completions including the CHS B-Level GMP Facility (\$29 million) creating Human Gene and Cell Therapy Facility, and Powell Library Seismic Improvements Phase 1 (\$17 million) improving approximately 120,000 GSF from SPR Level V to IV while addressing accessibility and life safety issues.

EXHIBIT 35. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	18	1	1	20
	90%	5%	5%	100%
Total Budget	\$73M	\$17M	\$29M	119M
	61%	14%	24%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UCLA, David Geffen School of Medicine

Los Angeles Campus Capital Program

Projects In Progress

Comprehensive Infrastructure and Housing Development

UCLA has 49 active projects with cumulative budget of \$516 million addressing infrastructure needs (\$155 million), renewal and restoration priorities (\$115 million), seismic improvements (\$100 million), student housing (\$118 million), and other programmatic needs (\$28 million), supporting comprehensive campus modernization across all operational areas.

EXHIBIT 36. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	42	2	5	49
	86%	4%	10%	100%
Total Budget	\$164M	\$27M	\$325M	\$516M
	32%	5%	63%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

UCLA, John Wooden Center Improvement Project



Seismic Snapshot

Substantial Compliance Challenges Ahead

Three active seismic improvement projects totaling approximately 173,000 GSF (\$100 million) are underway, with one completed project of 120,000 GSF (\$17 million). At the end of FY 2024-25, 98 buildings (approximately 10.2 million GSF) have non-compliant Seismic Performance Ratings, requiring improvements at approximately \$1.7 billion. Priority Group A buildings require approximately \$1.7 billion for seismic compliance only.

Restoration and Renewal Snapshot

Significant Deferred Maintenance Backlog

Twenty-nine active projects (\$115 million) and 13 completed projects (\$70 million) address restoration priorities. While current investment alleviates pressing high-priority issues, it falls short of driving significant long-term progress against the substantial backlog.

Los Angeles Campus Capital Program

2025-31 Outlook and Progress On Priorities

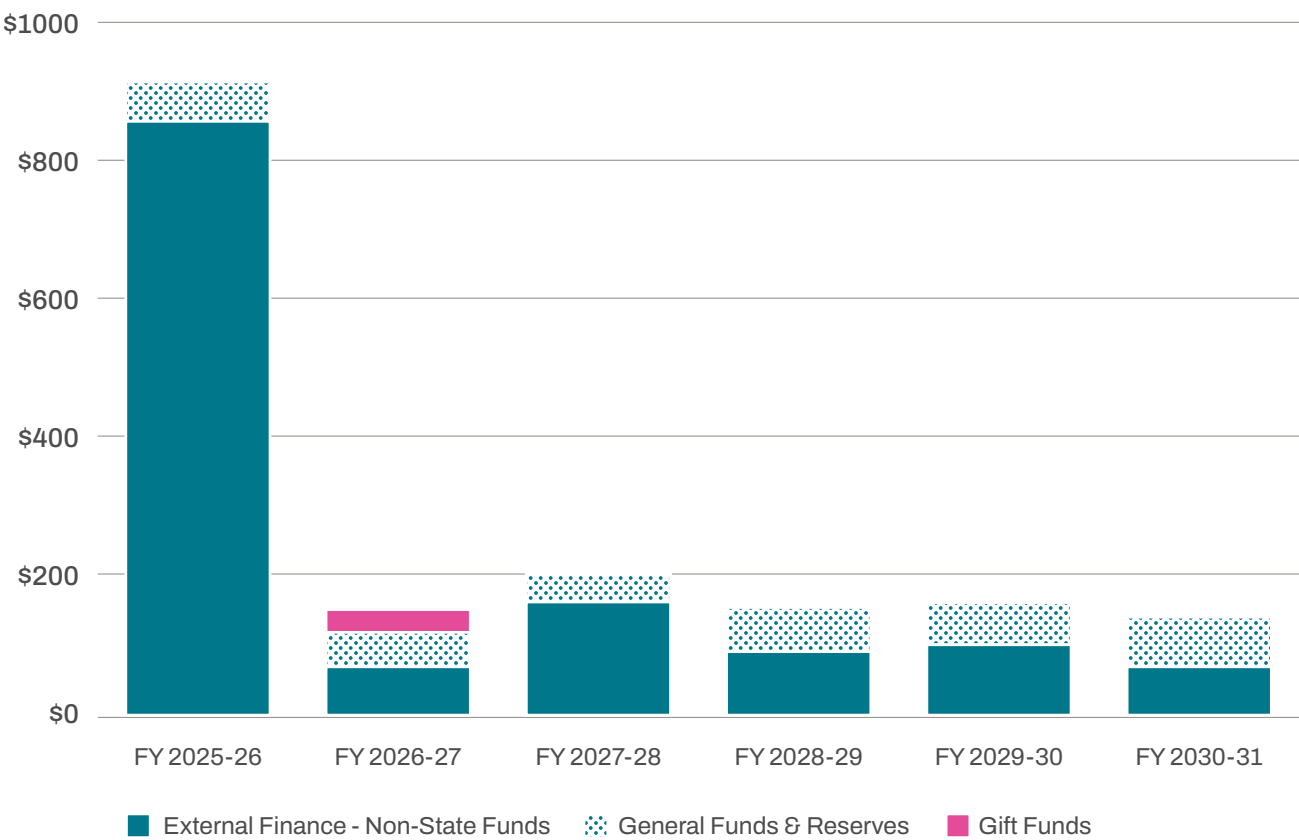
Managing Massive Capital Needs

UCLA faces significant proposed capital need totaling \$9.9 billion addressing building restoration and renewal, seismic remediation, infrastructure, and improvements to recent acquisitions. Various sources are anticipated for \$1.7 billion of projects with funding identified, including student housing, seismic remediation, building restoration and renewal work, infrastructure, and UCLA Research Park improvements.

Unfunded Needs and Advocacy Priorities

Approximately 82% (\$8.1 billion) of proposed projects lack identified funding sources. The campus stands ready to advance critical systems upgrades and infrastructure projects as resources become available, with housing expansion remaining the highest unfunded priority as UCLA considers acquisitions to increase bed count and meet growing student demand for on-campus living.

EXHIBIT 37. Proposed Capital Program Fund Sources (\$Ms)



Los Angeles Campus Capital Program



Project Highlight

This project redevelops the aging 1981 Gayley Towers apartment building from 51 studio units into a dormitory-style facility with up to 545 beds in double and triple units for undergraduate students. Gayley Towers will include desirable amenities including living areas, shared kitchens, community bathrooms, and a landscaped courtyard, supporting UCLA's expanded housing guarantee program.

PROJECT NAME

**Gayley Towers
Redevelopment**

TYPE

Mid-Rise Building

GSF

109,850 GSF

BUILDING USE

Student Housing

PROJECT COMPLETION DATE

February 2027

PROJECT COST

\$118M

CONSTRUCTION COST

\$86M

PROJECT STATUS

Under Construction

ARCHITECT

Mithun

CONTRACTOR

**PCL Construction
Services**



UCLA Health

UC Los Angeles Health Capital Program

UCLA Health prioritizes its capital funding across three key strategic areas: (1) alleviating inpatient capacity constraints, (2) maintaining aging physical facilities and infrastructure, and (3) investing in state-of-the-art equipment upgrades and program improvements.



49

Active
Projects



\$801M

Active Projects
Investment



2

Completed
Projects
(FY 2024–25)



\$10M

Completed
Projects
Investment

CFP Identified Funding

\$6.9 billion in Capital Plan

Priority Areas

- **Hospital and clinical expansion, renovations, and equipment upgrades: \$5.7 billion**
- **Aging plant and infrastructure: \$1.1 billion**
- **Non-acute care seismic compliance: \$114 million**

Key Metrics

- 119 neuropsychiatric beds (74 relocated + 45 new)
- 103 beds added through RRUMC 4th floor reconfiguration
- 260-bed West Valley Hospital acquisition

UC Los Angeles Health Capital Program

Capital Priorities

UCLA Health has a significant proposed capital need totaling \$6.9 billion, driven by inpatient capacity limitations, compliance with California Office of Health Care Access and Information seismic safety standards for acute-care facilities by 2030, non-seismically compliant leased buildings, increasing cancer treatment services demand, RRUMC utility building development needs, and aging physical facilities and medical equipment.

EXHIBIT 38. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	2	-	-	2
	100%	-	-	100%
Total Budget	\$10M	-	-	\$10M
	100%	-	-	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Location-Specific Focus Areas

Addressing Critical Infrastructure and Capacity Demands

Capacity constraints drive the Mid-Wilshire Neuropsychiatric Replacement Hospital project, relocating 74 inpatient psychiatric beds while adding 45 new beds. RRUMC Fourth Floor reconfiguration repurposes behavioral health space for medical/surgical care, expanding capacity by 103 beds. UCLA West Valley Hospital acquisition adds 260 licensed beds requiring seismic upgrades by 2030. Aging infrastructure improvements include central plant upgrades and cogeneration plant expansion through separate utility building development.

Recent Accomplishments

Major Projects Advance Construction Timeline

The Mid-Wilshire Neuropsychiatric Replacement Hospital (178,000 GSF, 119-bed facility) is under construction with summer 2026 opening. RRUMC 4th Floor Reconfiguration (103 beds) entered plan check, with construction starting summer 2026. UCLA West Valley Hospital master plan study completed comprehensive retrofit/replacement strategy. Merle Norman Pavilion renovation entered pre-design phase, while emergency power equipment replacement at 200 Medical Plaza progressed to design phase.



UCLA Health Mid-Wilshire Neuropsychiatric Replacement Hospital

UC Los Angeles Health Capital Program

Projects In Progress

Equipment and Infrastructure Dominate Active Portfolio

Thirty-seven active projects (approximately \$165 million) address aging plant and equipment upgrades in hospital and clinical spaces. Twelve active projects (approximately \$636 million) address capacity needs, clinical program improvements, and seismic compliance. RRUMC 4th Floor Reconfiguration adds 103 specialized care beds, while Neuropsychiatric Replacement Hospital increases capacity from 74 to 119 beds with summer 2026 completion.

Seismic Snapshot

Compliance Efforts Target 2030 Deadline

Projects are underway to complete seismic improvements for acute care buildings under HCAI seismic rating systems for Structural Performance Category and Non-Structural Performance Category by 2030 to comply with Senate Bill 1953 requirements. UCLA West Valley Hospital requires comprehensive seismic upgrades as part of master plan implementation.

Restoration and Renewal Snapshot

Approximately \$51 million in active projects addresses aging facilities. An estimated \$620 million in planned capital investment will be allocated to restoration and renovation efforts in future years. An estimated \$500 million in infrastructure investment is planned for central utility building construction at Westwood campus for RRUMC and new utility building plus parking structure at West Valley campus.

EXHIBIT 39. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	43	2	4	49
	88%	4%	8%	100%
Total Budget	\$175M	\$31M	\$595M	\$801M
	22%	4%	74%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UCLA Health Mid-Wilshire Neuropsychiatric Replacement Hospital

UC Los Angeles Health Capital Program

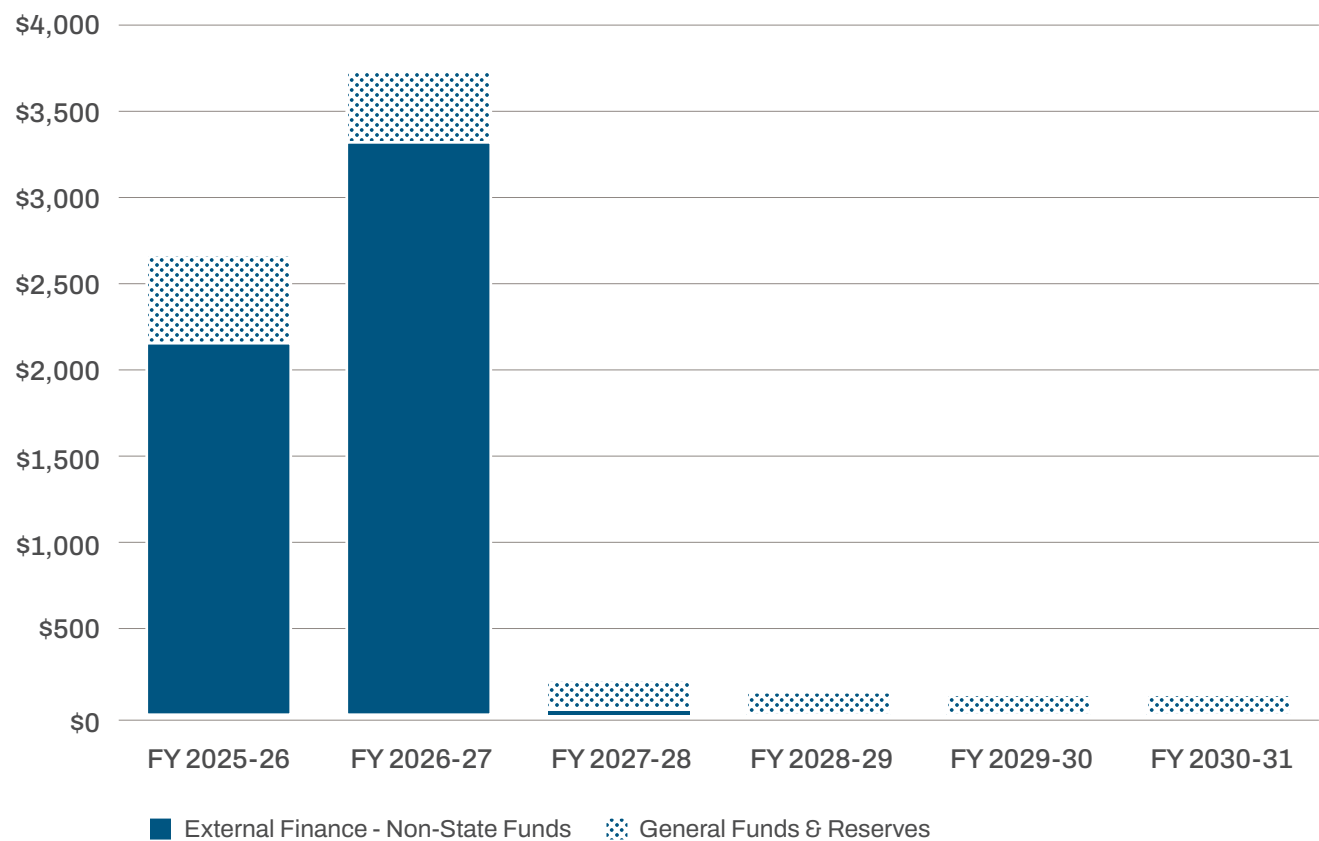
2025-31 Outlook and Progress On Priorities

The proposed capital need of \$6.9 billion is driven by UCLA Health's strategic priorities. UCLA West Valley Hospital (260-licensed-bed facility, 14.48-acre site) requires seismic upgrades by 2030. Extensive parking areas and surrounding property offer expansion opportunities for modernization while retaining modern components. Master plan proposes new replacement hospital, central utility plant, and parking structure supporting future West Valley growth.

Unfunded Needs and Advocacy Priorities

UCLA Health currently has no unfunded capital needs. Hospital reserves and external financing are expected to support the \$6.9 billion of proposed projects across strategic priority areas including capacity expansion, infrastructure improvements, and seismic compliance initiatives.

EXHIBIT 40. Proposed Capital Program Fund Sources (\$Ms)



UC Los Angeles Health Capital Program



Project Highlight

UCLA Health is transforming a former community medical center into a world-class neuropsychiatric hospital in Mid-Wilshire, providing comprehensive behavioral health care for adult, geriatric, pediatric, and adolescent patients plus crisis stabilization services. The facility will relocate and expand the Resnick Neuropsychiatric Hospital.

As one of the few remaining inpatient behavioral health providers in Los Angeles County, UCLA Health addresses urgent regional demand that far exceeds capacity. The all-electric building targets LEED Gold certification while meeting UC sustainability standards for environmentally responsible practices.

PROJECT NAME
Neuropsychiatric Replacement Hospital

TYPE
Renovation of Olympia Medical Center hospital facility into state-of-the-art acute neuropsychiatric hospital

GSF
178,000 GSF

BUILDING USE
Acute Care Hospital Facility

PROJECT COMPLETION DATE
Summer 2026

PROJECT COST
\$352M

PROJECT STATUS
In Construction

ARCHITECT/CONTRACTOR
Progressive Design-Build Contract with McCarthy-HOK (Contractor-Architect)



Merced Campus Capital Program

UC Merced, the tenth and newest campus of the University of California system, is celebrating its 20th anniversary with a mission centered on access, equity, and student success. Located in one of the state's most underserved regions, UC Merced serves a student population that is predominantly first-generation, socioeconomically disadvantaged, and from historically underrepresented backgrounds. The campus is advancing a dynamic capital program that supports campus growth, sustainability, and community engagement through strategic investments in medical education, student housing, and research infrastructure.



7

Active Projects



\$507M

Active Projects Investment



0

Completed Projects (FY 2024–25)



\$0

Completed Projects Investment

CFP Identified Funding

\$144 million in Capital Plan

Priority Areas

- Medical Education Building
- Promise Housing Project
- Classroom and Office Building III

Key Metrics

- 478 new affordable student housing beds in construction
- New 425 seat auditorium and two new 250+ seat lecture halls in construction
- 301,261 ASF / 483,663 GSF in construction

Merced Campus Capital Program

Capital Priorities

UC Merced's capital plan centers on three flagship projects: the Medical Education Building to train Valley physicians, Promise Housing adding 478 affordable beds, 9 RA beds, and an RA Director bed, and Classroom and Office Building III to expand academic capacity. Supporting priorities include student engagement facilities, athletics infrastructure, the advanced research facilities, and strategic real estate initiatives. These investments position UC Merced as the Central Valley's hub for education, healthcare training, and innovation while supporting enrollment growth and institutional maturation as a Carnegie R1 research university.



Location-Specific Focus Areas

Serving California's Most Underserved Region

UC Merced uniquely serves the Central Valley, where 65% of students are first-generation and low-income, addressing critical gaps in healthcare access, higher education, and economic opportunity. The Medical Education Building partnership with UCSF will encourage local physicians to stay local, while affordable housing and new academic facilities support enrollment growth, and research investments leverage emerging opportunities from potential High-Speed Rail and Castle Air Force Base redevelopment.

Recent Accomplishments

Entering a New Phase of Campus Development

Following the successful completion of Project 2020, UC Merced has entered a new phase marked by groundbreaking and active construction of three major projects: the Medical Education Building, Promise Affordable Student Housing Project, and Field Education and Research Center. The campus also completed a design-build competition for Classroom and Office Building III, expanding capacity to support the development and launch of over a dozen new academic programs.

Merced Campus Capital Program

Projects In Progress

Major Construction Advancing On Schedule

UC Merced broke ground on the Medical Education Building in May 2024, initiated Promise Affordable Student Housing construction in April 2025, and began Field Education and Research Center work in early summer 2025. The Medical Education Building and Promise Housing expect completion by October 2026, while the Field Education and Research Center targets Fall 2025 completion. Despite supply chain volatility and rising costs, all projects remain on budget.

Seismic Snapshot

Limited Needs Due to Campus Age

As a relatively young campus, UC Merced has limited seismic retrofit needs. The primary seismic improvement project focuses on Wawona Field Station in Yosemite Valley. Construction to upgrade three field station facilities is underway and scheduled for Fall 2025 completion, bringing all into full compliance with UC Seismic Safety Policy.

Restoration and Renewal Snapshot

Future Assessment Planned

To be added subsequently as campus infrastructure matures and comprehensive assessment of restoration and renewal needs is completed.

EXHIBIT 41. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	4	-	3	7
	57%	-	47%	100%
Total Budget	\$21M	-	\$487M	\$507M
	4%	-	96%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



Merced Campus Capital Program

2025-31 Outlook and Progress On Priorities

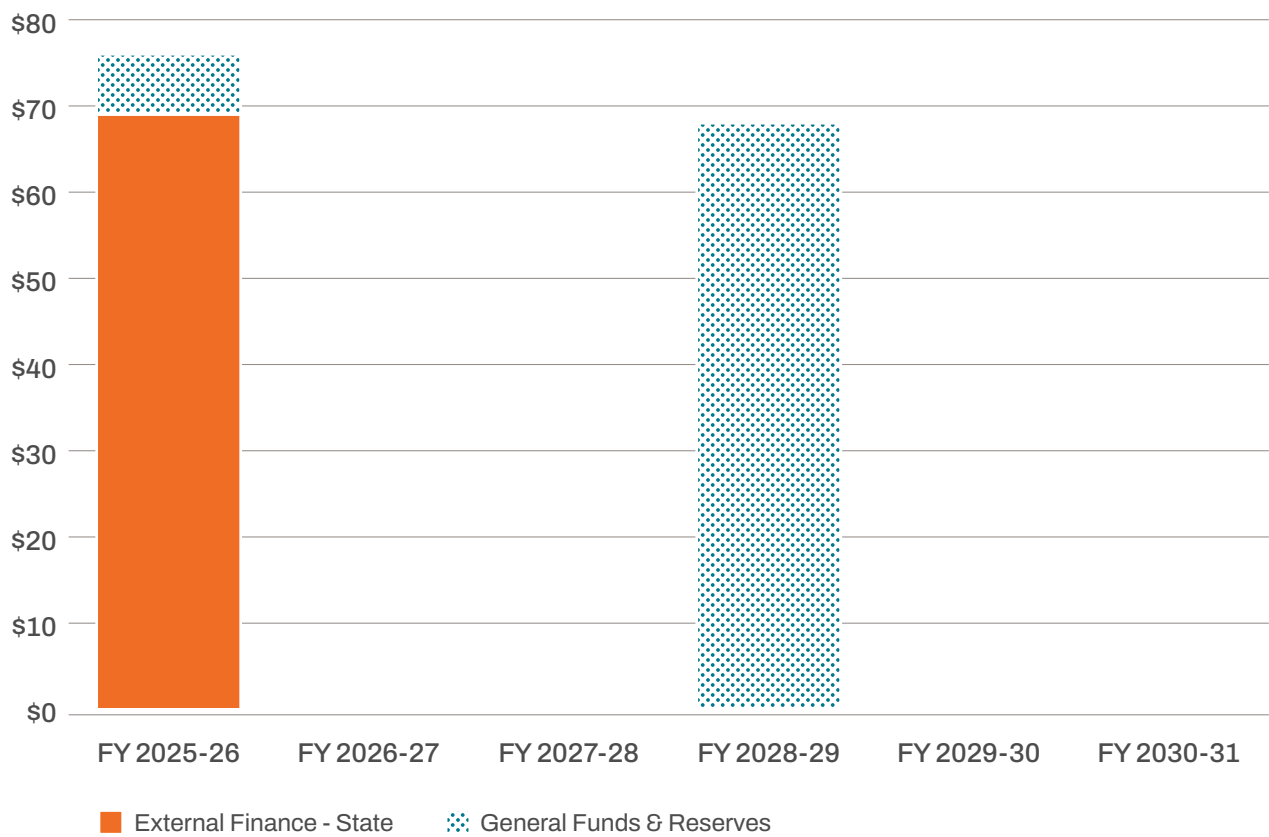
Strategic Growth and Innovation Focus

UC Merced makes consistent progress on highest capital priorities while the 2025-31 Capital Financial Plan introduces updates including the Experimental Smart Farm program, Replacement Parking projects, and Campus Warehouse & Logistics Facility. Advanced research facilities to replace those previously located at Castle Airforce Base emerge as a major strategic initiative, aligned with Carnegie R1 designation and institutional maturation, while infrastructure assessment focuses on decarbonization goals and long-term sustainability.

Unfunded Needs and Advocacy Priorities

UC Merced's highest priority facilities enhance student engagement and expand campus amenities. Planned projects include new recreational and athletic facilities, a student union, and a campus arena—each designed to support student life, foster community, and enrich the overall student experience while supporting the campus's continued growth and development in the Central Valley.

EXHIBIT 42. Proposed Capital Program Fund Sources (\$Ms)



Merced Campus Capital Program



Project Highlight

The new UC Merced Medical Education Building is a four-story, approximately 203,500 GSF facility strategically located at the southeast edge of campus. The building will serve as the flagship site for the SJV PRIME+ partnership among UC Merced, UCSF, and UCSF Fresno, with the shared goal of educating medical professionals from the San Joaquin Valley, to remain in and serve the Valley. Scheduled for completion in Fall 2026, the \$300 million structure supports UC Merced's mission to address the Central Valley's physician shortage by training locally committed healthcare professionals.

PROJECT NAME
UC Merced Medical Education Building

TYPE
Steel-Frame Construction

GSF
203,500 GSF

BUILDING USE
Education and Research

PROJECT COMPLETION DATE
October 2026

PROJECT COST
\$300M

CONSTRUCTION COST
\$239M

PROJECT STATUS
In Construction

ARCHITECT
ZGF Architects

CONTRACTOR
Turner Construction



UC Riverside, School of Business



Riverside Campus Capital Program

UC Riverside brings together tomorrow's leaders to explore new ideas and solutions for an increasingly multicultural and interconnected global society. As of Fall 2024, with approximately 26,400 students and 1,200 faculty, including two Nobel laureates and 16 National Academies of Science and Medicine members, UC Riverside drives economic growth in the region. The campus is committed to continuing its rapid growth as a hub for economic, cultural, scientific, and societal innovation, addressing real-world challenges in California and beyond.



3

Active Projects
Over \$20M



\$573M

Active Projects
Investment



2

Completed
Projects
(FY 2024–25)



\$93M

Completed Projects
Investment

CFP Identified Funding
\$1.1 billion in Capital Plan

Priority Areas

- Enrollment
- Housing
- Research

Priority Area Targets

- Accommodate 35,000 students by 2035
- House approximately 40% of students on campus
- Advance academic research capacities

Riverside Campus Capital Program

Capital Priorities

UC Riverside's regional impact will come through expanding education and research opportunities and diversifying the area's economy.

Enrollment

To accommodate a proposed 35,000 student enrollment by 2035, the campus will need to diversify classroom types and increase classroom seating capacity. UC Riverside's top priority for the FY 2025-31 CFP is the Computer and Data Science Instructional Building (CDI). The CDI would significantly alleviate engineering-related instruction and research space constraints, and support continued program growth. Additionally, this project would address a 4,571 classroom seat deficit.

Housing

To meet the 2021 LRDP goal of housing 40% of the student population on the campus by 2035, UC Riverside will need to construct additional student housing. With completion of North District Phase 2, UCR increases the percentage of students housed on campus from 32% to 35%.

Research

The campus is committed to being a hub for economic, cultural, scientific, and societal innovation, addressing real-world challenges. OASIS Park, currently under construction, would serve as a center for research in climate change, air quality and mobility aimed at preparing a Clean Tech workforce for Inland Southern California.

Recent Accomplishments

Record Undergraduate Enrollment

Fall 2025 brings UC Riverside's largest first-year class in campus history— approximately, a 25% increase of California residents from Fall 2024.

Significant recent accomplishments include:

- The completed School of Business Building added 570 instructional seats and the college launched the new Business Analytics major.
- Updated instructional labs in Pierce, Chapman Hall, and Physics that provided additional seats supporting the Provost's Academic Strategic Plan.
- Physics and Orbach Library roof replacement protected critical research spaces and special collections.

EXHIBIT 43. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	1	-	1	2
	50%	-	50%	100%
Total Budget	\$4M	-	\$90M	\$93M
	4%	-	96%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Riverside Campus Capital Program

Projects In Progress

Major Capital Investments Near Completion

Three major capital projects address housing, instruction, and research needs. North District Phase 2 completed August 2025, added 1,568 beds and is the UC system's first intersegmental housing project, in partnership with the Riverside Community College District.

The Undergraduate Teaching and Learning Facility will provide 18% more classroom seats, 54% more biology class lab seats, and 20% more chemistry class lab seats. SoCal OASIS Park will serve as a center for research in climate change, air quality, and mobility.

Seismic Snapshot

Significant Progress Reduces Non-Compliant Space

Campus achieved over 30% reduction in non-compliant seismic space (over 1 million GSF) over three years through demolition of a large V-rated building, improved ratings, and lease terminations. Despite this progress, 155 buildings with Rating V or VI require seismic improvement at an estimated \$1.5 billion (2025 dollars). Priority Group A buildings need approximately \$335 million for seismic compliance only, with no identified funding.

Restoration and Renewal Snapshot

Eight restoration and renewal projects completed in FY 2024-25 totaling approximately \$12 million, addressing part of \$554 million in identified needs through the Integrated Capital Asset Management Program. While current investment alleviates pressing high-priority issues, it falls short of driving significant long-term progress against the substantial infrastructure backlog requiring systematic attention.

EXHIBIT 44. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	-	-	3	3
	-	-	100%	100%
Total Budget	-	-	\$573M	\$573M
	-	-	100%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



Riverside Campus Capital Program

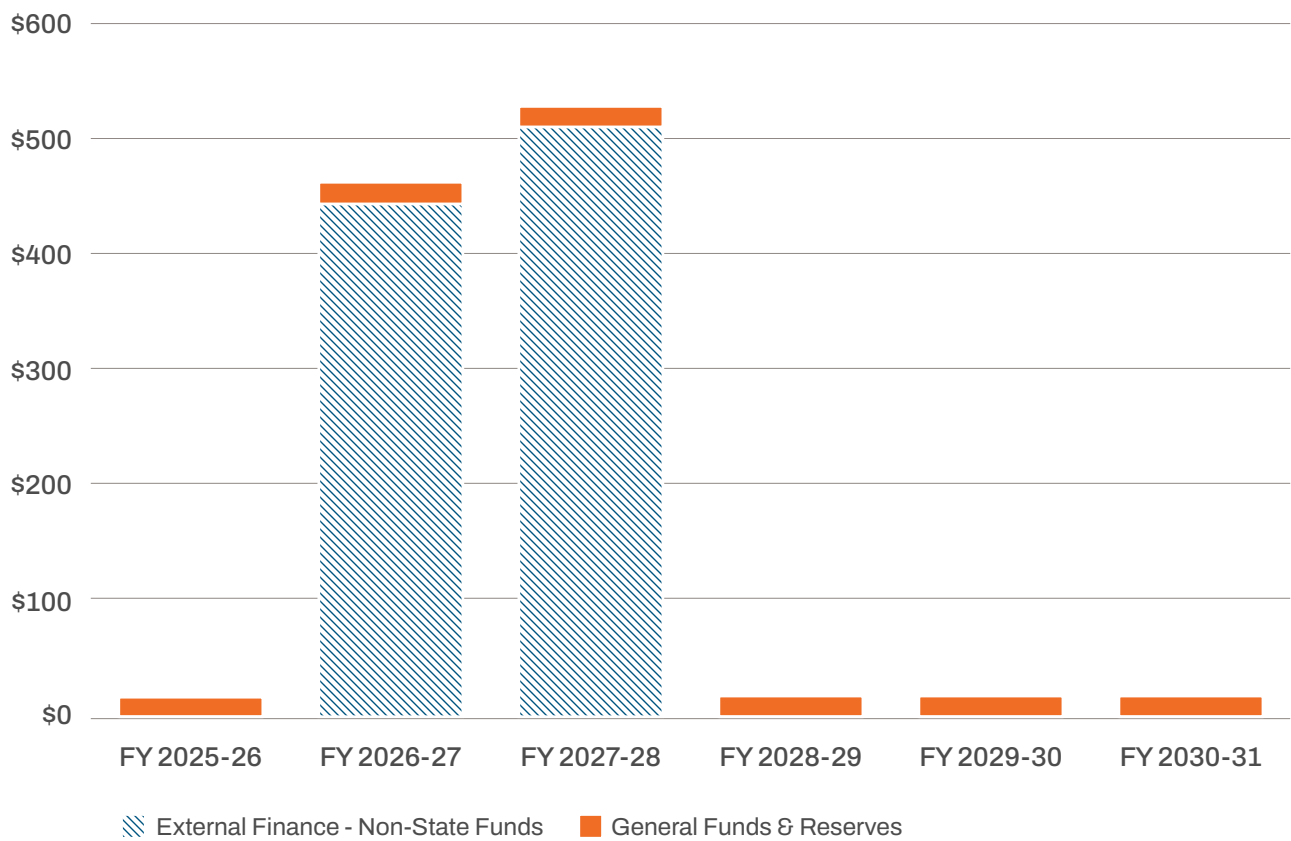
2025-31 Outlook and Progress On Priorities

Contingent upon funding, UC Riverside’s CFP priorities are Computer and Data Science Instructional Building; Biological Sciences/Climate Building; Spieth Hall Renovation and Seismic Upgrade; Physics Building Systems Renewal; Life Sciences Building Seismic Upgrades and Laboratory Renovations; North District Parking Structure; North District Phase 3; Residence Hall; and Campus Electrical Infrastructure Upgrades.

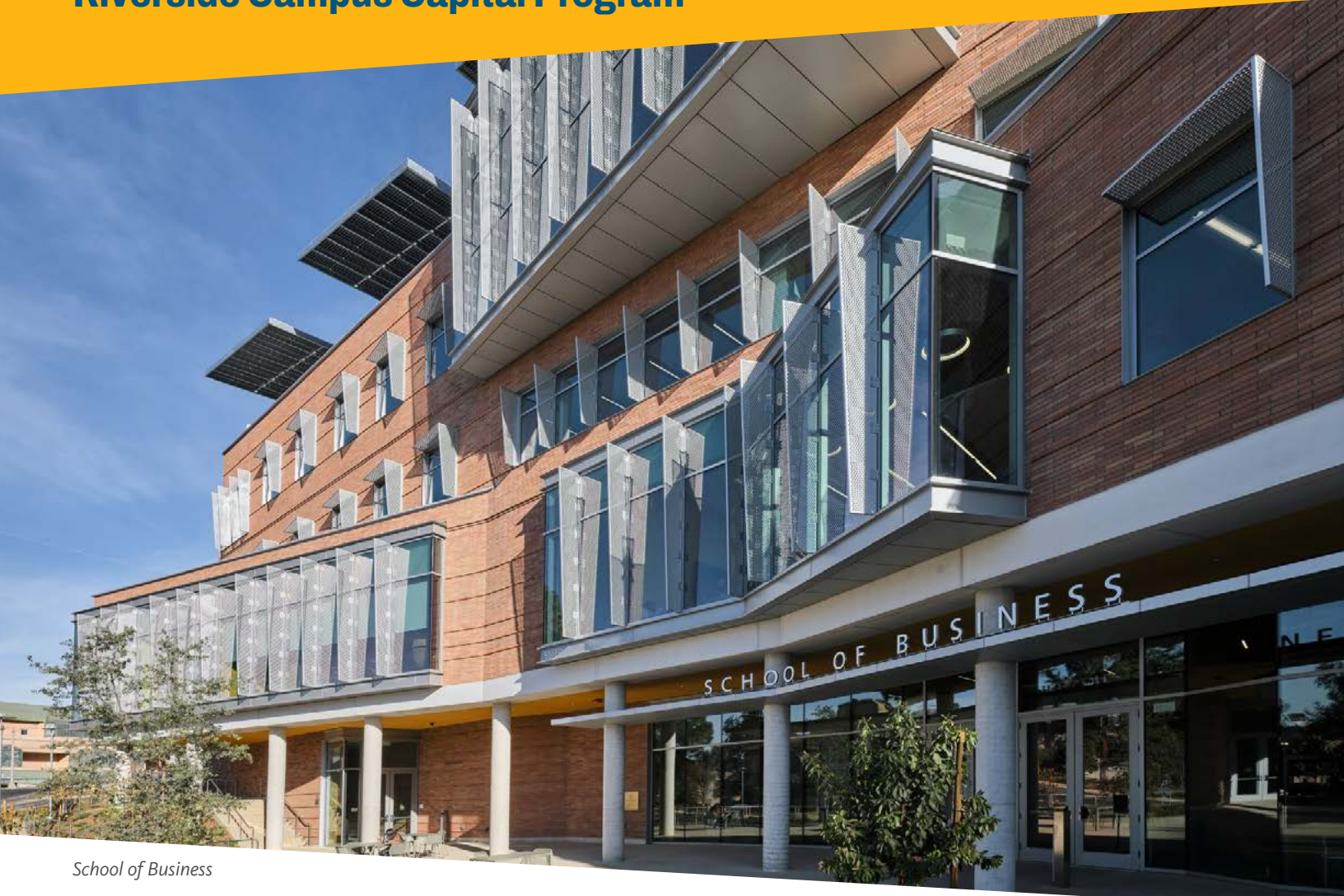
Unfunded Needs and Advocacy Priorities

Funding limitations significantly impact UC Riverside's ability to realize its goals. The proposed capital program identifies approximately \$5.6 billion in need, of which approximately 81% lacks funding sources. Unfunded needs include high-priority academic and research building renovations, critical infrastructure projects, and new capital projects supporting growing enrollment. Seismic retrofit prioritization challenges addressing other critical needs including restoration backlog, instructional facilities, decarbonization goals, and aging infrastructure improvements.

EXHIBIT 45. Proposed Capital Program Fund Sources (\$Ms)



Riverside Campus Capital Program



School of Business

Project Highlight

The building complements the School of Business’s existing space program and fully addressed the School’s enrollment-driven needs in pursuit of their aspiration to become the premier center of management research and education in the Inland Empire. The program includes classrooms and educational spaces, student support spaces, academic and administrative spaces, and flex spaces. The LEED Platinum building serves students, supports faculty research, and facilitates engagement with business leaders and community members from across the region. The School of Business Building received the Sustainable Design & Innovation Award as part of the Keep Riverside Clean and Beautiful Awards.

PROJECT NAME
School of Business Building

TYPE
New Construction

GSF
66,600 GSF

BUILDING USE
Instruction and Administrative Offices

PROJECT COMPLETION DATE
Fall 2024

PROJECT COST
\$90M

CONSTRUCTION COST
\$82M

ARCHITECT/CONTRACTOR
Moore Ruble Yudell Architects / McCarthy Building Companies, Inc.

Photo Credit: Inessa Binenbaum

Riverside Campus Capital Program



Project Highlight

The North District Phase 2 project is a joint initiative by UC Riverside and Riverside Community College, integrating community college students into the UC Riverside campus system while addressing high demand for on-campus housing. The project includes 1,568 new apartment-style beds, with 652 beds subsidized by the State's Higher Education Student Housing Grant Program, ensuring diverse students have access to safe and affordable housing options.

PROJECT NAME
North District Phase 2

TYPE
Housing

GSF
553,336 GSF

BUILDING USE
Student Housing

PROJECT COMPLETION DATE
Summer 2025

PROJECT COST
\$349M

CONSTRUCTION COST
~\$304M

ARCHITECT/CONTRACTOR
**SCB Architects /
McCarthy Building
Companies, Inc.**



UC Riverside Health Capital Program

UC Riverside Health's (UCR Health's) mission is to provide exceptional, compassionate, patient-centered care to the Inland Southern California region. The region is undergoing a dramatic demographic and economic transformation that will reshape its healthcare landscape over the next 10 to 15 years. As the Inland Southern California region's population is growing while still having an inadequate supply of primary and specialty-care physicians, it presents a time-sensitive opportunity for UCR Health to invest in building healthcare capacity in the region, positioning itself as the leader in providing comprehensive, accessible, and equitable care for a fast-growing, underserved population.

As the only public academic health system in the heart of Inland Southern California, UCR Health integrates clinical care, medical education, and a strong commitment to health equity. By strategically expanding its ambulatory care and inpatient capacity in high-growth and underserved areas, UCR Health can serve thousands of new patients while reinforcing its academic and service missions for the UC Riverside School of Medicine.

CFP Identified Funding

Public Private Partnership (P3) in Capital Plan

Priority Areas

- **Specialty Ambulatory Center development on new health sciences campus**
- **Expand network of ambulatory clinics and ancillary services throughout Inland Southern California**
- **Educating, training, and retaining physicians for the future**

Key Target Areas

- New health sciences campus near UC Riverside planned
- Regional primary and specialty care expansion
- Improve quality and access to healthcare services for the Inland Empire

UC Riverside Health Capital Program

Capital Priorities

UCR Health advances the initial phase of clinical enterprise expansion in Riverside and Inland Southern California by expanding ambulatory clinic access and developing a Specialty Ambulatory Center on a new health sciences campus near UC Riverside. Success of SAC operations may facilitate future opportunities to acquire or construct a teaching hospital within the Riverside region, supporting the growing medical education program.

Location-Specific Focus Areas

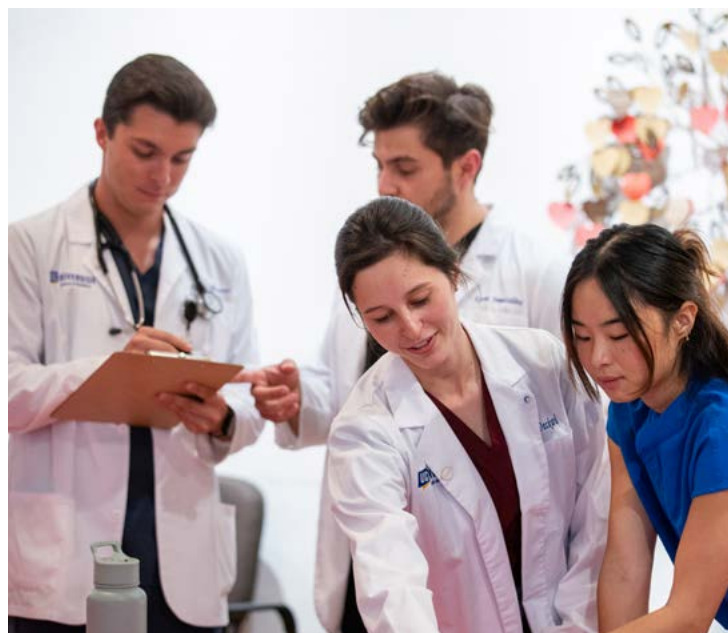
Building Healthcare Capacity for Underserved Region

As the only public academic health system in Inland Southern California, UCR Health integrates clinical care, medical education, and health equity commitment. Strategic expansion focuses on ambulatory care and inpatient capacity in high-growth, underserved areas to serve thousands of new patients while reinforcing academic and service missions. UC Riverside is now moving forward with a multi-phased master plan health campus located at the Canyon Springs health sciences campus, with the first phase being the Specialty Ambulatory Center.

Recent Accomplishments

Foundation Building for Regional Expansion

UCR Health established a strategic planning framework for comprehensive clinical enterprise expansion, receiving UC Regents endorsement in May 2025. The School of Medicine Education Building 2 completion provides infrastructure supporting increased medical student enrollment.



UC Riverside Health Capital Program

Projects In Progress

Clinical Enterprise Expansion Gains Momentum

With UC Regents endorsement, UCR Health is finalizing agreements to develop a timeline for the creation of the health sciences campus and developing the clinic and service expansion plan.

Seismic Snapshot

Not Applicable

Restoration and Renewal Snapshot

UCR Health's clinical enterprise expansion focuses on new facility development rather than existing infrastructure renewal. Future ambulatory facilities and the proposed Specialty Ambulatory Center will incorporate modern building systems, energy-efficient design, and sustainable practices aligned with UC environmental goals and healthcare facility best practices for long-term operational efficiency.

2025-31 Outlook and Progress On Priorities

The 2025-31 period represents transformational growth for UCR Health as clinical enterprise expansion advances. Development of the Specialty Ambulatory Center and expanded ambulatory clinic network throughout Inland Southern California addresses regional healthcare access gaps while supporting medical education mission. Success may enable future teaching hospital development, positioning UCR Health as the region's premier academic health system.

Unfunded Needs and Advocacy Priorities

The Specialty Ambulatory Center is intended as a P3 project, leveraging public private partnership structures to advance healthcare access expansion. Additional funding needs include ambulatory clinic network development, medical education facility enhancements, and infrastructure supporting regional clinical enterprise growth. Strategic partnerships and innovative financing approaches will be essential for realizing comprehensive expansion goals.





UC San Diego, Ridge Walk North Living and Learning Neighborhood



San Diego Campus Capital Program

UC San Diego is committed to expanding access to a high-quality education, which requires continued investments in housing, classrooms, research, infrastructure, and student activity space to enhance the student experience. UC San Diego is guided by its Strategic Plan mission to be a destination public university that is student-centered, research-driven, patient-dedicated and service-oriented. The capital improvement program will continue to evolve to support the Strategic Plan and the 2018 Long Range Development Plan goals.



30
Active Projects



\$1.8B
Active Projects Investment



15
Completed Projects
(FY 2024–25)



\$618M
Completed Projects Investment

CFP Identified Funding
\$1.9 billion in Capital Plan

Priority Areas

- Expanding affordable student housing
- Modern instructional and research facilities
- Improving infrastructure to support growth

Key Metrics

- 3,760 undergraduate student beds added in Fall 2024 and 2025
- Up to 3,300 additional beds to be added by 2030 (Pepper Canyon East District 1)
- Housing inventory projected to reach 27,000 beds by 2030

San Diego Campus Capital Program

Capital Priorities

UC San Diego's capital priorities align with its Strategic Plan and Long Range Development Plan. Under these plans, continued student enrollment growth is anticipated. Key goals include expanding on-campus housing to support affordability and student success, constructing modern instructional and research facilities, enhancing wellness and recreation spaces to support student well-being, and improving infrastructure to meet growing campus needs. Faculty and staff housing is also a major focus, including public private partnerships in the Morena Boulevard and Hillcrest districts.

EXHIBIT 46. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	10	2	3	15
	67%	13%	20%	100%
Total Budget	\$26M	\$24M	\$569M	\$618M
	4%	4%	92%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Location-Specific Focus Areas

Aligning Capital Growth with Strategic Vision

As UC San Diego's population growth has continued, the campus is investing in flexible and future-ready spaces and expanding affordable on campus housing, athletic facilities, and other student activity spaces. A four-year housing guarantee at 20% below market—essential in an increasingly unaffordable market—continues to be a critical goal. With Ridge Walk North Living & Learning Neighborhood completing Fall 2025 and future Pepper Canyon East District 1 in early design, housing inventory will reach 24,700 beds by 2025 and approximately 28,000 by 2030.

Recent Accomplishments

Expanding Capacity and Renewing Campus Spaces

In FY 2024-25, 15 projects were completed that expanded housing and dining, delivered critical infrastructure upgrades across campus, updated instruction and research space, and retrofitted seismically deficient buildings. These accomplishments support UC San Diego's mission to enhance student experience while maintaining academic excellence and research capacity across the growing campus.



UC San Diego, Birch Aquarium

San Diego Campus Capital Program

Projects In Progress

Active Projects Support Enrollment, Housing, and Community Engagement

At the end of FY 2024-25, UC San Diego had 30 active projects underway. Major efforts include Ridge Walk Living & Learning Neighborhood providing 2,444 undergraduate student beds, new classrooms, student activity space, a new home for Thurgood Marshall College, and Brian C. Malk Hall for the Economics Department. Active projects span student support space such as student health and mental health, energy upgrades, infrastructure resiliency, athletics, research space upgrades, and alumni and community engagement spaces. The highly anticipated Triton Center, centralizing essential student programs and services with UC San Diego's first Alumni and Welcome Center, opens in 2026.

EXHIBIT 47. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	19	5	6	30
	63%	17%	20%	100%
Total Budget	\$53M	\$75M	\$1.7B	\$1.8B
	3%	5%	92%	100%

Note: because of rounding, some totals may not correspond with the sum of the separate parts

Seismic Snapshot

5 Building Retrofits Completed = Safer Space

In FY 2024-25, five buildings were seismically retrofitted improving 114,000 GSF to compliant status, and six leases were vacated removing 23,176 rentable square feet of non-compliant space. 253 Regents-owned structures (approximately 6.1 million GSF) have non-compliant Seismic Performance Rating requiring seismic improvements and are anticipated to cost approximately \$1.2 billion, excluding restoration/renewal costs. Priority A buildings need approximately \$581 million for seismic compliance only, with no funding identified.

Restoration and Renewal Snapshot

Restoration and Renewal Progress Continues but More Work Ahead

In FY 2024-25, \$26 million of renewal and restoration needs identified in the Integrated Capital Asset Management Program were addressed. An additional \$54 million of funded active projects will address various other restoration and renewal needs in the near-term. An estimated \$12 million of needs were addressed through demolition of aged and deteriorating buildings. Despite this progress, significant unfunded need remains.



San Diego Campus Capital Program

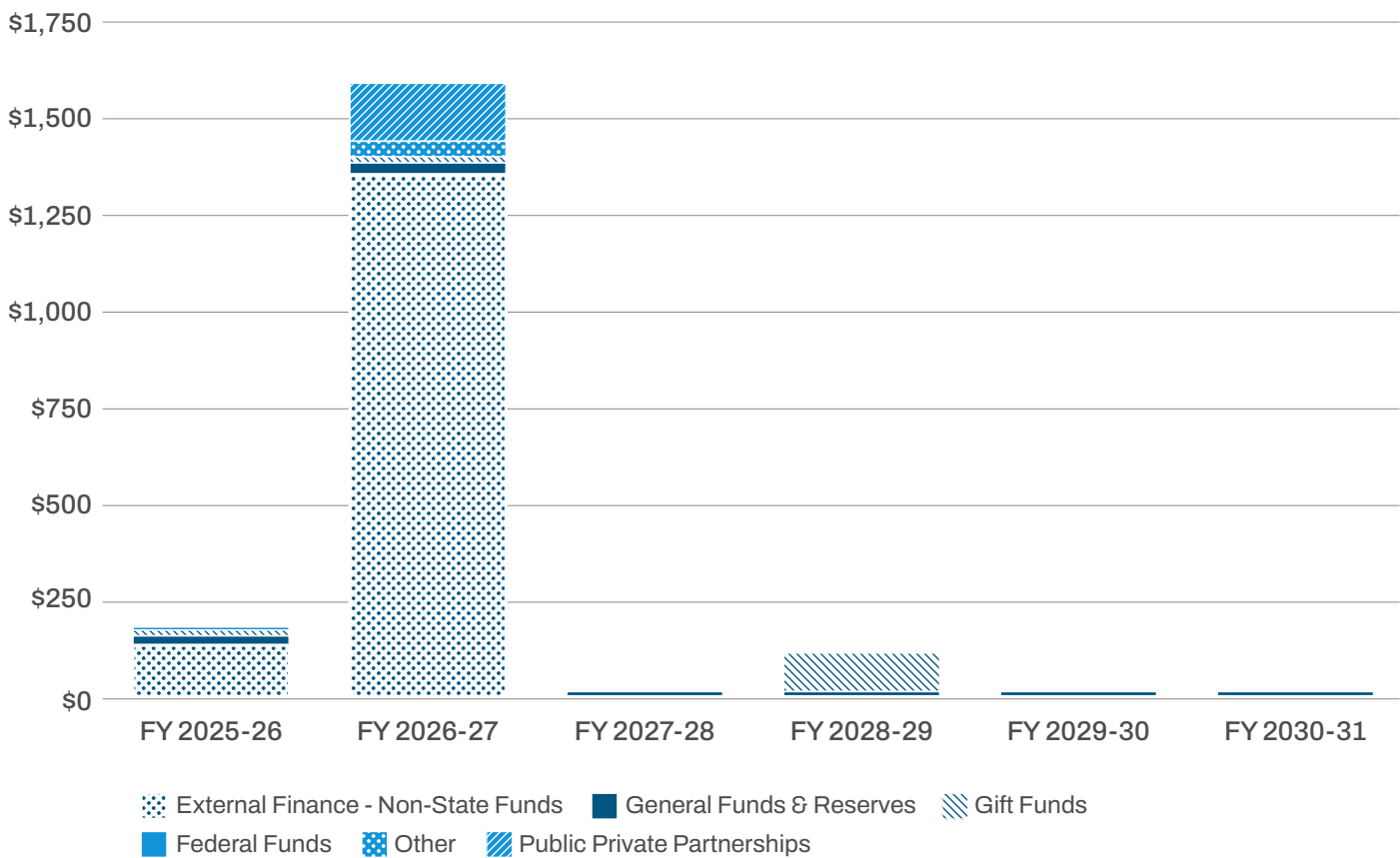
2025-31 Outlook and Progress On Priorities

Capital projects play a key role in reinforcing the San Diego campus's reputation as a global destination for education, research, patient care, the arts and athletics. The campus's six-year outlook includes a capital need totaling \$3.4 billion which includes new student housing in living and learning communities, student wellness and recreation space, student dining improvements, seismic remediation, restoration and renewal, as well as public private partnerships to further support the campus's Strategic Plan.

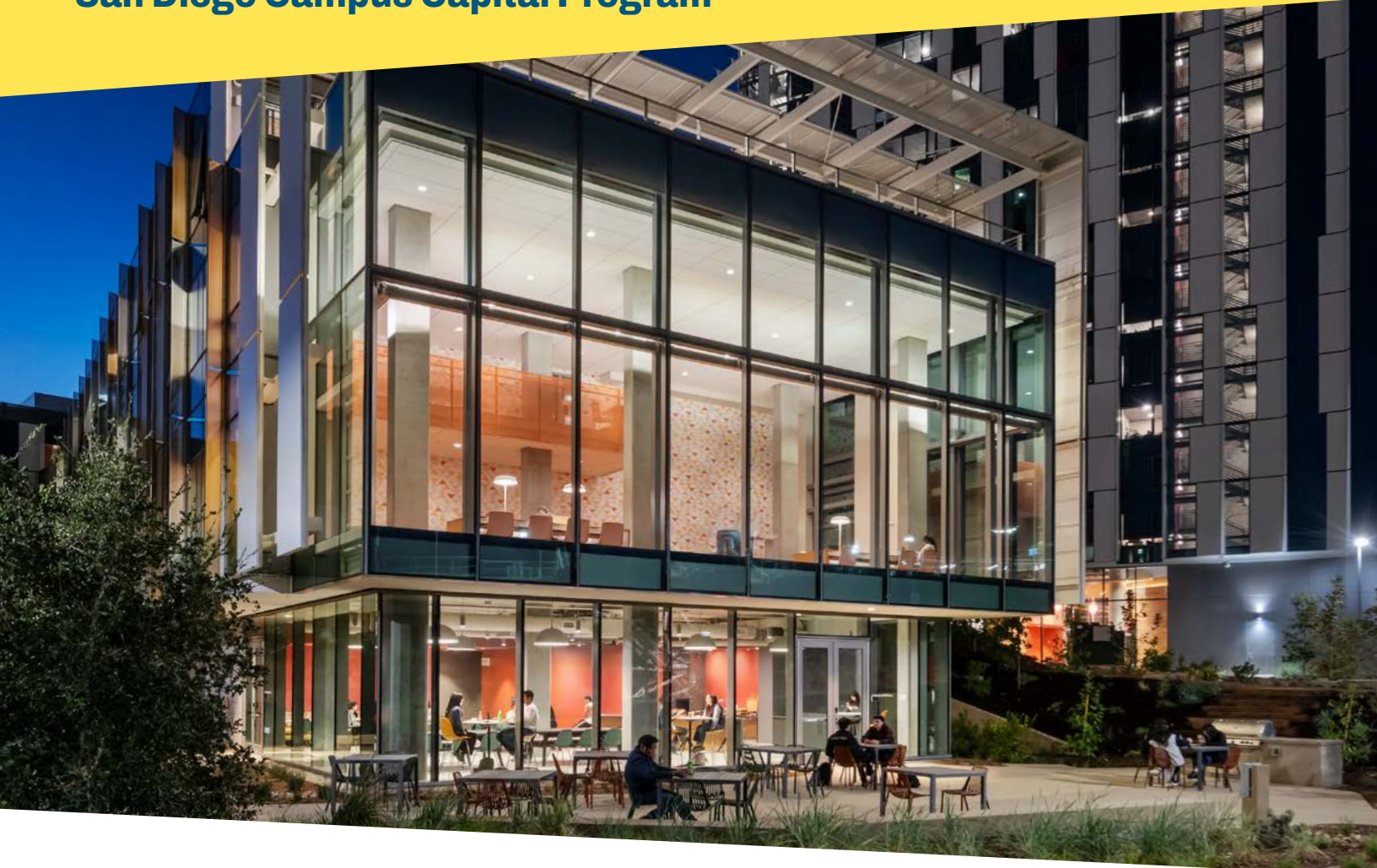
Unfunded Needs and Advocacy Priorities

Roughly 43% (\$1.4 billion) of UC San Diego's proposed capital projects lacks identified funding. Unfunded priority projects in seismic upgrades, instructional space, restoration and renewal, and infrastructure rely on increased advocacy, State support, and creative funding models to maintain growth momentum while ensuring safety and academic excellence.

EXHIBIT 48. Proposed Capital Program Fund Sources (\$Ms)



San Diego Campus Capital Program



Project Highlight

Pepper Canyon West Student Housing provides approximately 1,300 single-occupancy rooms for transfer and upper-division students responding to high demand for below-market on-campus housing. The project includes retail, open spaces in two large courtyards, and canyon trail access. Adjacent to UC San Diego Blue Line trolley and within five minutes of Gilman Transit Hub, it achieved LEED Gold certification with comprehensive sustainability features including low-flow fixtures, drought-tolerant landscaping, and green roofs. A \$100 million State grant enables discounted rent for income-eligible students.

PROJECT NAME
Pepper Canyon West Student Housing

TYPE
New Construction

GSF
580,500 GSF

BUILDING USE
Undergraduate Student Housing, Retail, Public Realm

PROJECT COMPLETION DATE
Completed September 2024

PROJECT COST
\$385M

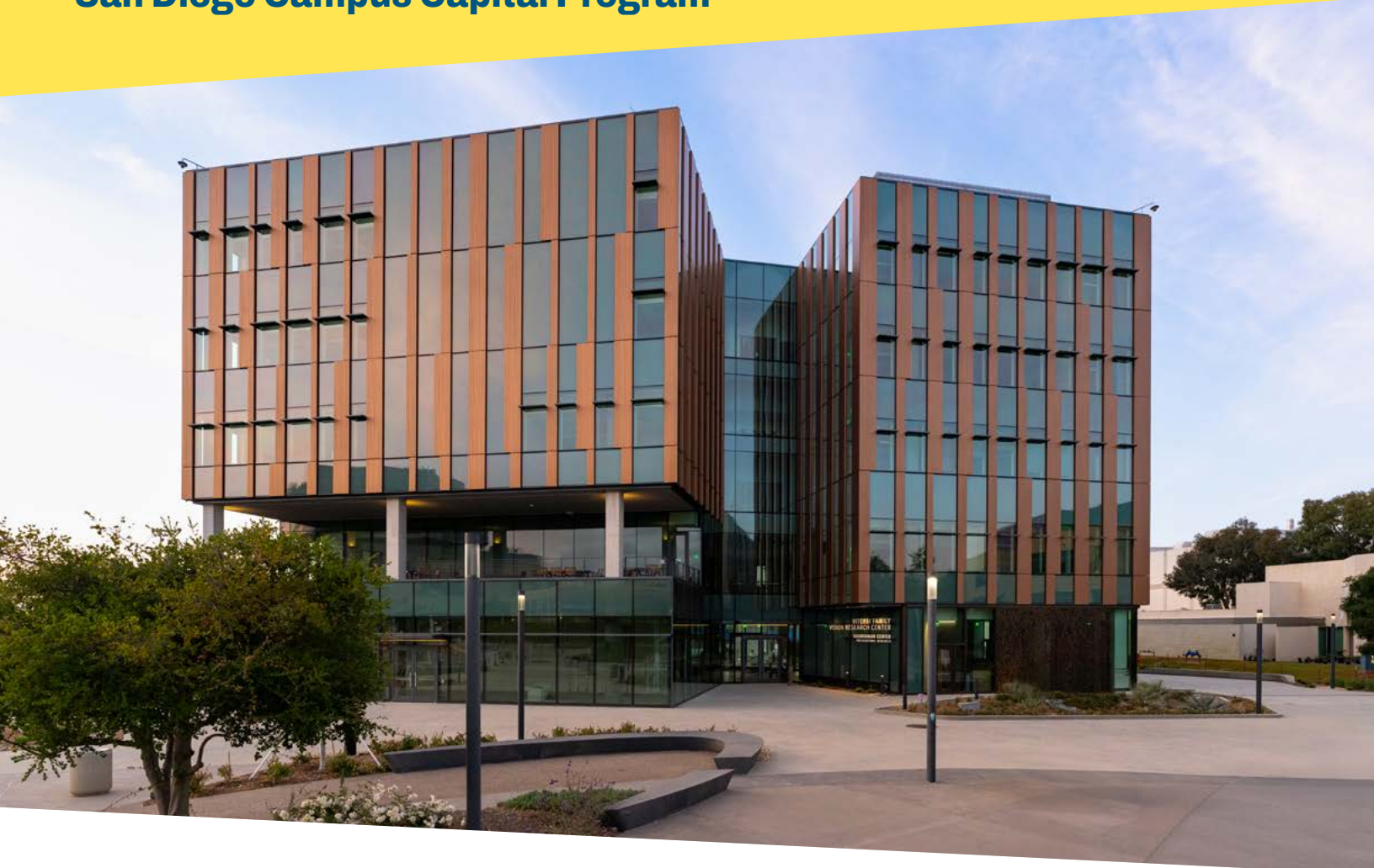
CONSTRUCTION COST
\$270M

PROJECT DESCRIPTION AND STATUS
Two High-Rise (22-Story and 23-Story) Undergraduate Housing Buildings Completed on Schedule for Fall 2024 Move-In

ARCHITECT
Perkins+Will

CONTRACTOR
Clark Construction Group

San Diego Campus Capital Program



Project Highlight

The Viterbi Family Vision Research Center is a state-of-the-art, all-electric laboratory and clinical trials facility dedicated to advancing eye and vision research. Made possible by transformative gifts from Andrew J. Viterbi (\$50 million) and Hanna and Mark Gleiberman (\$20 million), this facility features wet and dry labs for precision ophthalmology, administrative spaces, conference center, and café. Operating as an all-electric facility with sustainable design features, it's on track for LEED Gold certification while serving as a collaborative hub for interdisciplinary innovation in vision-related disease research.

PROJECT NAME
**Viterbi Family Vision
Research Center**

TYPE
New Construction

GSF
100,000 GSF

BUILDING USE
Research

PROJECT COMPLETION DATE
April 2025

PROJECT COST
\$152M

CONSTRUCTION COST
\$106M

PROJECT DESCRIPTION
AND STATUS
**Five-Story Vision
Research Building
Completed on Schedule
in April 2025**

ARCHITECT
**NBBJ, Limited
Partnership**

CONTRACTOR
**Rudolph and
Sletten, Inc.**



UC San Diego Health, McGrath Outpatient Pavilion

UC San Diego Health

UC San Diego Health Capital Program

UC San Diego Health, the region's only academic health system, is ranked as the best hospital in the San Diego region according to U.S. News & World Report's Best Hospital rankings. Additionally, it is perennially ranked as one of the top ten comprehensive academic medical centers in the nation for quality patient care by Vizient, a national healthcare performance organization. UC San Diego Health has achieved these goals while significantly growing inpatient and ambulatory infrastructure over the past several years, allowing it to care for more of the community and better support the educational and research mission of UC San Diego. UC San Diego Health is continuing this trend in the coming years with significant plans for rebuilding and expanding inpatient capacity and continuing to grow ambulatory care to advance its tripartite mission of clinical care, research, and education.



35
Active Projects



\$272M
Active Projects Investment



6
Completed Projects
(FY 2024–25)



\$608M
Completed Projects Investment

CFP Identified Funding
\$2.7 billion in Capital Plan

Priority Areas

- Hillcrest Hospital replacement planning
- La Jolla campus outpatient capacity expansion
- East Campus Medical Center integration and improvements

Key Metrics

- McGrath Outpatient Pavilion Hillcrest opened July 28, 2025
- La Jolla Outpatient Pavilion will further expand ambulatory care services
- Regional expansion of inpatient beds at East Campus Medical Center and potential Joint Powers Authority with Palomar Healthcare District

UC San Diego Health Capital Program

Capital Priorities

Recent investment at the Hillcrest Campus in the form of the McGrath Outpatient Pavilion represents a great leap forward for that campus and has created capacity to serve central San Diego for many years to come. Patient demand at the La Jolla campus continues to be very strong and planning is underway for a new building to provide additional ambulatory and surgical, procedural capacity (La Jolla Outpatient Pavilion). In late 2023, UC San Diego Health acquired an acute care hospital (formerly Alvarado Medical Center, now UC San Diego Health – East Campus) to further enhance its ability to deliver sought-after, high-quality inpatient and outpatient services and support its growing position within the San Diego County region. A project is included in the Capital Financial Plan (CFP) for seismic and other capital improvements at the East Campus Medical Center. The East Campus acquisition facilitates the Hillcrest Hospital Replacement project by enabling relocation of inpatient behavioral health services from Hillcrest Campus to East Campus.



UC San Diego, Shiley Eye Institute

Location-Specific Focus Areas

Strategic Regional Partnership Development

In addition to new capital improvement projects and East Campus Medical Center acquisition, UC San Diego Health is pursuing a potential Joint Powers Authority (JPA) with the Palomar Healthcare District. The JPA will be a vehicle for advancing and growing healthcare capacities in the North County Inland region while potentially relieving capacity pressure on the La Jolla Campus. Significant capital investments are planned in the JPA to support incremental inpatient and outpatient services including completion of two shelled floors of the Escondido inpatient tower.

Recent Accomplishments

Major Campus Expansion and Modernization

Construction recently completed on several major projects on La Jolla and Hillcrest campuses, notably the Shiley Eye Institute Renovation in La Jolla and the first phase of the Hillcrest Campus Redevelopment Project that includes the McGrath Outpatient Pavilion and replacement parking garage. The McGrath Outpatient Pavilion opened to its first patients July 28, 2025. Other completed capital improvements include Trauma Bay renovation and medical equipment upgrades at Hillcrest hospital, equipment upgrades in Jacobs Medical Center operating rooms, and radiology equipment upgrades at Thornton Hospital.

EXHIBIT 49. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	4	-	2	6
	67%	-	33%	100%
Total Budget	\$6M	-	\$602M	\$608M
	1%	-	99%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

UC San Diego Health Capital Program

Projects In Progress

Multi-Campus Infrastructure Enhancement

Active projects span across all three Health campuses: Hillcrest, La Jolla, and East Campus Medical Center. Planning for Hillcrest Hospital replacement is underway. Other active projects include interior renovation of specialty pharmacy at Moores Cancer Center, interior renovation projects forming the Jacobs Center for Health Innovation on La Jolla Health campus, interior renovation of Emergency Department Staff Wellness Center and Lounge at Jacobs Medical Center, and interior renovations and medical equipment upgrades at Hillcrest hospital, Thornton hospital, Jacobs Medical Center, Shiley Eye Institute, and East Campus Medical Center.

Seismic Snapshot

Campus-Specific Compliance Status

All UC San Diego Health buildings on the La Jolla Campus, with the exception of one 33-year-old medical office building, are seismically compliant. In 2024-25, UC San Diego Health had 14 non-compliant acute care at Hillcrest, totaling 875,095 GSF. Some will be addressed through building demolition as the Hillcrest campus is redeveloped, providing opportunity to modernize facilities while achieving seismic compliance through strategic reconstruction efforts. The Capital Financial Plan includes a project to correct non-compliant structures at the recently acquired East Campus Medical Center.

Restoration and Renewal Snapshot

Strategic Renewal Through Redevelopment

Some older Hillcrest campus buildings with significant renewal needs will be demolished as part of the phased Hillcrest redevelopment plan. At the La Jolla campus, renewal needs in buildings over 30 years old, such as Thornton Pavilion and Perlman Ambulatory Care Unit, are being addressed as part of capital improvement projects, ensuring continued functionality while modernizing healthcare delivery capabilities.

EXHIBIT 50. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	33	1	1	35
	94%	3%	3%	100%
Total Budget	\$105M	\$17M	\$150M	\$272M
	38%	7%	55%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UC San Diego Health Capital Program

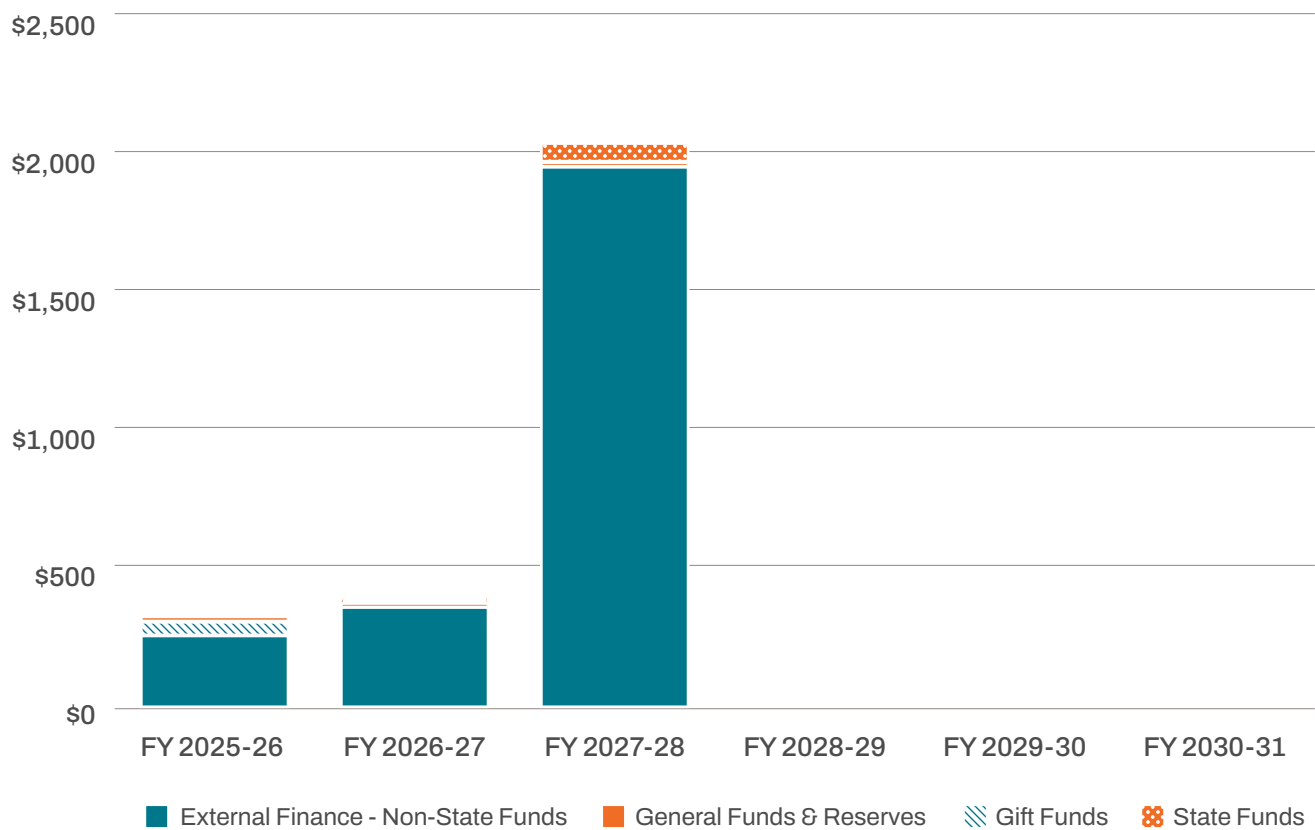
2025-31 Outlook and Progress On Priorities

UC San Diego Health has a significant proposed capital need totaling \$2.7 billion. These projects include the replacement inpatient hospital at Hillcrest and a new outpatient care center in La Jolla. Assuming the JPA with Palomar Health is finalized, there will be additional investment in growing services in that region along with the benefit of addressing current UC San Diego Health System capacity constraints while expanding regional healthcare access.

Unfunded Needs and Advocacy Priorities

Advocacy priorities for funding remain on seismic compliance. For UC San Diego Health, this is directly related to the most challenging project for funding, Hillcrest Hospital Replacement. Also, this project is most directly related to supporting underserved communities—communities where other health systems are walking away or remaining stagnant, making UC San Diego Health's continued commitment essential for regional healthcare access.

EXHIBIT 51. Proposed Capital Program Fund Sources (\$Ms)



UC San Diego Health Capital Program



Project Highlight

The McGrath Outpatient Pavilion is the first phase of the Hillcrest Campus redevelopment, featuring a six-level, 250,000 gross square foot facility designed to meet the growing demand for outpatient services. The McGrath OPP provides state-of-the-art diagnostic, treatment, and surgical spaces across several specialty areas, including oncology, neurosurgery, urology, ENT (ear, nose, and throat), and orthopedics. It also houses outpatient surgery operating rooms, endoscopy procedure rooms, advanced imaging, infusion services, and radiation oncology.

A key component of the McGrath OPP is the expansion of multispecialty cancer clinics and infusion centers, significantly increasing access to specialized care. This expansion enables UC San Diego Health and the Moores Cancer Center to enhance services as the region's only National Cancer Institute-designated Comprehensive Cancer Center.

The building's design incorporates a range of sustainable features aimed at energy efficiency. Angled louvers and deep overhangs on the exterior reduce solar heat gain by up to 50% in some areas, minimizing the need for cooling and enhancing overall environmental performance.

PROJECT NAME

McGrath Outpatient Pavilion

TYPE

New Construction

GSF

**263,000
(includes Central Utility Plant)**

BUILDING USE

Clinical

PROJECT COMPLETION DATE

July 2025

PROJECT COST

\$456M

CONSTRUCTION COST

\$312M

PROJECT STATUS

Opened to patients July 28, 2025

ARCHITECT(S)

Arcadis Inc.

CONTRACTOR

DPR Construction



UC San Francisco, Joan and Sanford I. Weill Neurosciences Building



San Francisco Campus Capital Program

UC San Francisco is a leading institution dedicated to advancing health worldwide through biomedical, clinical, and translational research; graduate-level education in the life sciences and health professions; and excellence in patient care. New investments are driven by the need to modernize education and research facilities, to provide facilities that support scientific discoveries and their application to real-world diagnostics and treatment, and to invest in seismic, deferred maintenance, and renewal needs across UCSF's campus sites.



20

Active
Projects



\$2.2B

Active Projects
Investment



17

Completed
Projects
(FY 2024–25)



\$129M

Completed
Projects
Investment

CFP Identified Funding

\$1.7 billion in Capital Plan

Priority Areas

- Education
- Employee housing
- Policy compliance

Key Metrics

- Provide new School of Dentistry education and clinic space with Center for Teaching and Learning by 2030
- Meet MOU 2030 housing commitment with City/County of San Francisco
- Address seismic condition of over 800,000 GSF for UC Seismic Policy compliance through 2035

San Francisco Campus Capital Program

EXHIBIT 52. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	12	3	2	17
	70%	18%	12%	100%
Total Budget	\$38M	\$37M	\$54M	\$129M
	29%	30%	42%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Capital Priorities

UCSF's capital strategy is influenced by multiple, often-competing drivers including strategic growth and site infrastructure, seismic and life safety upgrades, scheduled renewal of building systems and finishes, investments to improve aging facilities and infrastructure, code compliance, and the need for housing, parking, and other support space. Each project is planned to advance mission-critical priorities while addressing commitments to the City and County of San Francisco and compliance with UC policies.

Location-Specific Focus Areas

UCSF's 2025-31 capital plan addresses critical space needs for education, interim solutions to meet parking demand at the Parnassus Heights campus site, meeting UC's seismic policy through 2035 and UCSF's employee housing commitment to the City and County of San Francisco through 2030, and initial investments in decarbonization targets. This framework lays the foundation to address remaining capital challenges in subsequent decades.

Recent Accomplishments

Clinical Skills and Research Modernization and Safety Improvements

In FY 2024-25, UCSF completed 17 major capital improvement projects addressing research modernization, education, and code and life safety improvements. A new Surgical Skills Center was relocated from outdated and undersized space to a new location meeting current clinical skills training requirements. Several projects addressed outdated research laboratory space in Health Sciences Research and Instruction (HSIR) towers and Medical Sciences Building. With completion of the HSIR Seismic and Life Safety Improvements Program that addressed fire alarm/sprinkler code issues and seismic resiliency, limited resources can now be maximized for programmatic laboratory improvements.

San Francisco Campus Capital Program

Projects In Progress

Innovation and Infrastructure Advancement

At the end of FY 2024-25, the 20 active major capital improvement projects included new construction and renovation aimed at addressing critical priorities, including advancement of research innovation and laboratory modernization, seismic compliance, and building infrastructure improvements to address renewal and energy efficiency needs while supporting UCSF's mission of advancing health worldwide.

Seismic Snapshot

Substantial Progress Toward Compliance

UCSF made measurable progress toward seismic compliance in FY 2024-25, removing almost 100,000 GSF of non-compliant space from its portfolio with decant and start of demolition of School of Nursing Building (SPR VI) and sale of Mount Zion Building N (SPR V). UCSF has reduced non-compliant space by approximately 776,000 GSF (28%) cumulatively since 2022 and has plans to address over 800,000 GSF more by 2035.

Restoration and Renewal Snapshot

UCSF continues systematic facility renewal efforts across multiple campus sites, addressing aging building systems, research infrastructure modernization, and deferred maintenance priorities. Coordinated renewal planning maximizes investment value while maintaining operational continuity for critical research and education programs.

In FY 2024-25, seven priority restoration and renewal projects identified by the Integrated Capital Asset Management Program (ICAMP) were completed, representing an investment of over \$5 million. These projects are part of the ongoing effort to address the currently estimated \$550 million restoration and renewal need identified by ICAMP. While current investment alleviates pressing high-priority issues, it falls short of driving significant long-term progress.

EXHIBIT 53. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	11	3	6	20
	55%	15%	30%	100%
Total Budget	\$40M	\$49M	\$2.1B	\$2.2B
	2%	2%	96%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



San Francisco Campus Capital Program

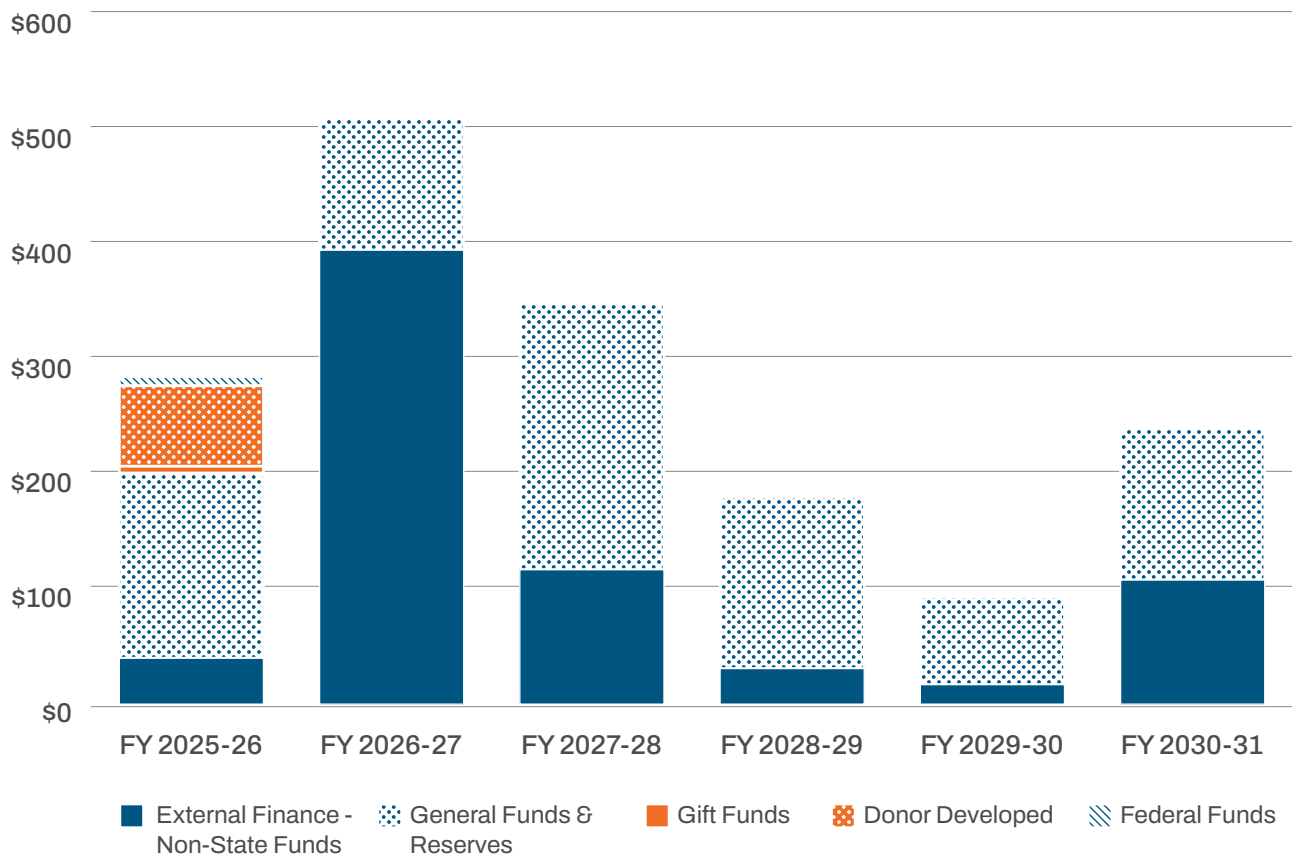
2025-31 Outlook and Progress On Priorities

The capital plan prioritizes mission-critical investments while addressing City commitments and Regents' policy compliance: provide replacement and expansion space for School of Dentistry education and clinics with new Center for Teaching and Learning by 2030; provide 330 units of employee housing to meet MOU commitment by 2030; provide additional parking capacity at Parnassus Heights for projected New Hospital demand; reduce space not meeting UC Seismic Safety Policy by approximately 803,400 GSF by 2035, for cumulative reduction of 1.5 million GSF or 53 percent from 2022 baseline; achieve initial investment toward decarbonization for up to 18% reduction in natural gas emissions by 2035; and continual investment in research modernization, equipment upgrades, and renewal.

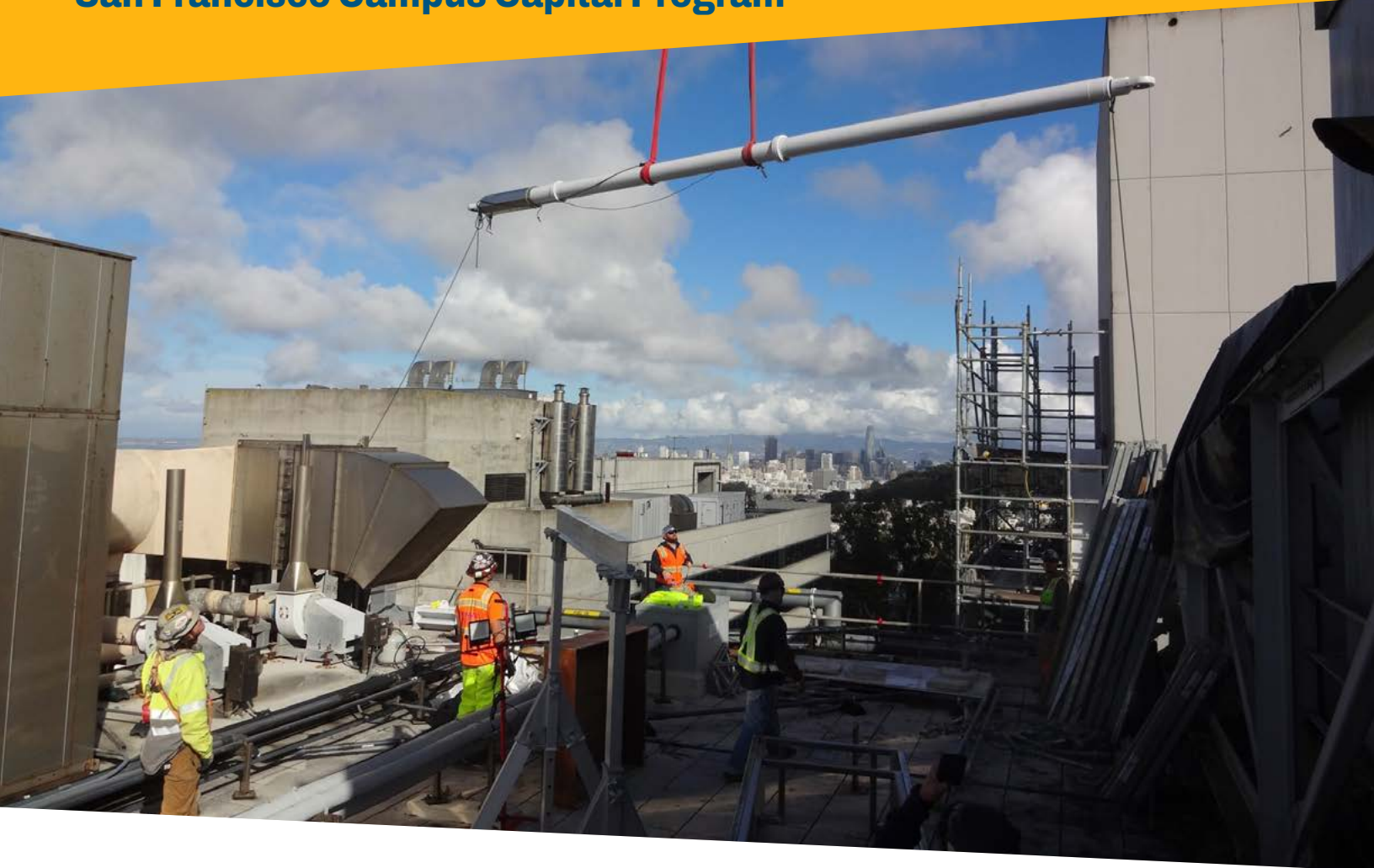
Unfunded Needs and Advocacy Priorities

Even with UCSF's continued investment to maintain and grow its physical plant to meet mission-critical priorities, significant capital challenges remain. Approximately \$2.4 billion is identified as not having a funding plan and represents a snapshot of UCSF's long-term needs, including: meeting interim 2035 and 2045 decarbonization targets; continued facilities investment needs for renewal and deferred maintenance; and minimum seismic compliance beyond 2035. Other needs not reflected above include meeting 2040 and 2050 housing commitments to the City, 2045 decarbonization goals, and continued modernization of research facilities for which strategies are still being defined.

EXHIBIT 54. Proposed Capital Program Fund Sources (\$Ms)



San Francisco Campus Capital Program



Project Highlight

The Parnassus Heights Health Sciences Instruction and Research (HSIR) Seismic and Life Safety Improvements Program consists of three projects that improved seismic performance from rating IV to III by installing seismic dampers and column splicing; added fire sprinklers for fully sprinklered buildings with corrected pipe pressure deficiencies; and addressed cracking, spalling and falling concrete ledges with repairs and recoating with new waterproofing systems.

The Program provided safer facilities in the event of major seismic events and better protection of laboratories and experiments. With completion of comprehensive seismic and life safety improvements, limited resources can now maximize programmatic laboratory renovations without having to simultaneously address code compliance issues, enhancing research capacity and efficiency.

PROJECT NAME
**Parnassus Heights HSIR
Seismic and Life Safety
Improvements Program**

TYPE
**Structural and Building
Systems Improvements**

GSF
400,000 GSF

PROJECT USE
Research

COMPLETION DATE
August 2025

PROGRAM COST
\$115M

PROGRAM CONSTRUCTION
COST
\$70M

PROJECT STATUS
**Substantial Completion;
Project Closeout**

ARCHITECT
Perkins & Will

CONTRACTOR
Webcor Builders



UCSF Health, Bayfront Medical Center

UCSF Health

UCSF Health Capital Program

UCSF Health-UCSF Medical Center has consistently ranked among the nation's top hospitals for patient care and safety, appearing on U.S. News & World Report's 2025-2026 Honor Roll as tied as the number 1 hospital in California and ranked best in the state for cancer, geriatrics, neurology and neurosurgery, pulmonology, and rheumatology. As a premier academic medical center and an innovator in developing new care protocols and disease management strategies, UCSF Health is committed to investing in its people, systems, and operations to make it easier for its providers and staff to make a significant impact on the health of its community.



24

Active
Projects

\$6.1B

Active Projects
Investment

8

Completed
Projects
(FY 2024–25)

\$506M

Completed
Projects
Investment

CFP Identified Funding

\$797 million in Capital Plan

Priority Areas

- Improving patient experience
- Strengthen market position
- Upgrade and modernize medical equipment

Key Metrics

- Complete new hospital projects in 2030 and 2031
- Expand access to health services across San Francisco counties
- 970,000 GSF undergoing seismic improvements

UCSF Health Capital Program

Capital Priorities

UCSF Health continues to experience record demand for its services, and space constraints limit its ability to fully meet the needs of the community. The recent acquisitions of two community hospitals, along with associated outpatient and urgent care clinics, will expand capacity and allow UCSF to alleviate pressure on existing facilities, treat more patients, and enhance critical healthcare services while maintaining its position as a premier academic medical center.

Location-Specific Focus Areas

Strategic Market Position and Infrastructure Improvements

The capital strategy is influenced by multiple, sometimes competing drivers: improving patient experience, implementing strategic initiatives to strengthen the market position, upgrading and modernizing medical equipment, and addressing seismic and life safety needs. UCSF Health partners with the campus to implement infrastructure and life safety improvements related to UCSF-wide initiatives, which are shown in the San Francisco campus chapter.

Recent Accomplishments

Outpatient Services Expansion and Clinical Modernization

In FY 2024-25, UCSF Health completed eight projects primarily focused on building system replacements, clinical support modernization, and new outpatient services. A new Peninsula Outpatient Center offers cancer care for adults, as well as comprehensive medical imaging and lab services. The Bayfront Medical Center at the Mission Bay campus site is home to a brand-new, convenient outpatient center for scheduled medical appointments as well as urgent care.

EXHIBIT 55. Complete Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	3	3	2	8
	38%	38%	25%	100%
Total Budget	\$15M	\$41M	\$450M	\$506M
	3%	8%	89%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



UCSF Health Capital Program

Projects In Progress

Major Capital Initiatives Across Multiple Campuses

At the end of FY 2024-25, the 24 active major capital improvement projects address critical UCSF Health priorities, including renewing clinical space, building systems, and specialized clinical equipment; addressing seismic compliance; and construction of the new Helen Diller Hospital at the Parnassus Heights campus and UCSF's Benioff Children's Hospital Oakland Modernization Program.

Seismic Snapshot

Comprehensive Compliance Program Underway

At the end of FY 2024-25, ten acute care buildings (approximately 1.5 million GSF) have a non-compliant rating under HCAI seismic rating systems for Structural Performance Category or Non-Structural Performance Category. Projects are underway to complete seismic improvements. UCSF Health continues to evaluate its facilities to understand and refine its priorities and plan for future improvements. The UCSF Health capital plan includes \$74 million to address seismic compliance through 2035 for three non-acute care buildings.

Restoration and Renewal Snapshot

In FY 2024-25, an estimated \$20 million of work was addressed as part of completed capital projects. These projects are part of the ongoing effort to maintain existing clinical facilities and infrastructure, coordinated with modernization of facilities and equipment when possible. Infrastructure investments are evaluated annually relative to strategic prioritization with cross-functional facility needs.

EXHIBIT 56. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	12	7	5	24
	50%	29%	21%	100%
Total Budget	\$72M	\$96M	\$6.0B	\$6.1B
	1%	2%	97%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

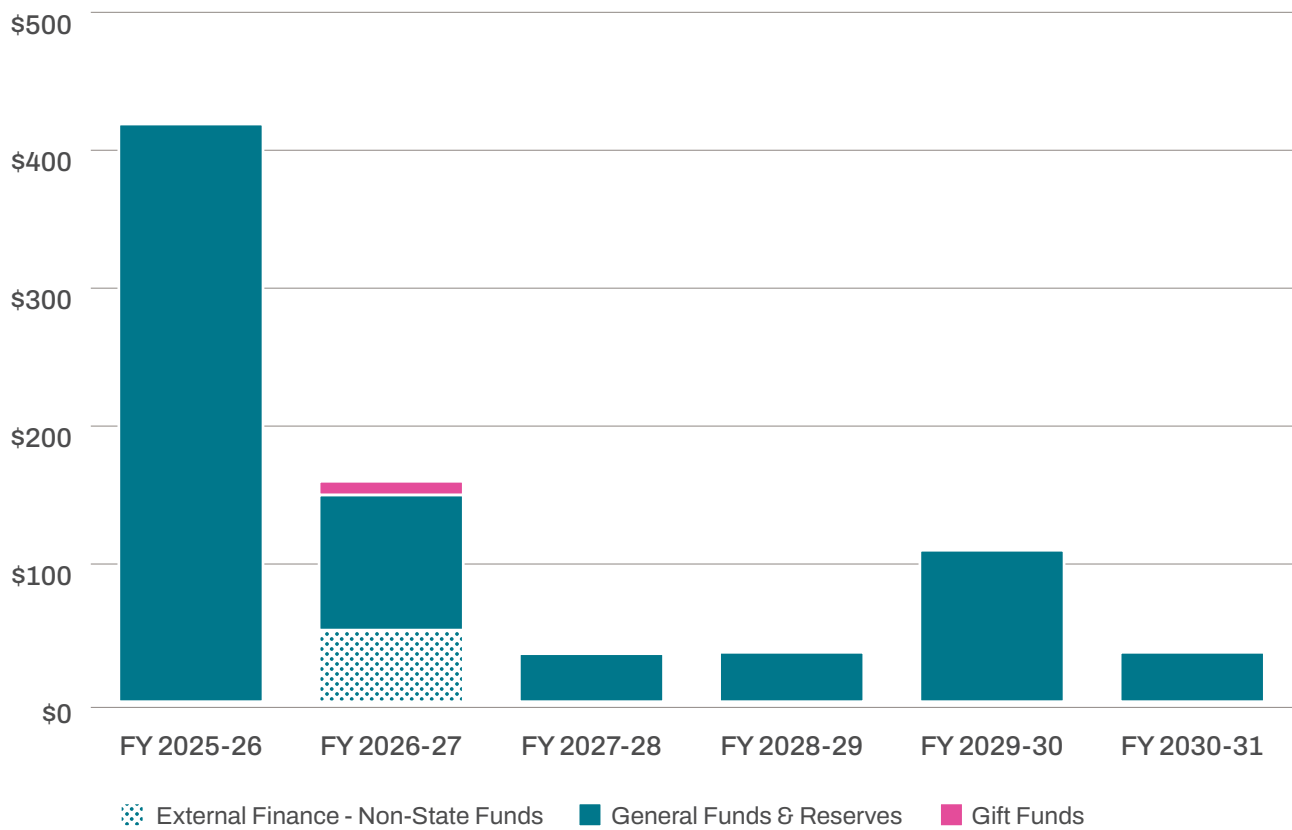


UCSF Health Capital Program

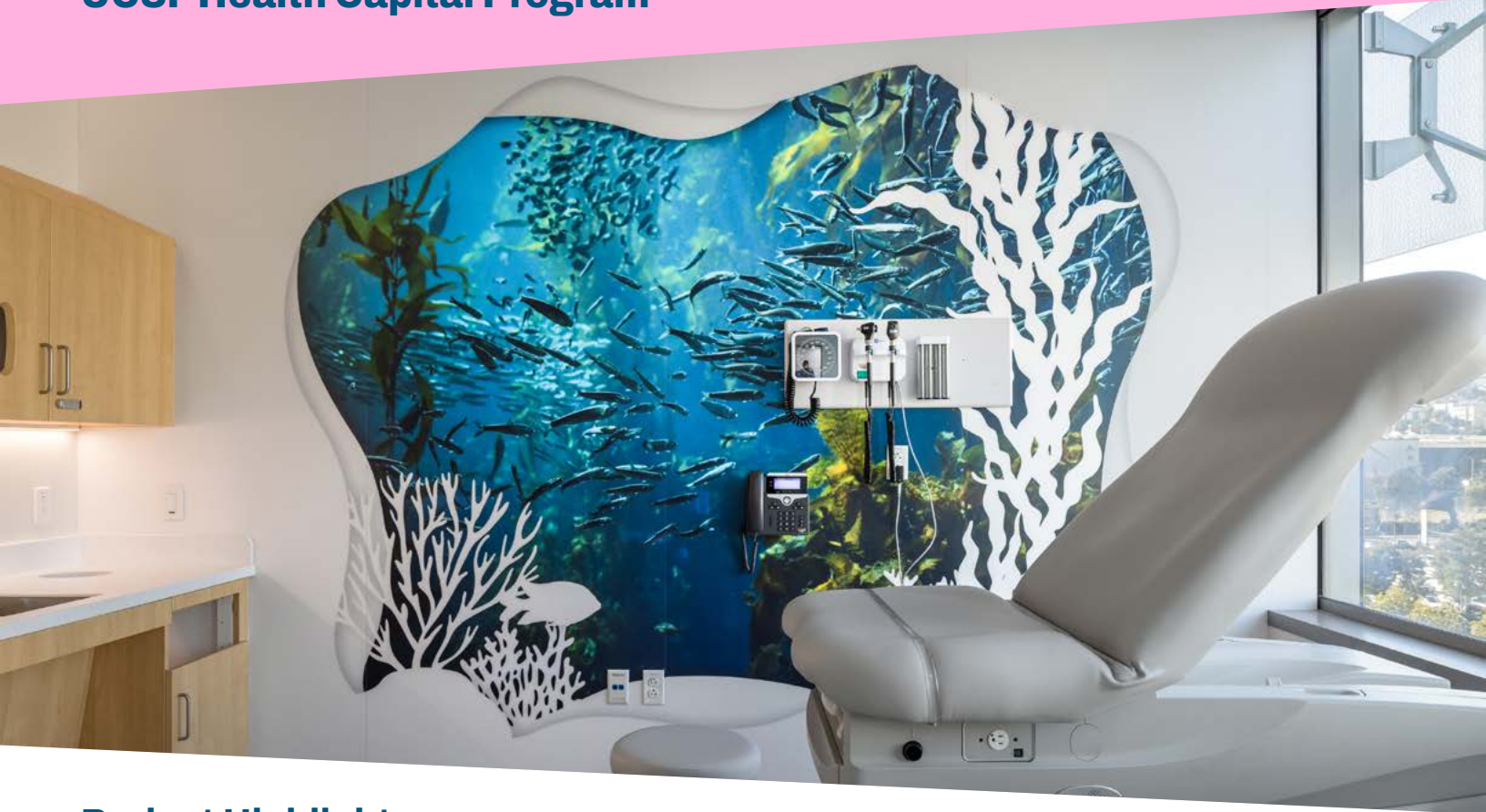
2025-31 Outlook and Progress On Priorities

UCSF Health's projects address patient experience improvements, strategic improvements to improve market position, upgrades and modernization of medical equipment, and seismic and life safety needs. The six-year outlook includes expansion and efficiencies for clinical support services, continued expansion of outpatient services, expansion and efficiencies for clinical support services, and comprehensive facility modernization supporting UCSF Health's mission as California's premier academic medical center.

EXHIBIT 57. Proposed Capital Program Fund Sources (\$Ms)



UCSF Health Capital Program



Project Highlight

UCSF Health recently completed an exciting transformation at the Gateway Medical Building (GMB) at its Mission Bay campus, creating a state-of-the-art pediatric clinic designed to inspire exploration and comfort for young patients and their families. The GMB 4A Pediatric Medical Specialties Clinic is now home to three clinics with overlapping specialties: The Stad Center for Pediatric Pain, Palliative, and Integrative Medicine; the Wellness Center for Youth with Chronic Conditions; and Pediatric Rehabilitation Services. Patients in this clinic live with pain and other chronic conditions, so the design team created a space that offers respite and engaging distraction. There is no central waiting room, but various seating nooks with scenes of Bay Area natural biomes, and there is an interactive digital waterfall that invites children to touch and hear animals from around Northern California. The clinic houses eight exam rooms, eight consult rooms, a multisensory room for children with autism, a physical therapy gym with swings and a climbing wall, as well as a community room for education, cooking classes, and movie nights. The space opened to patients in July 2025.

PROJECT NAME	PROGRAM COST
Gateway Medical Building Pediatric Multispecialty Clinics	\$10M
TYPE	PROJECT CONSTRUCTION COST
Tenant Improvement	\$6M
GSF	PROJECT STATUS
6,000 GSF	Completed and Occupied
PROJECT USE	ARCHITECT
Outpatient Pediatric Health Clinic	NBBJ
COMPLETION DATE	CONTRACTOR
February 2025	Dome Construction



UC Santa Barbara, East Campus Student Housing

Santa Barbara Campus Capital Program

The Campus Capital Program is focused on meeting three key challenges: supporting enrollment growth, addressing aging facilities, and meeting housing needs. Consistent with the campus's LRDP, student enrollment has grown over the last decade to 25,000 students, creating greater demand for housing and for academic and research spaces. Sustaining enrollment levels and retaining faculty requires investment in housing, and additional academic and research facilities. Along with investments in new buildings, the campus must also prioritize the renewal of aging facilities in order to maintain a safe and enriching environment and to become compliant with the UC Seismic Safety Policy.



5

Active
Projects



\$632M

Total Capital
Investment



5

Completed
Projects
(FY 2024–25)



\$21M

Completed
Projects
Investment

CFP Identified Funding

\$1.0 billion in Capital Plan

Priority Areas

- Additional academic and research space
- Affordable housing
- Renewal and restoration of aging facilities

Key Metrics

- 3,500 new student beds added across projects
- Infrastructure improvements and seismic remediation

Santa Barbara Campus Capital Program

Capital Priorities

The Santa Barbara campus has a capital need totaling \$4.5 billion which includes infrastructure, housing, academic facilities, seismic and life safety, and renewal and restoration. With limited resources to address these significant capital needs, the campus's 2025-31 Capital Financial Plan prioritizes projects with identified funding sources, focusing on supporting 25,000 students while addressing critical facility renewal requirements.

UC Santa Barbara, San Benito Student Housing



Location-Specific Focus Areas

Student Housing Drives Campus Development

Construction of new student housing to accommodate recent enrollment growth is one of campus's priorities. San Benito Student Housing will yield 2,224 new student beds with supporting amenities including retail, dining facilities, study rooms, and lounges in approximately 528,000 ASF. Project construction began spring 2025, with occupancy expected Fall 2027. East Campus Student Housing supports 1,276 new beds plus 412 replacement beds with renovated dining facilities, currently in design phase for Summer 2026 construction start.

Recent Accomplishments

Faculty and Staff Housing Expands Opportunities

The campus has made progress on expanding housing opportunities for faculty and staff, with expected benefits in recruitment and retention. In January 2025, the campus completed Ocean Walk at North Campus's final phase with 159 below-market for-sale units featuring two and three story townhomes, detached townhomes, and single-family ranch style homes.

In March 2025, the campus acquired Soltara, a newly constructed apartment community in downtown Santa Barbara, with 78 below-market units for faculty and staff.

EXHIBIT 58. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	4	1	-	5
	80%	20%	-	100%
Total Budget	\$6M	\$15M	-	\$21M
	30%	70%	-	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Santa Barbara Campus Capital Program

Projects In Progress

Research Housing Initiatives and International Education

KITP House project will develop housing for postdoctoral scholars, graduate fellows, and visiting scholars in 33 apartments (approximately 80 beds) plus programmable spaces. The 56,000 GSF development will be delivered as a donor-developed gift project with estimated budget under \$70 million.

The UC Education Abroad Program will renovate an empty building on West Campus's Devereux site to reinstate facilities on the UCSB campus. The \$9 million project concludes construction in December 2026.

Seismic Snapshot

Limited Resources Constrain Advancement Progress

With limited resources, advancement on campus seismic projects continues to be a challenge. Since 2021, Santa Barbara addressed cumulative 752,000 GSF of seismic improvements—22.33% of non-compliant space since the current program implementation. The campus completed Music Unit 1 seismic retrofit utilizing \$15 million State AB 94 funding mechanism, upgrading 38,472 GSF from SPR VI to IV while addressing deferred maintenance.

To accommodate San Benito Student Housing, campus demolished the Facilities Management Yard containing 19 non-compliant structures, avoiding \$10 million in compliance costs. 196 buildings totaling 2.57 million GSF remain non-compliant, requiring approximately \$650 million for seismic improvement.

Restoration and Renewal Snapshot

Renewal and restoration efforts have focused primarily on improvements to aging mechanical and electrical systems including switchgear, cooling towers, air handlers and fan coil units. A design-build strategy combined multiple mechanical projects at several buildings, creating more efficient and cost-effective project delivery. Additional renewal projects included elevator and lift replacements at Broida Hall and Biological Sciences II, plus exterior window replacement at Psychology building.

EXHIBIT 59. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	4	-	1	5
	80%	-	20%	100%
Total Budget	\$7M	-	\$624M	\$632M
	1%	-	99%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

UC Santa Barbara Music Building



Santa Barbara Campus Capital Program

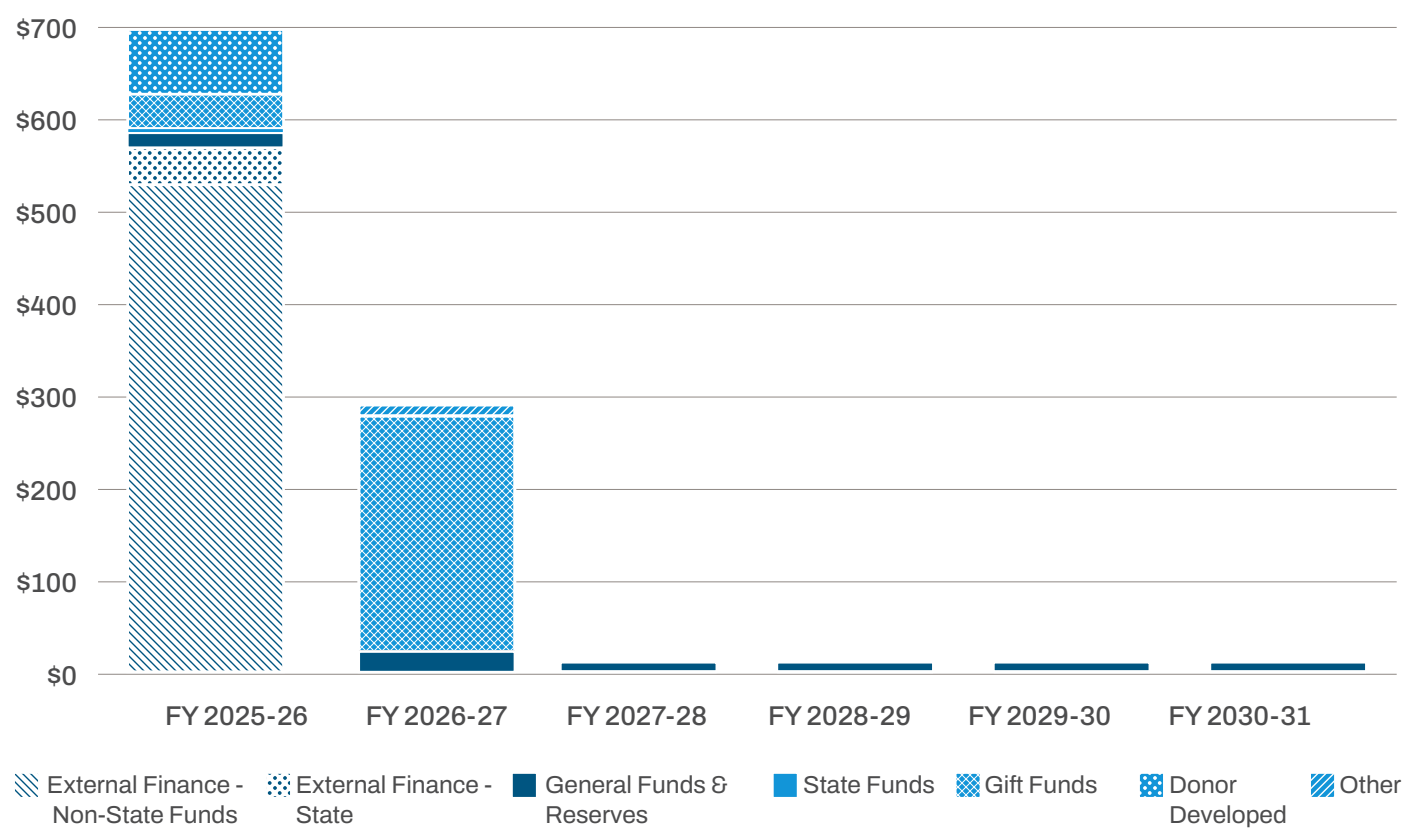
2025-31 Outlook and Progress On Priorities

The campus will continue making progress on multiple capital projects in alignment with campus goals. Campus completed programming for new proposed academic and research facilities in key STEM fields including Engineering, Physics, and Marine Biotechnology, exploring state capital and donor funding sources. Ocean Road Faculty and Staff Housing represents the campus's most significant workforce housing project with up to 540 below-market units, restarting using a fee development contracting mode after previous partnership challenges. Student Housing continues with East Campus design completion and Regental approval preparation.

Unfunded Needs and Advocacy Priorities

Approximately 78% or \$3.5 billion of proposed projects do not yet have funding identified. Sustained enrollment growth meeting LRDP's 25,000 student goal continues driving need for more academic and research space. Investment in new facilities has not kept pace with enrollment growth, creating space scarcity that presents ongoing obstacles to supporting current enrollment, recruiting and retaining faculty, and sustaining academic distinction. Unfunded projects include new and renewed academic facilities, seismic improvements, housing, and aging plant renewal.

EXHIBIT 60. Proposed Capital Program Fund Sources (\$Ms)



Santa Barbara Campus Capital Program



Photo Credit: Skidmore, Owings & Merrill and Mithun.

Project Highlight

The San Benito Student Housing project will construct approximately 2,238 beds (2,224 for upper-division undergraduate students and 14 for residential staff) in apartment-style units on the UC Santa Barbara Main Campus, helping meet on-campus housing demand and advancing 2010 LRDP housing goals. The residential apartment program is organized into four rows of six-to-eight story articulated bar-buildings that emphasize views to nature and frame courtyards and gardens integrated with surrounding native habitat.

"Our team is energized and excited by the progress of the San Benito development project. By adding 2,224 new beds in 2027 with San Benito, UC Santa Barbara is working to meet our student housing targets. Our team has been working diligently to present these projects to the UC Regents on time and on budget."

—Willie Brown, Associate Vice Chancellor for Housing, Dining & Auxiliary Enterprises

PROJECT NAME

San Benito Student Housing

TYPE

New Construction

GSF

726,995 GSF

BUILDING USE

Housing

PROJECT COMPLETION DATE

Fall 2027

PROJECT COST

\$624M

PROJECT STATUS

Under Construction

ARCHITECTS

**Skidmore, Owings & Merrill
and Mithun**

CONTRACTOR

Webcor



UC Santa Cruz, Kresge College Academic Center

UC SANTA CRUZ

Photo Credit: Jason O'Rear

Santa Cruz Campus Capital Program

UC Santa Cruz is a globally recognized university known for high impact research, innovation and creativity. Since its founding in 1965, it has drawn students, faculty, and staff who are deeply committed to social justice and environmental sustainability. Its distinctive residential college system fosters belonging, academic support, and community. Offering students an array of transformative hands-on educational experiences, UC Santa Cruz stands apart as a university like no other.



16

Active
Projects



\$935M

Active Projects
Investment



5

Completed
Projects
(FY 2024–25)



\$17M

Completed
Projects
Investment

CFP Identified Funding

\$1.7 billion in Capital Plan

Campus Priorities

- Expand housing for students and employees
- Upgrade and develop new research and teaching facilities
- Create vibrant student support and community spaces

Key Metrics

- Targeting 2,000 new student beds by 2031
- \$3.0 billion currently unfunded

Santa Cruz Campus Capital Program

Balancing Capital Priorities

UC Santa Cruz's capital program is driven by a bold vision to create a more sustainable, inclusive, and student-centered campus.

The campus continues to balance its key priorities along with much needed investments in decarbonization and electrification, seismic upgrades, deferred maintenance, and the renewal of aging infrastructure. Proposed projects will lay the foundation for a resilient, forward-looking campus aligned with the 2021 Long Range Development Plan.

EXHIBIT 61. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	5	-	-	5
	100%	-	-	100%
Total Budget	\$17M	-	-	\$17M
	100%	-	-	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Campus Context

Strategic Growth in a Complex Setting

Capital projects at UC Santa Cruz face significant challenges due to the campus's remote setting, unique environment (including complex topography and geology), and an increasingly constrained budget environment. Nestled within a redwood forest and coastal ecosystem, development must carefully balance growth with environmental stewardship and regulatory compliance. These constraints often result in longer project timelines, increased permitting complexity, and higher construction costs. Compounding these challenges are economic pressures, including inflation, limited state funding, and reliance on uncertain sources such as gifts and grants. Despite these hurdles, the campus continues to advance a focused capital strategy centered on its most pressing priorities.

Recent Accomplishments

Living and Learning in Nature: Kresge College's Bold Renewal

Kresge College at UC Santa Cruz is in the midst of a major revitalization that honors its original character and embraces a forward-looking design. The project supports campus growth while staying true to Kresge's distinctive architectural character and natural setting. The siting of the Academic Center and the three new residence halls complement the vibrant academic environment and UC Santa Cruz's commitment to integrating living and learning into the surrounding nature.

Project Highlights

- New Academic Center and three five-story residence halls opened in Fall 2023.
- Kresge's total footprint expands from 133,000 to 200,000 square feet.
- Will accommodate nearly 600 additional students upon completion of Phase 2, with additional study areas and social lounges, a town hall, and student support space.
- Designed by Studio Gang, building on the legacy of original architects Moore and Turnbull



UC Santa Cruz, Kresge College Academic Center

Photo Credit: Jason O'Rear

Santa Cruz Campus Capital Program

Active Campus Projects

Addressing Critical Needs

UC Santa Cruz currently has 16 active, major capital projects focused on addressing critical campus priorities, including:

- Kresge College Non-Academic delivering 600 new student beds, student support space, and key circulation infrastructure.
- Student Housing West Hagar Development providing 120 housing units and a new childcare facility.
- Westside Research Park A/B Renovations delivering research and office space for engineering and physical science programs.
- Bay Tree Bookstore Renovation for Student Services creating a vibrant hub for student support and community engagement in the heart of campus.
- Heller Student Housing (formerly Student Housing West Heller Development), which will deliver nearly 2,400 new beds.



UC Santa Cruz, Kresge College Residential Hall

EXHIBIT 62. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	7	2	7	16
	44%	12%	44%	100%
Total Budget	\$22M	\$28M	\$884M	\$935M
	3%	3%	94%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Seismic Snapshot

Evaluations Completed, \$423 Million in Needed Seismic Improvements

At the end of FY 2024-25, 144 campus buildings totaling approximately 1.68 million GSF have a non-compliant Seismic Performance Rating (V or greater) requiring seismic improvements at an estimated cost of \$547 million. Priority Group A buildings have an estimated seismic compliance capital need of \$202 million. UC Santa Cruz continues assessing facilities to refine seismic priorities and plan future improvements.

Restoration and Renewal Snapshot

Critical Funding Needed for Sustained, Long-Term Progress

UC Santa Cruz has over \$557 million in high-priority restoration and renewal projects identified through the Integrated Capital Asset Management Program. Whenever possible, renewal work has been completed as part of larger capital projects and the campus continues investing in urgent issues. Identified funding for restoration and renewal is insufficient to make sustained, long-term progress that addresses the full scope of campus infrastructure needs.

Photo Credit: Jason O'Rear

Santa Cruz Campus Capital Program

Continued Challenges and Uncertainty

UC Santa Cruz has identified significant capital needs totaling \$4.6 billion to support both current enrollment and anticipated future growth. \$3.0 billion is associated with projects for which potential funding sources have not been identified, while \$1.7 billion has potentially identified sources including state funds, campus funds, debt financing, and external contributions.

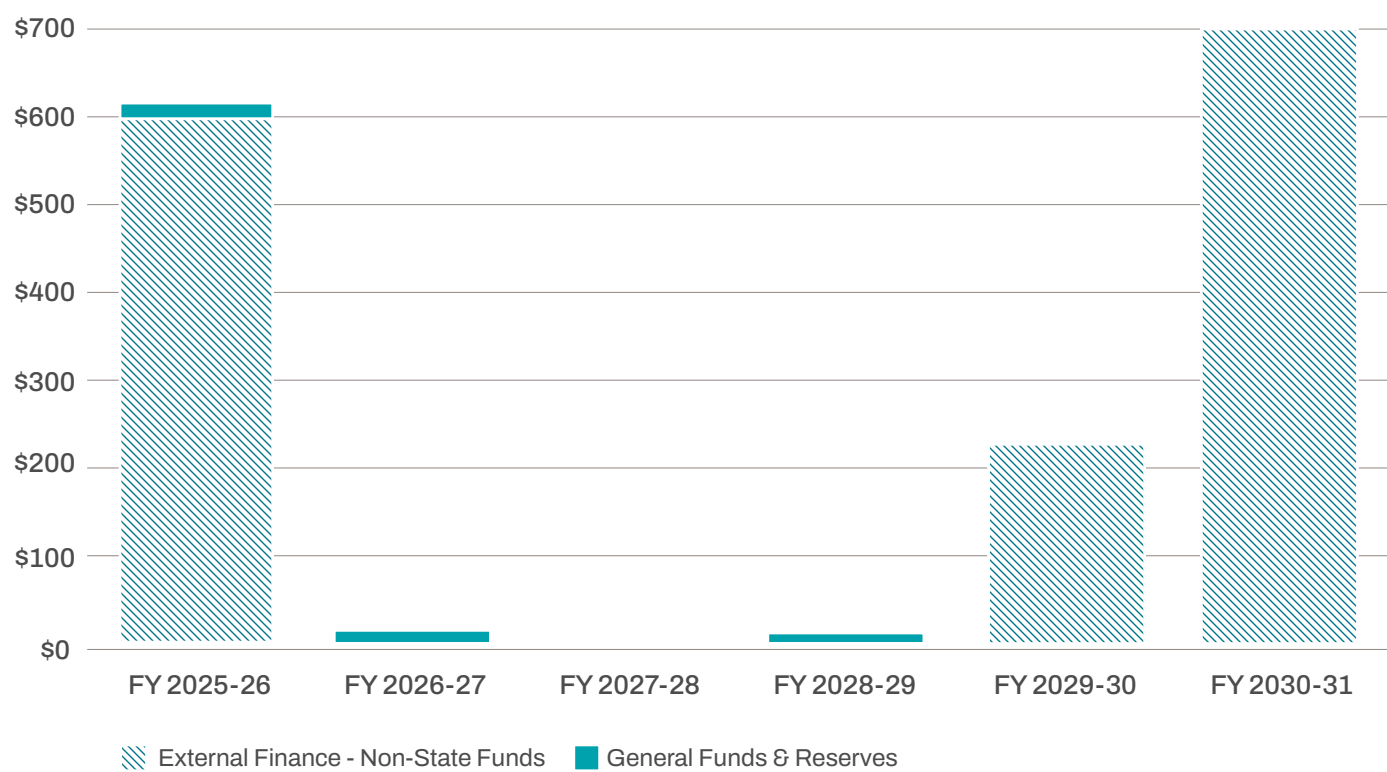
While these projects have an anticipated funding plan, funding is not guaranteed, particularly for sources dependent on external entities. The campus continues to face a highly challenging construction environment, marked by inflation, labor and material shortages, and supply chain disruptions. These conditions contribute to a high degree of uncertainty and as such, careful planning and flexibility remain critical to advancing capital priorities.

Critical Priorities Remain Unfunded

Critical priorities include expanding student and employee housing, addressing severe shortages in research and instructional space, enhancing student support facilities, and strengthening infrastructure through decarbonization and essential upgrades to aging systems.

Approximately 64% (\$3.0B) of proposed capital projects lack identified funding while 36% (\$1.7B) of proposed capital projects are expected to seek external financing. Many of the projects seeking external financing are CHES housing projects with a distinct internal revenue stream separate from the central campus.

EXHIBIT 63. Proposed Capital Program Fund Sources (\$Ms)



Santa Cruz Campus Capital Program



Project Highlight

UC Santa Cruz completed a major renovation and expansion of the Rachel Carson College Kitchen and Dining Room, modernizing the campus's least modern dining facility originally built in 1990. This project supports the campus's capital renewal goals and addresses growing demand from new student housing on the west side of campus. The transformation increased indoor seating from 277 to 450, and outdoor seating from 70 to 100. Improved kitchen functionality increased food production from 700,000 to 900,000 meals annually. The new display kitchen highlights fresh, made-to-order food and introduces new amenities, including a rotating demonstration bar and bakery.

Designed for a vibrant student experience, the facility features terraces, flexible gathering spaces, and panoramic Monterey Bay views. The bold, pitched roof echoes the nearby historic college, while new pathways enhance campus connections. Emphasizing sustainability, in honor of Rachel Carson, the project includes passive cooling, rainwater reuse, native landscaping, and oak habitat preservation to promote ecological health.

PROJECT NAME

**Rachel Carson College
Dining Expansion**

TYPE

Dining Commons

GSF

19,300

COMPLETION

2023

COST

\$36M

ARCHITECT

MITHUN

STATUS

Completed



 **UNIVERSITY OF CALIFORNIA**
Agriculture and Natural Resources

Agriculture and Natural Resources Capital Program

UC Agriculture and Natural Resources (ANR) directs an extensive statewide network of research and extension activities that address regional challenges and issues in agriculture, environment, and community. UC ANR's structure—unique to the University system—connects UC with the people of California, enables it to respond to critical state needs, and achieves innovation in fundamental and applied research and education. ANR advances California's resilience through its Research and Extension Center (REC) system—11 sites encompassing over 13,000 acres with over 500,000 assignable square feet across the state while expanding workforce capacity with 100+ new academic positions and supporting increased grant funding exceeding \$100 million annually.



4
Active Projects



\$35M
Active Projects Investment



0
Completed Projects
(FY 2024–25)



\$0
Completed Projects Investment

CFP Identified Funding
\$5 million in Capital Plan

Priority Areas

- **Water Resilience and Irrigation Systems for Research**
- **Site accessibility and road safety**
- **Fire safety and security**

Key Metrics

- Two irrigation wells and improved irrigation systems at all ten RECs
- Planned safety improvements for four bridges and road/entry acces to eight RECs
- Five new buildings for engagement and outreach at five RECs

Agriculture and Natural Resources Capital Program

Capital Priorities

UC ANR has a capital need totaling \$379 million, which includes building restoration and renewal work, seismic remediation, infrastructure, sustainability, food biomanufacturing, and new buildings to modernize aging facilities, many over 45 years old. The antiquated facilities limit overall effectiveness of research and extension programs while highlighting opportunities to enhance safety. ANR continues implementation of capital renewal programs utilizing ICAMP facilities assessment to identify high priority deferred maintenance needs and achieve UC Seismic Policy compliance.

Location-Specific Focus Areas

Statewide Infrastructure Modernization Priorities

\$5 million out of total \$379 million capital need has identified funding sources. UC ANR is building two new Engagement Centers at South Coast REC and Desert REC with plans for Lindcove REC Engagement Center and two Outreach Centers at Hansen REC and Elkus

Ranch. UC ANR has two irrigation well projects planned for Intermountain REC and West Side REC, plus water well rehabilitation, repair projects, and irrigation/sewer drainage improvements at all RECs. Planned projects include building retrofit, seismic remediation, sustainability, and infrastructure across all locations.

Recent Accomplishments

Planning Foundation for Future Growth

No major capital projects were completed during the fiscal year, with efforts focused on planning and design advancement for critical education facilities. UC ANR advanced strategic planning initiatives while developing comprehensive facility assessments to guide future modernization efforts across the statewide Research and Extension Center system.



Agriculture and Natural Resources Capital Program

Projects In Progress

Education Facilities Advance Through Design

South Coast REC Engagement Center completed Working Drawings phase, advancing toward construction readiness. Desert REC Engagement Center completed Working Drawings phase, supporting expanded research and community education programs. Both projects represent critical components in UC ANR's mission to advance agriculture, natural resources, and nutrition research while enhancing youth development programs throughout California.

Seismic Snapshot

Substantial Progress Reduces Non-Compliant Space

Completed 37 Seismic Tier 2 and 3 evaluations across ANR facilities. Nine buildings converted to compliant Seismic Performance Rating of IV or better, while 28 buildings have SPR of V requiring remediation. Remediation costs are projected to be \$21 million for Priority Group A buildings, \$6 million for Priority Group B buildings, and \$6 million for Priority Group C buildings, totaling \$33 million for comprehensive seismic compliance.



Restoration and Renewal Snapshot

\$112 million identified in deferred maintenance needs with funding not identified. \$263 million identified in renewal needs with funding not identified. The Integrated Capital Asset Management Program assessment reveals substantial infrastructure modernization requirements across aging facilities requiring comprehensive systems upgrades, equipment replacement, and facility improvements to support contemporary research and outreach programs.

EXHIBIT 64. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	2	2	-	4
	50%	50%	-	100%
Total Budget	\$5M	\$30M	-	\$35M
	13%	87%	-	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Agriculture and Natural Resources Capital Program

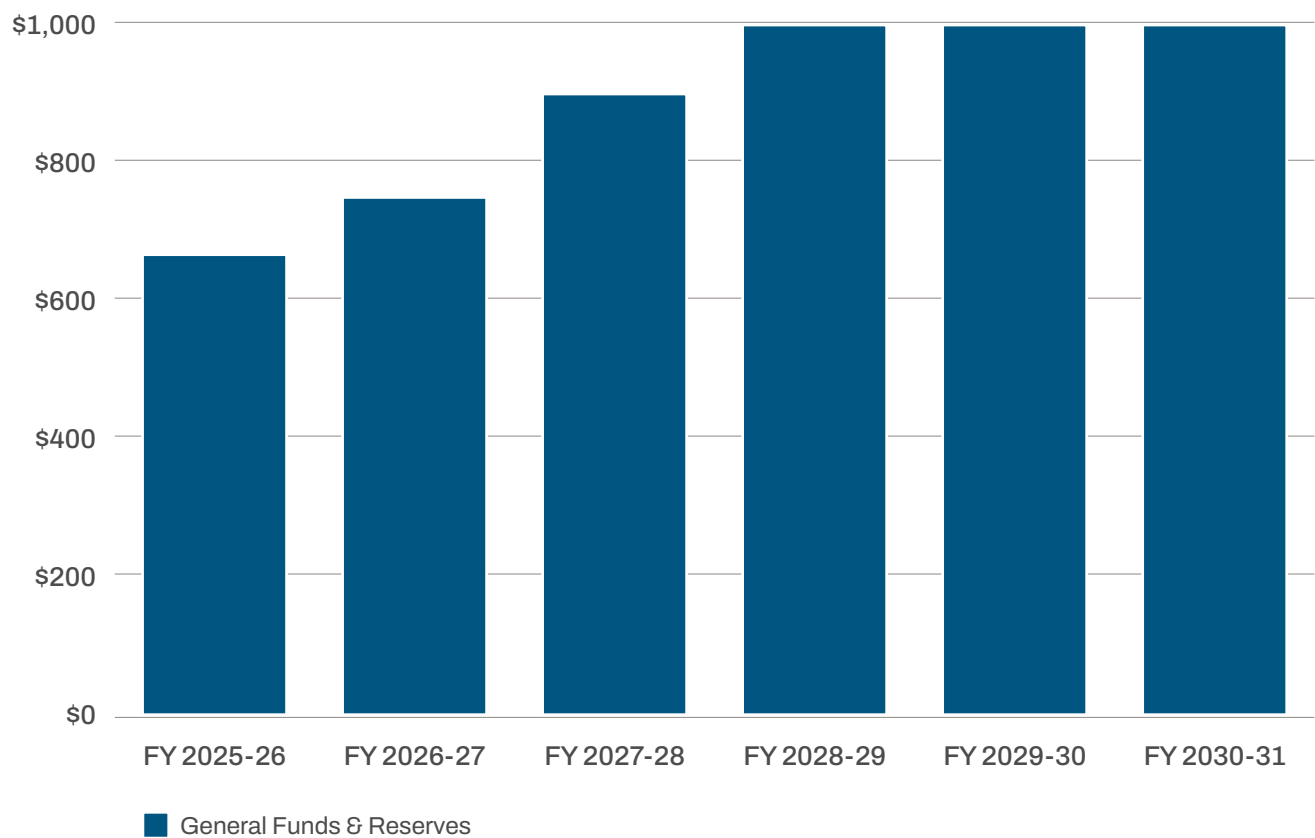
2025-31 Outlook and Progress On Priorities

Education and General Projects include Engagement Center at Lindcove REC, Outreach Centers at Elkus Ranch and Hansen REC, cattle system at Sierra Foothill REC, and greenhouses at multiple RECs. Infrastructure projects encompass water irrigation, road and bridge repairs, and fire safety and security improvements. Sustainability projects include EV chargers and solar panels. Additional priorities include deferred maintenance projects, seismic retrofit projects, and infrastructure projects for food biomanufacturing.

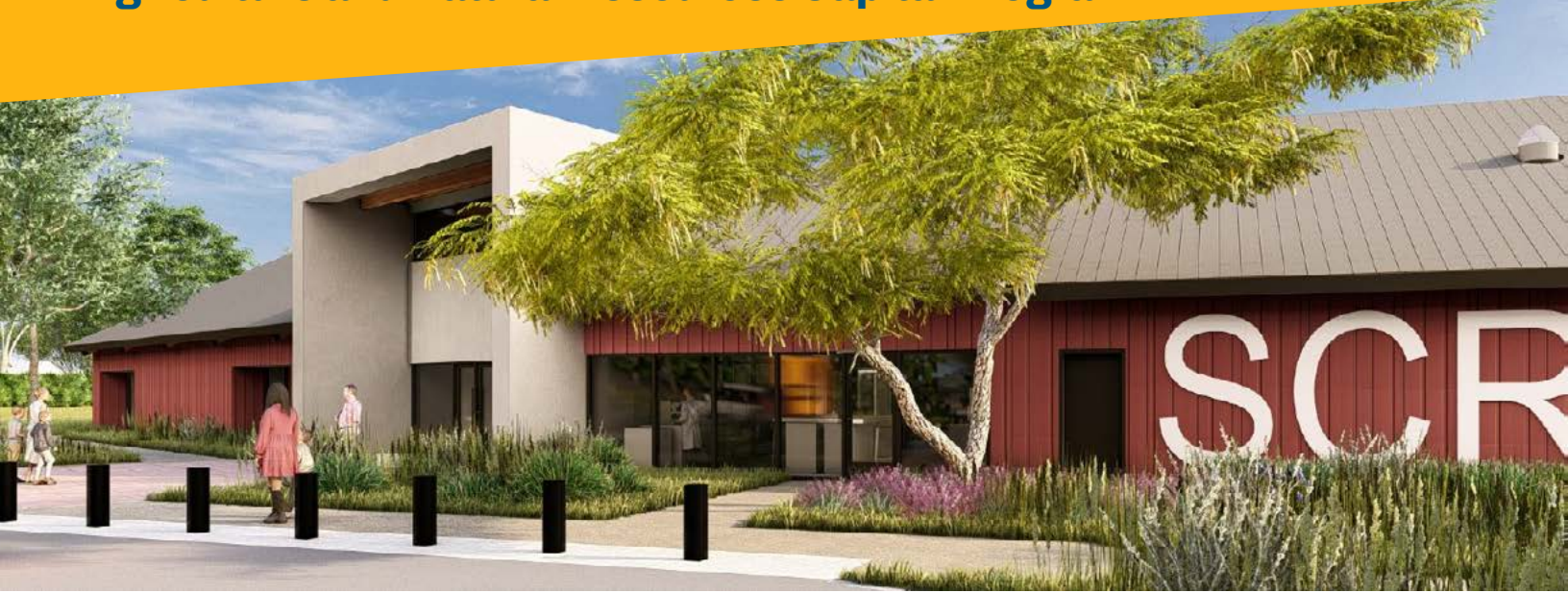
Unfunded Needs and Advocacy Priorities

Access to water and improved water efficiency continue as high priorities to maintain research and outreach. Fire and security upgrades are essential for researcher, staff, and community member safety at REC sites located in high wildfire risk areas. Fencing and security systems prevent trespassing. Bridges and road/entry access improvements address natural erosion and strengthen site operations and emergency response capabilities.

EXHIBIT 65. Proposed Capital Program Fund Sources (\$000s)



Agriculture and Natural Resources Capital Program



Project Highlight

The Engagement Center supports research and outreach to Southern California's unique agricultural, urban, and environmental interface, including agricultural research for Mediterranean climate plants, environmental stewardship for water conservation and soil health, urban horticulture efficiency, and UC Cooperative Extension outreach programs. South Coast REC bridges scientific research with practical application supporting agriculture, sustainability, and urban ecosystems in Southern California's most diverse regions.

"The South Coast REC Engagement Center will serve as the physical location anchoring research and extension activities around South Coast REC's Hub for Urban Living, a place where the community will see UC's strength in conducting research and then extending that knowledge to solve complex agriculture and natural resources issues."

—Darren Haver, Executive Director, Research and Extension Center System

PROJECT NAME
**South Coast REC
Engagement Center**

TYPE
New Construction

GSF
9,321 GSF

BUILDING USE
Research and Outreach

PROJECT COMPLETION DATE
2026 Q4

PROJECT COST
\$17M

CONSTRUCTION COST
\$12M

PROJECT STATUS
In Progress

ARCHITECT
Mithun Inc.

CONTRACTOR
TBD



BERKELEY LAB

Bringing Science Solutions to the World

Lawrence Berkeley National Laboratory Capital Program

Berkeley Lab is an open, unclassified federal research institution managed exclusively by the University of California for the U.S. Department of Energy (DOE) that advances the frontiers of science and technology through large multidisciplinary team science, core research programs, and advanced instruments and user facilities. Strategic capital investments are prioritized to transform the Lab's aging infrastructure into a modern, integrated, and fully mission-aligned environment for ground-breaking science.



2

Active
Projects



\$377M

Active Projects
Investment



1

Completed
Projects
(FY 2024–25)



\$165M

Completed Projects
Investment

CFP Identified Funding

\$381 million in Capital Plan

Priority Areas

- **Seismic Safety and Modernization Project**
- **Linear Asset Modernization Project**
- **UC-supported collaboration facilities**

Key Metrics

- 47,743 GSF new multipurpose facility
- Comprehensive infrastructure renewal over next decade

Lawrence Berkeley National Laboratory Capital Program

Capital Priorities

The substantial majority of Berkeley Lab's proposed capital investment is Department of Energy sponsored. Select State sponsored investments include the UC Regents owned Chu Hall boiler plant efficiency upgrade and replacement (\$12 million), Hearst Avenue/ Cyclotron Road Horseshoe Curve Improvement Project (\$7 million), and UC Supported Collaboration and Learning Center (\$15 million). Berkeley Lab also supports investment at UC Berkeley for the proposed Berkeley Isotope Cyclotron Laboratory buildout of Etcheverry Hall to accommodate medical isotope program relocation from the Lab to UCB.

Location-Specific Focus Areas

Federal Research Mission Drives Infrastructure Needs

Berkeley Lab's unique position as a DOE-managed UC facility requires specialized capital planning that balances federal research mission requirements with UC academic collaboration needs. Infrastructure investments focus on supporting cutting-edge scientific instruments, user facilities, and multidisciplinary team science while maintaining compliance with both federal and UC standards for safety, sustainability, and operational efficiency.

Recent Accomplishments

Major Laboratory Facility Completed

The Lab recently completed construction on the 72,000 GSF Biological & Environmental Program Integration Center (BioEPIC) laboratory and office building, representing a \$165 million investment in advanced research capabilities and supporting Berkeley Lab's mission in environmental and biological sciences.



EXHIBIT 66. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	-	-	1	1
	-	-	100%	100%
Total Budget	-	-	\$165M	\$165M
	-	-	100%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.

Lawrence Berkeley National Laboratory Capital Program

Projects In Progress

Comprehensive Safety and Infrastructure Modernization

The Seismic Safety and Modernization Project provides a new 47,743 GSF seismically safe multipurpose facility housing cafeteria, Health Services, conferencing, and site support space while demolishing existing seismically poor facilities (\$141 million). The Linear Asset Modernization Project will renew aged infrastructure over the next decade, including electricity, water, natural gas, compressed air, sewer, storm drain, process controls, and IT systems (\$236 million).

Seismic Snapshot

Full Compliance With Strategic Future Planning

Berkeley Lab maintains full compliance with UC Seismic Safety Policy. Recent seismic evaluations identified additional risks in federally owned buildings that the Lab plans to resolve with DOE support. Two proposed federal facilities—the Cross-disciplinary Research Facility & Modular Utility Plant and Research Facility at Bayview—advance goals of relocating activities from seismically poor facilities for demolition and replacement with modern facilities. Smaller retrofits will be funded through the Lab's small capital portfolio.

Restoration and Renewal Snapshot

Systematic Infrastructure Investment

Berkeley Lab addresses restoration and renewal needs through its annual \$30-40 million small capital projects portfolio, focusing on modernizing existing facilities and infrastructure to support evolving research missions. The Linear Asset Modernization Project represents the most comprehensive renewal investment, systematically upgrading critical utilities and infrastructure systems across the site.

EXHIBIT 67. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	-	-	2	2
	-	-	100%	100%
Total Budget	-	-	\$377M	\$377M
	-	-	100%	100%

Note: Because of rounding, some totals may not correspond with the sum of the separate parts.



Lawrence Berkeley National Laboratory Capital Program

2025-31 Outlook and Progress On Priorities

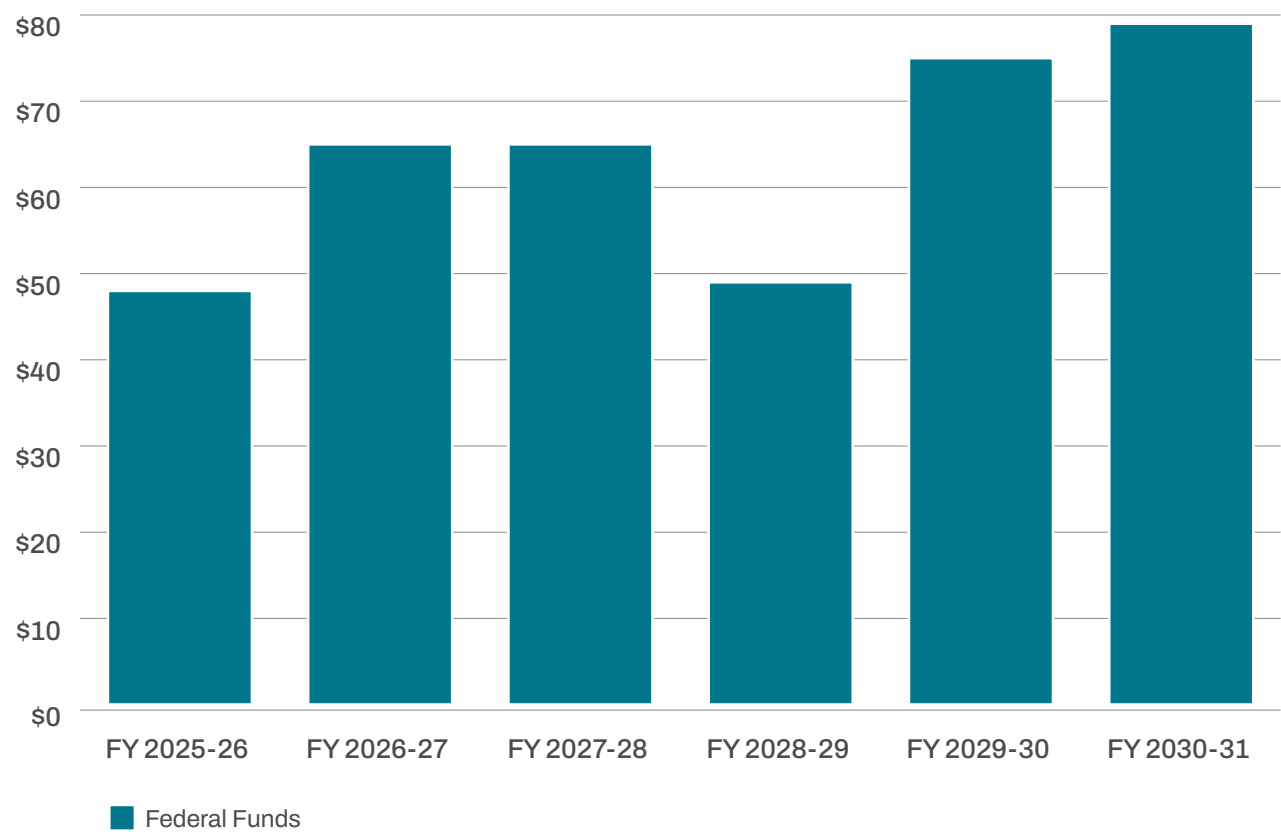
Strategic Federal and State Partnerships

Berkeley Lab's 2025-31 outlook centers on completing major infrastructure modernization while pursuing strategic UC partnerships. The \$987 million funded capital need reflects both DOE-sponsored research facility requirements and select UC investments supporting collaboration and shared resources. Priority focus remains on seismic safety, infrastructure renewal, and facilities that enhance UC Berkeley academic partnerships.

Unfunded Needs and Advocacy Priorities

Berkeley Lab's capital program depends heavily on federal DOE funding for major research infrastructure, with select UC investments supporting collaborative facilities and shared resources. Key advocacy priorities include continued DOE support for seismic improvements and infrastructure modernization, plus UC investment in collaboration facilities that strengthen the Lab's academic partnerships and research mission alignment with the broader UC system.

EXHIBIT 68. Proposed Capital Program Fund Sources (\$Ms)





Systemwide and Office of the President Capital Program

The Office of the President serves as the systemwide headquarters of the University of California, providing leadership and coordination across the UC system. It oversees fiscal and business operations while assisting in the academic and research missions of all UC campuses, laboratories, and medical centers. The Systemwide and Office of the President Capital Program ensures that capital projects align with the University's mission. This program encompasses initiatives that directly benefit individual campuses while also offering broader support to the entire UC system through projects and resources managed centrally by the Office of the President.



3

Active Projects



\$6M

Active Projects Investment



1

Completed Projects (FY2024–25)



\$2M

Completed Projects Investment

CFP Identified Funding

\$17 million in Capital Plan

Priority Areas

- Restoration and Renewal
- Fire and Life Safety
- Seismic Remediation

Key Metrics

- \$25+ million in six-year capital needs identified
- Regional libraries supporting all UC campuses
- State Capitol presence strengthened through facility consolidation

Systemwide and Office of the President Capital Program

Capital Priorities

The Systemwide and Office of the President Capital Program addresses three critical challenges: renewing aging infrastructure, investing in mission-aligned facilities that support the University's systemwide priorities, and ensuring alignment with the UC strategic vision. Key goals include modernizing essential infrastructure, advancing projects that strengthen academic, research, and clinical excellence, and securing new funding streams for systemwide needs that remain unfunded. UCOP remains committed to a capital vision that tackles urgent deferred maintenance and lays the foundation for a stronger, more resilient future for the entire University of California system, though recent funding gaps prove increasingly challenging.

Location-Specific Focus Areas

Safeguarding UC's Knowledge Infrastructure

The Office of the President recognizes the essential role UC Regional Libraries play in supporting campus needs and is committed to addressing facility restoration and safety challenges. Through the capital outlay program, the Systemwide and Office of the President Capital Program will prioritize urgent fire and life safety improvements at the Northern Regional Library, while continuing to seek additional funding to address aging infrastructure and restore deteriorating facilities that serve the entire UC system.



Recent Accomplishments

Strengthening UC Facilities

Recent accomplishments include completing the roof replacement at the Oakland office building, which houses Office of the President employees. Looking ahead, a roof replacement is also planned for the UCPATH facility at UC Riverside. Together, these projects address critical facility needs for UC's central payroll system and Office of the President's administrative space, reflecting strong stewardship of systemwide resources and commitment to maintaining safe, reliable facilities.

EXHIBIT 69. Completed Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	1	-	-	1
	100%	-	-	100%
Total Budget	\$2M	-	-	\$2M
	100%	-	-	100%

Note: because of rounding, some totals may not correspond with the sum of the separate parts

Systemwide and Office of the President Capital Program

Projects In Progress

Creating Synergies Through Consolidation

The Systemwide and Office of the President Capital Program is focused on strengthening the University's presence in the State Capitol. By consolidating functions into a single facility, the program aims to improve operational efficiency and foster greater synergy between academic programs and administrative functions that support UC's statewide mission and legislative engagement efforts.

Seismic Snapshot

Seismic Upgrades to Safeguard UC's Mission

The Systemwide and Office of the President Capital Program has identified more than \$200 million in needed seismic remediation across facilities that support UC campuses. These investments are critical to ensure safety, resilience, and continued functionality of infrastructure that serves the entire University of California system while maintaining essential services for all locations.

Restoration and Renewal Snapshot

Aging Facilities and Funding Challenges

The Systemwide and Office of the President's facilities are aging, and the capital program focuses on addressing long-standing deferred maintenance needs. While the Office of the President continues seeking solutions to meet these urgent demands, progress remains significantly constrained by lack of identified funding. The total investment required to restore aging and deteriorating facilities in the six-year capital outlay is estimated to exceed \$25 million.

EXHIBIT 70. Active Projects Distribution by Budget Category

	Budget \$1M - \$10M	Budget \$10M - \$20M	Budget > \$20M	Total
Total Number	3	-	-	3
	100%	-	-	100%
Total Budget	\$6M	-	-	\$6M
	100%	-	-	100%

Note: because of rounding, some totals may not correspond with the sum of the separate parts



UCOP, 1111 Franklin Street Roof Terrace

Systemwide and Office of the President Capital Program

2025-31 Outlook and Progress On Priorities

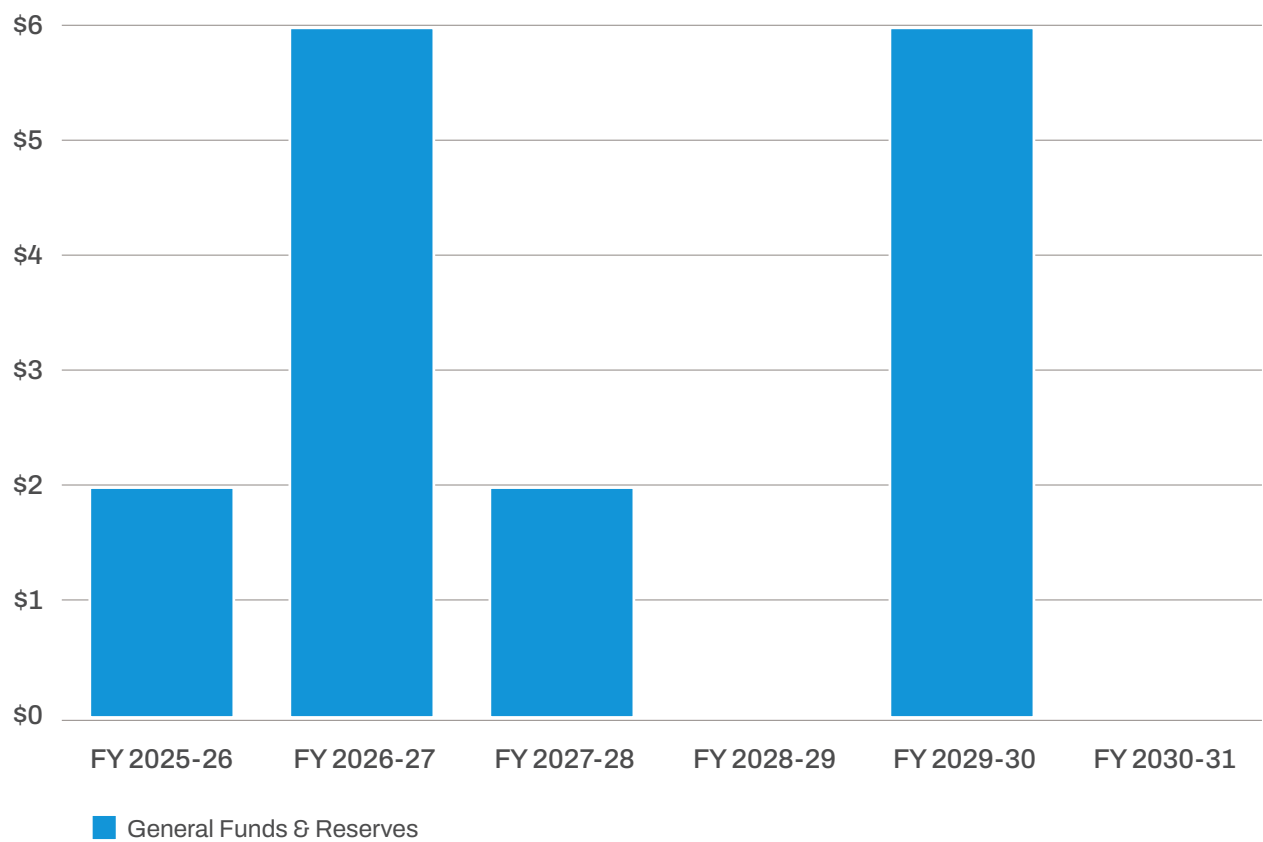
The Systemwide and Office of the President's six-year capital outlook includes more than \$26 million in proposed investments to address aging facilities, with focus on fire and life safety improvements, deferred maintenance, and strengthening UC's presence in the State Capitol. These investments are essential to restoring, preserving, and improving facilities that play a critical role supporting UC campuses across the system. A sizable portion advances the University's academic mission by funding regional libraries serving all campuses, supporting policy and teaching initiatives in State Capitol, and sustaining systemwide services such as UCPath.

Unfunded Needs and Advocacy Priorities

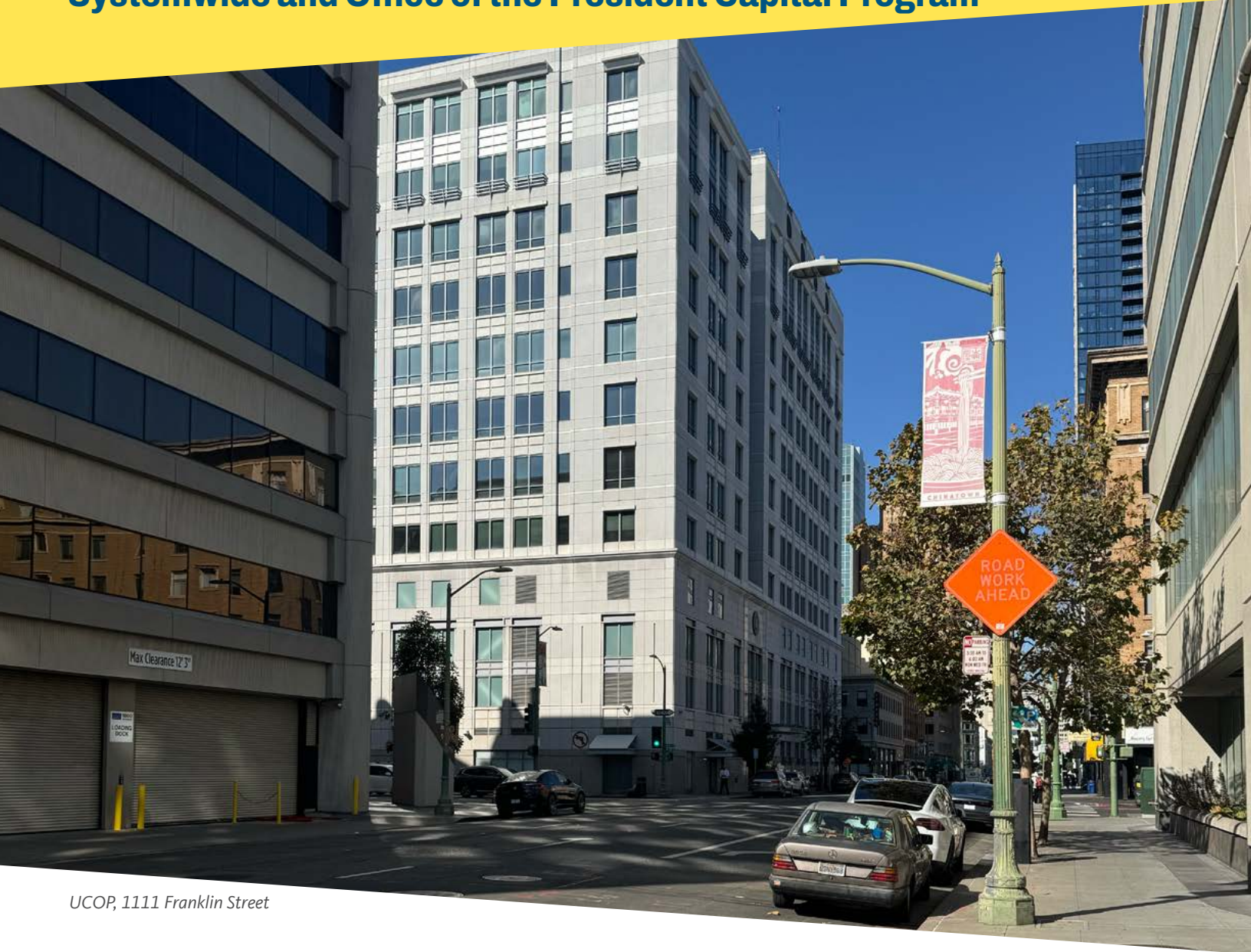
Strategic Partnerships Needed

Approximately 38% of the Systemwide and Office of the President's proposed capital plan remains unfunded, including infrastructure renewal projects critical to fire and life safety that support campuses with research, teaching, and administrative services. Addressing these unmet needs will require strategic partnerships and support from campuses plus shared commitment to advancing aligned systemwide goals that benefit the entire UC system.

EXHIBIT 71. Proposed Capital Program Fund Sources (\$Ms)



Systemwide and Office of the President Capital Program



UCOP, 1111 Franklin Street

Project Highlight

This essential infrastructure project extends the life of the roof by another 30 years, ensuring continued safe and reliable operations for Office of the President administrative functions. The investment demonstrates strong stewardship of systemwide resources while maintaining critical facilities that coordinate University of California operations across all campuses and medical centers.

PROJECT NAME
**Roof Replacement for
1111 Franklin Street,
Oakland, CA**

TYPE
Renovation

BUILDING USE
Administrative Offices

COMPLETION DATE
December 5, 2024

PROJECT COST
\$2M

CONSTRUCTION COST
\$1M

PROJECT STATUS
Complete

CONTRACTOR
Pioneer Contractors, Inc

Appendices



Unfunded Needs: Challenge and Opportunity

A \$48.3 Billion Gap That Demands Bold Solutions

\$48.3 billion in unmet needs—UC is ready to respond.

While the Capital Financial Plan outlines \$27.0 billion in funded priorities, the University faces an additional **\$48.3 billion in identified capital needs without secured funding**. This gap includes urgent investments in seismic upgrades, deferred maintenance, enrollment-driven facilities, and clean energy infrastructure.

For more than a decade, the University has faced **declining and inconsistent State capital support**. Between 2001 and 2010, UC received over \$3.6 billion from general obligation and lease revenue bonds. Since then, funding has dramatically slowed—only one round of lease revenue bonds totaling \$342 million has been approved, forcing UC to stretch limited resources even further.

UC continues to **advocate for one-time capital investments**, particularly in areas that support enrollment growth, seismic compliance, and energy efficiency. Despite not being included in the State's 2024 Proposition 2 bond measure, which allocated funding to K–12 and community colleges, UC remains committed to advancing its mission through **strategic partnerships, innovation and advocacy**.

“Despite the State budget situation, UCOP believed it was important that the University continue to request one-time funding for capital needs...”

— Nathan Brostrom, Nov. 2024 Regents Meeting

This challenge is also an opportunity—to rethink how capital projects are prioritized, how alternative revenue sources are engaged, and how UC's value is communicated to decision-makers. It's a call for **new models of investment**, not just more of the same.

“It's abundantly clear we must continue to invest in the most successful higher education model in the world.”

JAMES B. MILLIKEN,
President, University of California
SF Chronicle, May 2, 2025

Appendix 1:

Campus Seismic Plan Priority Group A Buildings

Priority Group A buildings are those identified as the highest priority for seismic improvement within the University's Campus Seismic Plan. These buildings have received a Seismic Performance Rating of V, VI, or an HCAI Structural Performance Category rating of 1-5s" after "or VII. The prioritization of these buildings is determined by a comprehensive set of factors.

Berkeley

Building Name	SPR	Building Area
2200 Bancroft Way	V	14,785
2222 Piedmont Avenue	V	4,170
2224 Piedmont Avenue	V	7,419
Donner Laboratory	V	29,760
2334 Bowditch Street	VI	2,806
2521 Channing Way	VI	27,196
Architects and Engineers Building	VI	5,182
Art Gallery (Old)	VI	4,018
Davis Hall	VI	142,373
Donner Lab Addition	VI	24,334
Durant Hall	VI	22,210
Edwards Stadium / Goldman Field	VI	84,400
Evans Hall	VI	284,362
McEnerney Hall GR	VI	615
McLaughlin Hall	VI	49,388
Richmond Field Station 150 - Storage	VI	5,584
Richmond Field Station 152 - Research	VI	4,197
Richmond Field Station 176 - Research	VI	671
Richmond Field Station 180 - Storage	VI	11,031
Sather Tower	VI	11,681
Senior Hall	VI	2,940
Stephens Hall	VI	60,363
Walter A. Haas Clubhouse	VI	11,813
WELLMAN HALL	VI	44,591
Weston Havens House	VI	3,878
Total		859,767

Davis

Building Name	SPR	Building Area
CHCP A	V	13,550
COWELL - North	V	16,300
HICKEY GYM BUILDING B EAST	V	43,183
HUTCHISON	V	116,687
MEDICAL SCIENCES I B (CARLSON LIBRARY)	V	58,877
MU - COFFEE HOUSE	V	13,708
MU - KITCHEN	V	27,575
MU - MAIN	V	57,389
SOCIAL SCIENCES & HUMANITIES BUILDING 1	V	81,560
AH FM HAY	VI	12,470
AH HOP BARN	VI	12,000
BODEGA SALMON SHED	VI	6,400
BODEGA SALMON SHED-AUXILIARY	VI	4,100
EVERSON	VI	51,984
FIRE&POLICE	VI	29,152
HANGAR	VI	17,327
HICKEY GYM BUILDING A WEST	VI	40,566
PRIM CTR ADM	VI	11,140
PRIM CTR ANB	VI	16,569
PRIM CTR LAB	VI	27,103
SOCIAL SCIENCES & HUMANITIES BUILDING 2	VI	85,395
SPROCKET BUILDING (FSTB)	VI	19,829
VOOHRIES	VI	58,645
WOLFSKILL BUNKHOUSE	VI	1,413
YOUNG HALL	VI	93,178
TOTAL		916,100

Davis Health

Building Name	SPR	Building Area
Main Hospital (North/South Wing)	1	140,000
Main Hospital (University Surgery Center)	1	25,000
Main Hospital (East Wing Tower)	2	121,200
Main Hospital (East Wing Laundry)	4	41,240

Davis Health

Building Name	SPR	Building Area
Main Hospital (MRI)	4	37,000
Main Hospital (University Tower)	4	125,000
Main Hospital (Emergency Room Expansion)	4s	5,000
Central Plant	5	70,916
Main Hospital (CT Scan Building)	5	2,500
Surgery and Emergency Services Pavilion	5	560,387
Davis Tower	5s	454,000
UMC BROADWAY (Broadway Building)	VI	109,570
UMC CYPRESS (Cypress Building)	VI	53,196
UMC IMAGING (Imaging Research Center)	VI	14,488
UMC POLICE (Police Building)	VI	3,029
TOTAL		1,762,526

Irvine

Building Name	SPR	Building Area
Bren Events Center	V	102,392
Claire Trevor Bren Theater	V	24,605
Engineering Tower	V	142,706
Humanities Hall BRIDGE	V	2,200
MCGAUGH HALL	V	74,500
MCGAUGH HALL 2	V	139,217
QURESHEY LAB	V	18,900
Social Science Plaza A	V	50,479
Social Science Tower	V	94,606
Student Center PHASE 3 AREA A.1	V	21,593
Humanities Hall	VI	61,848
TOTAL		733,046

Irvine Health

Building Name	SPR	Building Area
MC BLDG 30 Pavilion I	VI	18,525
TOTAL		18,525

Los Angeles

Building Name	SPR	Building Area
1145 GAYLEY	V	77,837
7301 MED CTR	V	63,012
7325 MED CTR	V	42,780
7345 MED CTR	V	56,762
ACKERMAN	V	185,442
ARWHD CEDAR	V	8,538
BOELTER HALL	V	171,036
BOYER HALL	V	81,300
BOYER HALL - Center	V	12,300
BOYER HALL - South	V	40,000
BUNCHE HALL - Classrooms North	V	67,160
BUNCHE HALL - Classrooms South	V	47,564
BUS TERMINAL	V	646
CSB1	V	56,966
DE NEVE A	V	39,241
DE NEVE B	V	46,945
DE NEVE CMNS	V	101,454
DODD HALL	V	78,841
DORIS STEIN	V	104,538
DYKSTRA HALL	V	164,386
ENGR BLDG 4	V	298,554
FACTOR	V	201,875
FOWLER MUSM	V	102,219
GOLDBERG MB	V	103,690
GONDA CENTER	V	125,202
HAINES HALL	V	136,581
HEDRICK HALL	V	97,163
HEDRICK HALL - South	V	109,288

Los Angeles

Building Name	SPR	Building Area
KERCKHOFF	V	73,221
LAW-LA	V	108,669
LAW-LA-1967	V	54,239
LAW-LA-1988 NW	V	40,090
LAW-LA-1988 SE	V	75,817
MACDONALDLAB	V	148,372
MANOUKIAN MB	V	214,801
MATH SCIENCE - South Addition	V	14,524
MATH SCIENCE -Addition	V	137,182
MOORE HALL	V	88,505
MORTON MED	V	358,711
MURPHY HALL	V	215,651
MURPHY HALL EAST	V	79,293
MURPHY HALL WEST	V	94,987
PARKG STR 1 - North	V	504,477
PARKG STR 1 - South	V	504,477
PERLOFF HALL	V	75,479
POWELL LIB-EAST	V	48,163
PSYCH BLDG - 1968-GRAD-RSRCH	V	78,732
REED RESRCH - BRIDGE	V	625
REHAB CENTER	V	153,609
RIEBER HALL	V	120,637
RIEBER HALL - North	V	88,253
ROLFE HALL	V	14,207
ROLFE HALL - CLASSROOM WING	V	29,228
ROLFE HALL - OFFICE WING	V	34,004
SB1 ARTS	V	2,089
SB10 COMMONS	V	8,476
SB11 CECILIA	V	31,068
SB2 ARTS	V	2,542
SB3 BKST SWC	V	2,262
SB4 MANT MDI	V	2,598
SB5 TDW FAC	V	3,238
SB6 STU CAFÉ	V	12,848
SB7 CHPL OFF	V	4,556
SB8 OCEANSID	V	7,064

Los Angeles

Building Name	SPR	Building Area
SB9 ADMIN	V	8,918
SCHOENBERG	V	78,885
SCHOENBERG - HERB ALPERT	V	45,686
SCHOENBERG - SCENE SHOP	V	1,774
SEMEL INST	V	294,392
SLICHTER	V	76,597
SNSTCYNPLRR	V	4,980
SNSTCYNPLRR - POOL EQ	V	1,000
SPROUL HALL	V	106,716
SPROUL HALL - North	V	97,163
TIVERTON HSE	V	139,196
UCLA WVMC AW	V	2,795
UCLA WVMC MR	V	2,927
UCLA WVMC SC	V	14,034
UNIV RESDNCE	V	20,809
WILSHIRE CTR	V	550,998
YOUNG HALL - Building C-1	V	86,456
YOUNG HALL - Building C-2	V	44,084
YOUNG HALL - East Wing	V	91,929
YOUNG HALL 1961 - Building CG-1	V	13,207
YOUNG LIBRY	V	310,099
BOELTER HALL NORTH WING	VI	53,595
BOELTER HALL SOUTH WING	VI	43,744
BOELTER HALL WEST WING	VI	172,970
BUNCHE HALL - Tower	VI	138,644
CLARK LIB GH	VI	4,952
DRAKE STAD	VI	74,902
EAST MELNITZ	VI	25,234
LA TENNIS CT	VI	61,075
PARKG STR RC	VI	55,861
ROYCE HALL	VI	191,583
UEBERROTH	VI	66,193
WEST MEDICAL	VI	28,441
WOODEN	VI	143,058
YOUNG HALL - Building CG-2	VI	67,549

Los Angeles

Building Name	SPR	Building Area
SNSTCYNRCSFR	VII	1,900
Total		9,176,360

Riverside

Building Name	SPR	Building Area
ABER INVER 1	V	20,889
ABER INVER 3	V	23,154
ABER INVER 6	V	19,064
ATH DANCE	V	70,879
CENTRAL UTILITY PLANT CENTRAL	V	5,822
CENTRAL UTILITY PLANT SOUTH	V	11,546
CHANC HOUSE	V	7,485
EAST I&Q FAC	V	32,449
FALKIRK 1	V	15,958
FALKIRK 10	V	7,910
FALKIRK 11	V	11,113
FALKIRK 12	V	15,914
FALKIRK 13	V	7,412
FALKIRK 14	V	9,701
FALKIRK 15	V	13,384
FALKIRK 16	V	13,088
FALKIRK 17	V	4,678
FALKIRK 18	V	5,631
FALKIRK 19	V	6,984
FALKIRK 2	V	14,706
FALKIRK 3	V	11,219
FALKIRK 4	V	11,065
FALKIRK 5	V	14,716
FALKIRK 6	V	14,789
FALKIRK 7	V	11,062
FALKIRK 8	V	5,619
FALKIRK 9	V	15,918
OBAN APTS C	V	7,232
OBAN APTS D	V	7,232

Riverside

Building Name	SPR	Building Area
OBAN APTS J	V	7,232
ORBACH LIB	V	176,414
POLICE BLDG	V	9,541
RIVERA LIB Unit 1	V	200,188
SPIETH HALL (North Wing)	V	47,040
SPIETH HALL (South Wing)	V	57,503
SRC NORTH	V	89,478
THE PLAZA A	V	18,136
THE PLAZA B	V	18,136
THE PLAZA D	V	18,136
WEBBER	V	51,464
COLL BLDG SO	VI	8,792
THE PLAZA C	VI	5,078
THE PLAZA E	VI	5,078
THE PLAZA F	VI	5,078
TOTAL		1,133,913

San Diego

Building Name	SPR	Building Area
Biomedical Sciences Building	V	174,000
Biomedical Sciences Building - South Wing	V	47,000
Center for Neural Circuits and Behavior - Lab	V	32,323
Center Hall - South	V	11,288
East Campus Substation	V	4,394
Galbraith Hall	V	128,122
Geisel Library	V	192,842
Hubbs Hall	V	76,000
Jacobs Hall	V	258,156
Pacific Hall	V	199,253
RIMAC	V	223,985
Urey Hall	V	198,920
Biomedical Sciences Building - West Wing	VI	69,000
Center for Neural Circuits and Behavior - Admin Building	VI	8,724

San Diego

Building Name	SPR	Building Area
Che Cafe	VI	3,698
Cognitive Science Building - Addition	VI	10,000
Main Gymnasium	VI	56,845
Mayer Hall	VI	126,415
Natatorium	VI	10,283
TOTAL		1,831,248

San Francisco

Building Name	SPR	Building Area
Kalmanovitz Library	V	193,195
Medical Sciences Building	V	396,159
Mission Center Building	V	295,220
TOTAL		884,574

San Francisco Health

Building Name	SPR	Building Area
Mt Zion Bldg C, Hellman	VI	67,042
Mt Zion Bldg P	VI	20,800
TOTAL		87,842

Santa Barbara

Building Name	SPR	Building Area
ELLISON HALL UNIT NORTH	V	36,712
MUSIC-UNIT 2	V	67,339
Rec Center Pavilion	V	18,191
San Miguel Tower Podium	V	13,829
San Nicolas	V	11,220
San Nicolas-CT	V	8,100
Santa Catalina Commons	V	43,177
UNIV CENTER 1	V	78,878
UNIV CENTER 1 and 2 ADDITION	V	20,648
UNIV CENTER 2	V	30,297
UNIV CENTER 3 - MULTI-PURPOSE	V	10,891
UNIV CENTER 3 - STUDENT AFFAIRS	V	24,556
CHEMISTRY & CHEM ADDITION	VI	95,027
ELLISON HALL UNIT CENTRAL	VI	30,410
ELLISON HALL UNIT SOUTH	VI	55,078
HAROLD FRANK	VI	104,920
MRL	VI	40,575
PHELPS HALL 1S	VI	16,472
PHELPS HALL UNIT 3	VI	48,834
PHELPS HALL UNITS 1N & 6	VI	83,659
PSB North	VI	105,331
Rec Center	VI	44,927
Rec Center Exercise Room	VI	7,081
San Miguel North Tower	VI	37,452
San Miguel South Tower	VI	37,285
San Nicolas-NT	VI	36,285
San Nicolas-WT	VI	37,109
SOUTH HALL TOWER C	VI	37,521
TOTAL		1,181,804

Santa Cruz

Building Name	SPR	Building Area
ATHLETICS AND RECREATION FITNESS CENTER	V	13,890
COWELL ADAMS	V	13,595
COWELL BEARD	V	15,404
COWELL MORISON	V	13,379
COWELL PARKMAN	V	15,611
COWELL PARRINGTON HOUSE	V	11,502
COWELL PRESCOTT	V	16,147
COWELL TURNER	V	10,377
JACK BASKIN ENGINEERING	V	188,459
KR ACAD BLDG	V	16,916
KR CLRM BLDG	V	6,037
KR LIB STUDY	V	4,797
ME RECREATION ROOM	V	2,064
MT. HAMILTON OBSERVATORY	V	21,963
SH 101-104	V	3,973
SH 105-107	V	2,900
SH 108-112	V	4,933
SH 113-118	V	5,894
SH 119-121	V	3,173
SH 201-202	V	1,905
SH 203-206	V	3,801
SH 207-209	V	3,106
SH 210-212	V	2,865
SH 213-219	V	6,953
SH 220-223	V	3,825
SH 224-228	V	4,933
SH 301-305	V	4,885
SH 306-514	V	8,091
SH 308-316	V	8,722
SH 317-323	V	6,953
SH 401-406	V	5,673
SH 407-409	V	2,865
SH 410-414	V	5,141
SH 415-421	V	6,946
SH 501-505	V	4,885
SH 506-509	V	4,042

Santa Cruz

Building Name	SPR	Building Area
SH 510-513	V	3,949
SH 601-605	V	4,785
SH 606-610	V	5,026
SH 611-614	V	3,825
SH 615-617	V	3,013
SH 618-623	V	5,986
SH 624-629	V	5,893
SH 630-633	V	3,973
SH 701-704	V	3,729
SH 705-708	V	3,949
SH 709-711	V	2,901
SH 712-714	V	3,032
SH 715-716	V	1,950
SH 717-721	V	4,665
SH 801-813	V	12,973
SH 814-818	V	4,933
SH 819-822	V	3,822
SH 823-829	V	6,805
SH 830-833	V	4,057
STUDIO MUSIC E	V	2,731
THIMANN LABORATORY	V	88,989
THIMANN RECEIVING	V	2,401
UNIV HOUSE-SC	V	7,999
FARM EQ SHED	VI	2,347
KERR HALL	VI	80,755
THEATRE BARN	VI	6,076
TOTAL		737,169

Agriculture and Natural Resources

Building Name	SPR	Building Area
D SHOP (Shop & Departmental Storage)	V	9,491
D TRIPLEX (Dormitory)	V	2,997
D WATER PLNT (Domestic Water Plant)	V	644
E COW BARN (Lower Barn)	V	3,550
E HORSE BARN (Upper Barn)	V	3,870
H 301 HOUSE (Temp. Researcher Housing)	V	2,743
H SHOP (Shop & Machinery Storage)	V	5,440
K ACADEMIC-1 (Office & Lab)	V	4,270
K ADMIN BLDG (Office & Lab)	V	7,814
K MITCHELL (Post Harvest Facility)	V	10,760
K SHOP 201 (Mach. Storage & Repair Shop)	V	3,861
L CITRUS PKL (Packline - inc's covered work area/storage)	V	5,000
SF SHOP (Repair Shop & Machinery Storage)	V	5,120
WS SHOP 1 (Shop & Machinery Storage)	V	3,840
WS SHOP 2 (Shop / Storage)	V	2,880
TOTAL		72,280

Appendix 2:

Completed in FY 2024-25 Capital Projects Over \$20M

Location	Project	New, Renovation, Both, Infrastructure	Original Budget (\$000s)	Augment (\$000s)	Current Budget (\$000s)	% Increase	Reason for Augmentation	Reason for Major Delay
UCB	Centennial Bridge Improvement	Infrastructure	\$27,681,000	\$(6,210,830)	\$21,470,170	-22%		Unforeseen conditions, additional scope
UCB	Bechtel Engineering Center Renovation and Addition	Both (New Construction & Renovation)	\$92,350,000	\$(2,268,121)	\$90,081,879	-2%		Unforeseen conditions related to phasing
UCD	DV-Aggie Square Phase 1 Science and Technology East and Lifelong Learning Tenant Improvements	Other (add notes)	\$307,778,000	-	\$307,778,000	0%		Extended closing of transaction
UCD	DV-Chemistry Addition & 1st Floor Renovation	Renovation	\$46,921,000	-	\$46,921,000	0%		Contractor Issues
UCD	California National Primate Research Center (CNPRC) Central Plan & Energy Improvements	Equipment Only	\$19,800,000	\$2,865,000	\$22,665,000	14%	Scope and programmatic changes	Extended testing of plant equipment
UCD HEALTH	C Street Infusion and Interventional Psychiatry Remodel	Both (New Construction & Renovation)	\$29,500,000	-	\$29,500,000	0%		
UCD HEALTH	Hospital Seismic Upgrade Stair Tower & Exit	Seismic Upgrade (Renovation)	\$12,945,000	\$46,900,000	\$59,845,000	362%	Contractor Issues	Extended testing of MEP equipment
UCI	Falling Leaves Foundation MIB (Formerly Seismic Replacement Lab. Bldg.)	New Building Construction	\$230,000,000	\$20,000,000	\$250,000,000	9%	Bids higher than estimates	
UCLA	CHS B-Level GMP Facility	Renovation	\$29,200,000	\$(550,000)	\$28,650,000	-2%		Unforeseen conditions
UCR	School of Business Building	New Building Construction	\$87,000,000	\$2,651,000	\$89,651,000	3%	Scope and programmatic changes	
UCSD	Pepper Canyon West Student Housing	New Building Construction	\$365,000,000	\$20,000,000	\$385,000,000	5%	Unforeseen conditions	
UCSD	Viterbi Family Vision Research Center	New Building Construction	\$152,000,000	-	\$152,000,000	0%		
UCSD	Distributed Energy Resources (DER) Connects and Microgrid	Infrastructure	\$29,500,000	\$2,004,000	\$31,504,000	7%	Scope and programmatic changes	
UCSD HEALTH	Shiley Eye Institute Renovation	Renovation	\$30,900,000	\$700,000	\$31,600,000	2%	Scope and programmatic changes	
UCSD HEALTH	Hillcrest Outpatient Pavilion and Parking	New	\$550,275,000	\$20,000,000	\$570,275,000	4%	Scope and programmatic changes	Additional Scope
UCSF	HSIR Life Safety Improvements (AB94)	Seismic Upgrade (Renovation)	\$13,000,000	\$12,700,000	\$25,700,000	98%	Bids higher than estimates	Additional Scope
UCSF	Weill Neurosciences Cryo-Em Lab Renovation	Renovation	\$27,850,000	-	\$27,850,000	0%		Lead times
UCSF HEALTH	Peninsula Outpatient Center Tenant Improvements	Renovation	\$88,841,000	\$11,804,000	\$100,645,000	13%	Bids higher than estimates	
UCSF HEALTH	MB Block 34 Clinical Building	New Building Construction	\$335,843,000	\$13,750,000	\$349,593,000	4%	Scope and programmatic changes	

Appendix 3:

Active Capital Projects as of June 30, 2025

Location	Project Name	Project Type	Original Approved Budget	Augmentation	Current Budget	Cost Change	Reason for Augmentation	Reason for Major Delays
UCB	BK-Cal Softball Field Renovation	Renovation	\$31,480,000	\$26,470,000	\$57,950,000	84%	Legal Action	
UCB	BK-Cal Beach Volleyball Complex	New Building Construction	\$22,630,000	-	\$22,630,000	0%		
UCB	BK-Moffitt Library L1-3 Renovation	Renovation	\$39,912,100	-	\$39,912,100	0%		
UCB	BK-Heathcock Hall	New Building Construction	\$150,000,000	\$5,730,000	\$155,730,000	4%	Additional Scope added for infrastructure for future fitout areas	
UCB	BK-Housing Project #2	New Building Construction	\$312,047,000	\$108,687,000	\$420,734,000	35%	Bids higher than estimates	
UCB	BK-Emeryville Optometry Clinic Tenant Improvement	Renovation	\$54,030,000	-	\$54,030,000	0%	Scope issues due to city required work in roadway	Unforeseen site conditions
UCB	BK-Gateway	New Building Construction	\$550,000,000	-	\$550,000,000	0%		Scope and programmatic changes
UCB	BK-Academic Replacement Building	New Building Construction	\$136,823,000	\$4,200,000	\$141,023,000	3%w	Scope and programmatic changes	
UCB	BK-Bechtel Engineering Center Renovation and Addition	Both (New Construction & Renovation)	\$92,350,000	\$6,499,700	\$98,849,700	7%	Scope and programmatic changes	Scope and programmatic changes
UCB	BK-DM FY21 Campus High Voltage Infrastructure Replacement	Infrastructure	\$30,673,600	\$16,809,400	\$47,483,000	55%	Scope and programmatic changes	Scope and programmatic changes
UCB	BK-Bancroft Fulton Campus Housing Development	New Building Construction	\$443,503,000	-	\$443,503,000	0%		
UCB	BK-Bancroft Parking Structure Replacement	New Building Construction	\$64,400,000	-	\$64,400,000	0%		
UCB	BK-Clean Energy Campus-Electrified Heating and Cooling Plant, Distribution, and Distributed Energy	Infrastructure	\$40,000,000	-	\$40,000,000	0%		
UCB	BK-Berkeley Innovation Zone Site Prep	Other (add notes)	\$28,000,000	-	\$28,000,000	0%		
UCD	DV-Veterinary Medical Center: All Species Imaging Center	Both (New Construction & Renovation)	\$22,650,000	\$2,150,000	\$24,800,000	9%	Bids higher than estimates	Unforeseen site conditions
UCD	DV-California National Primate Research Center (CNPRC) Central Plan & Energy Improvements	Equipment Only	\$19,800,000	\$2,865,000	\$22,665,000	14%	Scope and programmatic changes	Other

Location	Project Name	Project Type	Original Approved Budget	Augmentation	Current Budget	Cost Change	Reason for Augmentation	Reason for Major Delays
UCD	DV-Hot Water Sprocket District Distribution and Building Conversion	Infrastructure	\$69,958,000	-	\$69,958,000	0%		
UCD	DV-Agricultural Innovation Center	New Building Construction	\$66,407,000	-	\$66,407,000	0%		
UCD	DV-Segundo Infill Student Housing	New Building Construction	\$100,047,000	-	\$100,047,000	0%		
UCD	DV-Solano Water Treatment Plant (953900)	Infrastructure	\$37,800,000	-	\$37,800,000	0%		
UCD HEALTH	DVH-California Hospital Tower	New Building Construction	\$3,773,251,000	-	\$3,773,251,000	0%		
UCD HEALTH	DVH-Sacramento Ambulatory Surgery Center	New Building Construction	\$563,000,000	\$6,698,000	\$569,698,000	1%	Funding swap	Other
UCD HEALTH	DVH-Folsom Medical Office Building	New Building Construction	\$171,690,000	\$10,850,000	\$182,540,000	6%	Funding swap	Scope and programmatic changes
UCD HEALTH	DVH-Medical Campus Operating Room Integration Modernization	Renovation	\$107,300,000	-	\$107,300,000	0%		
UCD HEALTH	DVH-Davis Tower Radiology Nuclear Med #1878 Remodel	Renovation	\$8,500,000	\$17,090,000	\$25,590,000	201%	Scope and programmatic changes	Scope and programmatic changes
UCD HEALTH	DVH-Main Hospital Interventional Radiology Suite Upgrade	Renovation	\$26,000,000	-	\$26,000,000	0%		
UCD HEALTH	DVH-Central Utility Modernization and Expansion	Infrastructure	\$406,000,000	-	\$406,000,000	0%		
UCD HEALTH	DVH-SESP 1st Floor Observation and Financial Clearance	New Building Construction	\$26,300,000	-	\$26,300,000	0%		
UCD HEALTH	DVH-UCDH Parking Structure 7	New Building Construction	\$66,000,000	-	\$66,000,000	0%		
UCI	IR-Mesa Court Residence Hall Expansion	New Building Construction	\$80,659,000	\$12,000,000	\$92,659,000	15%	Bids higher than estimates	
UCI	IR-Mesa Court Community Center Expansion	Both (New Construction & Renovation)	\$45,300,000	-	\$45,300,000	0%		
UCI HEALTH	IRH-UCIMCI (formerly Irvine Campus Medical Complex)	New Building Construction	\$1,073,000,000	-	\$1,073,000,000	0%		
UCLA	LA-Cogeneration Plant Equipment Replacement	Infrastructure	\$62,000,000	\$20,500,000	\$82,500,000	33%	Bids higher than estimates	
UCLA	LA-Gayley Towers Redevelopment	New Building Construction	\$108,000,000	\$10,000,000	\$118,000,000	9%	Bids higher than estimates	
UCLA	LA-Sunset Canyon Recreation Replacement Building	New Building Construction	\$36,600,000	-	\$36,600,000	0%		

Location	Project Name	Project Type	Original Approved Budget	Augmentation	Current Budget	Cost Change	Reason for Augmentation	Reason for Major Delays
UCLA	LA-Center for Health Sciences Emergency Power System Upgrade	Infrastructure	\$23,395,000	\$16,400,000	\$39,795,000	70%	Scope and programmatic changes	Scope and programmatic changes
UCLA	LA-Wooden Center Seismic Improvements	Seismic Upgrade (Renovation)	\$47,900,000	-	\$47,900,000	0%		
UCLA HEALTH	LAH-RRUMC 4th Floor Patient Care Reconfiguration	Both (New Construction & Renovation)	\$169,000,000	-	\$169,000,000	0%		
UCLA HEALTH	LAH-Neuropsychiatric Replacement Hospital	Renovation	\$352,000,000	-	\$352,000,000	0%		
UCLA HEALTH	LAH-Mid-Wilshire Medical Office Building Seismic and Program Improvements	Seismic Upgrade (Renovation)	\$52,000,000	-	\$52,000,000	0%		Scope and programmatic changes
UCLA HEALTH	LAH-RRUMC Nurse Call Replacement	Renovation	\$21,700,000	-	\$21,700,000	0%		
UCM	MC-Promise Housing	New Building Construction	\$108,557,000	-	\$108,557,000	0%		
UCM	MC-Classroom and Office Building III	New Building Construction	\$78,000,000	\$1	\$78,000,001	0%		
UCM	MC-Medical Education Building	New Building Construction	\$300,000,000	-	\$300,000,000	0%		
UCR	RV-North District Phase 2	New Building Construction	\$348,700,000	-	\$348,700,000	0.00%		
UCR	RV-Undergraduate Teaching & Learning Facility	New Building Construction	\$156,300,000	-	\$156,300,000	0.00%		
UCR	RV-OASIS Park	New Building Construction	\$65,000,000	\$3,000,000	\$68,000,000	4.62%	Bids higher than estimates	
UCSB	SB-San Benito Student Housing	New Building Construction	\$624,400,000	-	\$624,400,000	0%		
UCSC	SC-Bay Tree Bookstore Building Renovation for Student Services	Renovation	\$25,200,000	-	\$25,200,000	0%		
UCSC	SC-Westside Research Park Building A/B Renovations	Renovation	\$36,612,000	-	\$36,612,000	0%		Other
UCSC	SC-Student Housing West Phase 1 – Hagar Development	New Building Construction	\$145,615,000	\$(62,000)	\$145,553,000	0%		Other
UCSC	SC-Kresge College Non-Academic	Both (New Construction & Renovation)	\$234,150,000	\$195,444,000	\$429,594,000	83%	Scope and programmatic changes	
UCSC	SC-Kresge College Academic	Both (New Construction & Renovation)	\$60,850,000	-	\$60,850,000	0%		Scheduling Issues
UCSC	SC-Rachel Carson College Dining Expansion	Renovation	\$36,200,000	-	\$36,200,000	0%		Delayed major equipment
UCSC	SC-Delaware Redtree Financing	Other (add notes)	\$150,000,000	-	\$150,000,000	0%		
UCSD	SD-Triton Center	New Building Construction	\$428,200,000	\$(3,300,000)	\$424,900,000	-0.77%		

Location	Project Name	Project Type	Original Approved Budget	Augmentation	Current Budget	Cost Change	Reason for Augmentation	Reason for Major Delays
UCSD	SD-Ridge Walk North Living and Learning Neighborhood	New Building Construction	\$683,000,000	-	\$683,000,000	0.00%		
UCSD	SD-East Campus Loop Road	Infrastructure	\$77,670,000	-	\$77,670,000	0.00%		
UCSD	SD-Multidisciplinary Life Sciences Building	New Building Construction	\$383,500,000	-	\$383,500,000	0.00%		
UCSD	SD-RIMAC Expansion & Renovation	Both (New Construction & Renovation)	\$28,500,000	-	\$28,500,000	0.00%		
UCSD	SD-Pepper Canyon East District Phase 1	New Building Construction	\$60,000,000	-	\$60,000,000	0.00%		
UCSD HEALTH	SDH-Hillcrest Medical Center Replacement	New Building Construction	\$150,000,000	-	\$150,000,000	0%		
UCSF	SF-CUP Fuel Tanks Replacement	Infrastructure	\$34,300,000	\$9,800,000	\$44,100,000	29%	Bids higher than estimates	Unforeseen conditions
UCSF	SF-HSIR Seismic Improvements	Seismic Upgrade (Renovation)	\$47,432,000	\$16,068,000	\$63,500,000	34%	Bids higher than estimates	Scope and programmatic changes
UCSF	SF-PHts Research and Academic Building & West Campus Site Improvements	New Building Construction	\$843,100,000	-	\$843,100,000	0%		
UCSF	SF-Hunters Point Research Support Facility Upgrades	Renovation	\$19,253,000	\$18,647,000	\$37,900,000	97%	Scope and programmatic changes	Scope and programmatic changes
UCSF	SF-Parnassus Central Campus Site Improvements	Renovation	\$125,895,000	-	\$125,895,000	0%		
UCSF	SF-UCSF Clinical and Life Sciences Building	New Building Construction	\$985,000,000	-	\$985,000,000	0%		
UCSF HEALTH	SFH-MB BCH SF Bed Expansion	Renovation	\$29,000,000	-	\$29,000,000	0%		
UCSF HEALTH	SFH-New Hospital at Helen Diller Medical Center at PHts	New Building Construction	\$4,332,271,000	-	\$4,332,271,000	0%		
UCSF HEALTH	SFH-BCH Oakland Administrative Support Building	New Building Construction	\$63,000,000	-	\$63,000,000	0%		Scheduling Issues
UCSF HEALTH	SFH-BCH Oakland Infrastructure Improvements	Infrastructure	\$66,000,000	-	\$66,000,000	0%		
UCSF HEALTH	SFH-BCH Oakland New Hospital Building	New Building Construction	\$1,491,000,000	-	\$1,491,000,000	0%		

Appendix 4:

Capital Need with Funding (2025–31 Capital Financial Plan)

Capital projects with funding identified have an anticipated funding plan, though funds may not be realized—especially for sources such as gift funds, public-private partnerships, and grant funds that rely on external entities. A project being listed with a funding plan does not constitute a capital budget approval but does inform the approval process for capital projects.

How to Read the Tables

		Current Term (2024-25 to 2029-30)						
		2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
EDUCATION AND GENERAL PROJECTS								
1	Parnassus Water Mains Replacement Program	35,300 HR	11,200 EF	-	-	-	-	16,500
2	Capital Projects \$1M to \$10M - Renovation	52,610 CF	34,400 CF	36,100 CF	38,000 CF	39,800 CF	41,800 CF	242,710
Total Campus Projects		57,910	45,600	36,100	38,000	39,800	41,800	259,210

1 Program Categories

Projects are identified by four program categories:

Education and General: New construction, rehabilitation, and renovation of core instruction, research, and general campus academic space. Includes associated support space and infrastructure.

Education and General: Health: Construction and renovation of Health Sciences Education space, including graduate and professional schools such as dentistry, nursing, pharmacy, medicine, optometry, public health, and veterinary.

Auxiliary: New construction, rehabilitation, and renovation of student and faculty housing, dining, student activities, recreation or athletic facilities, student health centers, parking and roads, child care facilities, fee-supported facilities, and other enterprises.

Medical Centers: New construction, rehabilitation, and renovation of patient care facilities, infrastructure, and medical center support space.

2 Project List

The table lists the names of projects that are proposed over the six-year plan that have a funding plan.

3 Proposed Funding Plan

The funding plan includes the proposed funding for that fiscal year (in thousands of dollars) and the funding source(s). The funding source is indicated by the code in the table below.

Funding Source Codes

AR	Auxiliary Resources	P3	Public Private Partnership
CF	Campus Funds	SG	State Grant
DD	Donor Developed	SGF	State General Fund (includes Pay-As-You-Go)
EF	External Financing	SGFF	State General Fund Financed (a form of external financing)
FG	Federal Grant	UR	University Fee Reserves (voted, life safety, and registration)
GF	Gift Funds		
HR	Hospital Reserves		
OG	Other Grants		
OUS	Other University Systemwide Funds		

Note on Authority The Regents delegate to the President the authority to approve budget and design for capital projects, along with the authority to make related California Environmental Quality Act (CEQA) determinations, for projects valued at up to \$70 million ("Presidential Process"). Eligibility for the Presidential Process is determined by several factors, including: The proposed project is consistent with the Long Range Development Plan. The project is consistent with the Regental-approved Capital Financial Plan and the Physical Design Framework. Reference: Regents Policy 8103 – Policy on Capital Project

Appendix 4.1

Berkeley Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26		2026-27		2027-28		2028-29		2029-30		2030-31		Total
EDUCATION AND GENERAL PROJECTS													
Berkeley Innovation Zone - North Building	TBD	DD	-		-		-		-		-		TBD
UCPD Station Relocation	65,000	EF	-		-		-		-		-		65,000
Berkeley Space Center	-		TBD	P3	-		-		-		-		TBD
Botanical Garden Accessibility Improvements	-		16,000	CF	-		-		-		-		16,000
Cory Hall Renovation	-		30,000	GF	-		-		-		-		30,000
Donner Laboratory and Addition Seismic Demolition	-		14,500	CF	-		-		-		-		14,500
Berkeley Isotope Cyclotron Laboratory Project	-		-		10,000	GF	-		-		-		10,000
Wellman Hall Renovation	-		-		45,000	GF	-		-		-		45,000
West Oval Glade Stormwater and Bioretention Infrastructure	-		-		-		5,400	CF	-		-		16,000
	-		-		-		10,600	OG	-		-		-
Faculty Glade Accessible Bridge Replacement	-		-		-		-		15,000	CF	-		15,000
Clean Energy Campus - Phase 2	-		-		-		-		-		255,000	EF	255,000
Capital Projects \$1M to \$10M (Education & General)	35,000	CF	35,000	CF	35,000	CF	35,000	CF	35,000	CF	35,000	CF	210,000
Capital Renewal & DM (State-Eligible)	34,000	CF	20,000	CF	20,000	CF	20,000	CF	20,000	CF	20,000	CF	134,000
AUXILIARY PROJECTS													
Athletics Production Broadcast Studio	50,000	EF	-		-		-		-		-		50,000
Clark Kerr Campus Life Safety Improvements	10,000	EF	-		-		-		-		-		10,000
Unit 1 (Freeborn and Putnum) Renewal	10,200	EF	-		-		-		-		-		10,200
Dining Facility Renewal (CKC 10)	-		10,000	AR	-		-		-		-		10,000
Housing Project - Anna Head Site	-		450,000	EF	-		-		-		-		450,000
Peoples Park Supportive Housing Component	-		-		TBD	P3	-		-		-		TBD
Recreational Sports Facility Seismic Improvements	-		-		25,000	UR	-		-		-		25,000
Witter Rugby Facility Improvements	-		-		30,000	GF	-		-		-		30,000
Capital Projects \$1M to \$10M (Auxiliary)	30,000	AR	30,000	AR	30,000	AR	30,000	AR	30,000	AR	30,000	AR	180,000
Capital Renewal & DM (Non-State)	40,000	AR	40,000	AR	40,000	AR	40,000	AR	40,000	AR	40,000	AR	240,000
TOTAL	274,200		645,500		235,000		141,000		140,000		380,000		1,815,700

Appendix 4.2

Davis Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Building on the Square at Aggie Square Tenant Improvements	30,000 EF	-	-	-	-	-	30,000
Classroom and Class Laboratory Renovations	25,000 EF	-	-	-	-	-	25,000
Compost Facility	15,000 P3	-	-	-	-	-	20,000
	5,000 CF	-	-	-	-	-	-
Grand Challenges (Multi-Disciplinary Research)	50,000 GF	-	-	-	-	-	200,000
	150,000 EF	-	-	-	-	-	-
Hot Water Heat Recovery and Storage (TES)	60 EF	-	-	-	-	-	60,000
Security and Access Improvements	25,000 EF	-	-	-	-	-	25,000
Transportation Infrastructure Program	25,000 EF	-	-	-	-	-	25,000
West Sewer Campus Improvements	15,000 EF	-	-	-	-	-	15,000
Capital Projects < \$10M	10,000 EF	10,000 EF	10,000 EF	10,000 EF	10,000 EF	10,000 EF	90,000
	5,000 CF	5,000 CF	5,000 CF	5,000 CF	5,000 CF	5,000 CF	-
Infrastructure Projects < \$10M	10,000 EF	10,000 EF	10,000 EF	10,000 EF	10,000 EF	10,000 EF	90,000
	5,000 CF	5,000 CF	5,000 CF	5,000 CF	5,000 CF	5,000 CF	-
Vet Med Center	55,000 GF	30,000 GF	350,000 GF	120,000 GF	120,000 GF	80,000 GF	865,000
	100,000 EF	-	-	-	-	-	-
	10,000 CF	-	-	-	-	-	-
AUXILIARY PROJECTS							
Hutchison Field Renovations	2,000 AR	-	-	-	-	-	17,000
	15,000 EF	-	-	-	-	-	-
Segundo Dining Commons Expansion	27,000 EF	-	-	-	-	-	30,000
	3,000 AR	-	-	-	-	-	-

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
Student Opportunity Center	20,000 UR	-	-	-	-	-	140,000
	110,000 EF	-	-	-	-	-	-
	10,000 AR	-	-	-	-	-	-
Unitrans Administrative Building	5,000 FG	-	-	-	-	-	15,000
	10,000 EF	-	-	-	-	-	-
Regan Redevelopment	-	-	-	16,000 AR	-	-	160,000
	-	-	-	144,000 EF	-	-	-
West Village Student Housing	-	-	-	-	190,000 EF	-	210,000
	-	-	-	-	20,000 AR	-	-
Auxiliary Projects <\$10M	10,000 EF	10,000 EF	10,000 EF	10,000 EF	10,000 EF	10,000 EF	90,000
	5,000 AR	5,000 AR	5,000 AR	5,000 AR	5,000 AR	5,000 AR	-
TOTAL	752,060	75,000	395,000	325,000	375,000	125,000	2,107,000

Appendix 4.3

UC Davis Health (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
MEDICAL CENTER PROJECTS							
ACC PET/CT Replacements	13,000 EF	-	-	-	-	-	13,000
Davis Tower (All Floors) Domestic Hot Water Supply and Return Piping	20,000 HR	-	-	-	-	-	20,000
UC Davis Health Priority 1 (Renovation/Replacement/Expansion)	14,000 EF	-	-	-	-	-	14,000
UC Davis Health Priority 2 (Renovation/Replacement/Expansion)	20,000 EF	-	-	-	-	-	20,000
UC Davis Health Priority 3 (Renovation/Replacement/Expansion)	22,000 EF	-	-	-	-	-	22,000
East Wing Laundry NPC 4 Seismic Compliance	-	16,000 HR	-	-	-	-	16,000
East Wing Tower and Radiology SPC-4D Seismic Compliance	-	24,000 HR	-	-	-	-	24,000
NPC 5 Emergency Water Compliance - OSHPD Buildings	-	18,000 HR	-	-	-	-	18,000
NPC 5 Emergency Water Compliance - Non-Acute Care Buildings	-	10,000 HR	-	-	-	-	10,000
UC Davis Health Priority 4 (Medical Office Building)	-	42,000 EF	-	-	-	-	42,000
University Tower NPC 4 Seismic Compliance	-	16,000 HR	-	-	-	-	16,000
UC Davis Health Initiative 1 (Clinical Expansion)	-	-	100,000 EF	-	-	-	100,000
UC Davis Health Initiative 2 (Clinical Expansion)	-	-	-	300,000 EF	-	-	300,000
UC Davis Health Initiative 3 (Clinical Expansion)	-	-	-	-	278,000 EF	-	278,000
Health System Projects \$1M to \$10M	12,000 HR	12,000 HR	12,000 HR	12,000 HR	12,000 HR	12,000 HR	72,000
Health System Projects Capital Equipment Replacement \$1M to \$10M	20,000 HR	20,000 HR	20,000 HR	20,000 HR	20,000 HR	20,000 HR	120,000
Health System Projects Capital Renewal/Infrastructure \$1M to \$10M	25,000 HR	25,000 HR	25,000 HR	25,000 HR	25,000 HR	25,000 HR	150,000
TOTAL	146,000	183,000	157,000	357,000	335,000	57,000	1,235,000

Appendix 4.4

Irvine Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Arts Annex / ARAN ACE Base bldg Seismic	255 CF	-	-	-	-	-	255
Engineering Tower Fire Sprinklers - EH&S	12,000 CF	-	-	-	-	-	12,000
Hazardous Waste Facility Fire Suppression System	3,061 CF	-	-	-	-	-	3,061
Physical Sciences Classroom Building Seismic	800 CF	-	-	-	-	-	800
Physical Sciences Lecture Hall Seismic	895 CF	-	-	-	-	-	895
Physical Sciences Teaching Laboratories Modernization	14,200 SGFF	-	-	-	-	-	14,200
UCI MIND	1,200 GF	76,900 GF	-	-	-	-	78,100
Bonney Research Lab Seismic	-	1,395 CF	-	-	-	-	1,395
Social Ecology I Seismic	-	2,639 CF	-	-	-	-	2,639
Engineering Gateway Seismic	-	-	2,366 CF	-	-	-	2,366
NatureScape/Aldrich Park Accessibility and Landscape Improvements	-	-	80,000 GF	-	-	-	80,000
Social Science Plaza A Seismic	-	-	1,207 CF	-	-	-	1,207
Eddleman Quantum Institute Building	-	-	-	180,000 GF	-	-	180,000
North Campus Redevelopment and Replacement Facilities	-	-	-	29,000 CF	-	-	103,000
	-	-	-	74,000 EF	-	-	-
Capital Projects \$1M to \$5M (E&G)	20,000 CF	20,000 CF	20,000 CF	20,000 CF	20,000 CF	20,000 CF	120,000
Capital Projects \$5M to \$10M (E&G)	10,000 CF	10,000 CF	10,000 CF	10,000 CF	10,000 CF	10,000 CF	60,000
Capital Renewal/Deferred Maintenance	8,000 CF	10,000 CF	12,000 CF	14,000 CF	16,000 CF	18,000 CF	78,000
	-	-	-	-	-	-	-

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
AUXILIARY PROJECTS							
Art Storage Facility Acquisition	3,000 CF	-	-	-	-	-	3,000
Athletics Facilities Improvements	-	102,500 GF	-	-	-	-	102,500
East Campus Student Apartments Phase 5	-	158,000 P3	-	-	-	-	158,000
Heat Illness Prevention (Crawford Hall)	-	10,000 CF	-	-	-	-	10,000
Parking Structure Solar	-	3,900 CF	15,157 CF	-	-	-	19,057
Shellmaker Island Boathouse Replacement	-	-	-	-	11,000 GF	-	11,000
Capital Projects \$1M to \$5M (AUX)	3,000 AR	3,000 AR	3,000 AR	3,000 AR	3,000 AR	3,000 AR	18,000
TOTAL	76,411	398,334	143,730	330,000	60,000	51,000	1,059,475

Appendix 4.5

UC Irvine Health (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
MEDICAL CENTER PROJECTS	-	-	-	-	-	-	-
B1, 1st Fl, Rm 1009, Relocate Discharge Lounge	3,000 HR	-	-	-	-	-	3,000
B1, 3rd Fl, Rm 3424, Central Line Automation	5,000 HR	-	-	-	-	-	5,000
B55, Replacement Event Space & Valet Parking Lot	1,500 OG	-	-	-	-	-	1,500
B823, EOS, Full Body Scan Imaging System	3,000 HR	-	-	-	-	-	3,000
B431,PL Radiation Modular Bldg	3,500 HR	-	-	-	-	-	3,500
B902,LW, 3rd Fl, Cath Lab/IR Suite Renovation	4,500 HR	-	-	-	-	-	4,500
Site, Orange Coffee Shop, Evaluate Space for Expansion	1,500 HR	-	-	-	-	-	1,500
Stadium Gateway - Relocations from ACC	5,100 HR	-	-	-	-	-	5,100
B1, Bsmt,NIR Stroke Room Renovation	5,000 HR	-	-	-	-	-	5,000
B1A, ED, Installation of 2nd CT	5,750 HR	-	-	-	-	-	5,750
FV, Cath Lab, MRI & CT Install	17,000 HR	-	-	-	-	-	17,000
Accessibility Implementation Plan	-	3,000 HR	-	-	-	-	3,000
Building 3 - Bed Backfill Project #1 (ARU)	-	15,000 HR	-	-	-	-	15,000
B1, 2ndf Fl, Replace Fixtures in OR's with LED	-	1,500 HR	-	-	-	-	1,500
B1, DH38, Expansion/Relocation of Morgue	-	5,000 HR	-	-	-	-	5,000
B1A, 1st Fl, Exterior South Entry Remodel	-	4,000 HR	-	-	-	-	4,000
B23, 4th Fl, Immediate Care Clinic	-	3,000 HR	-	-	-	-	3,000
B3, Antiligature Needs	-	5,500 HR	-	-	-	-	5,500
B596, FV, 3rd Fl, Oncology Expansion	-	12,600 HR	-	-	-	-	12,600
B63, Seismic Upgrades	-	3,000 HR	-	-	-	-	3,000
B70, Replace Fire Alarm Systems	-	1,000 HR	-	-	-	-	1,000
B902, LW, ED & 3 East, Nurse Call Upgrade	-	4,500 HR	-	-	-	-	4,500
B902, LW, Imaging Renovation of CT and Fluoroscopy	-	5,875 HR	-	-	-	-	5,875
Center for Clinical Research Expansion	-	4,500 HR	-	-	-	-	4,500

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
Energy Projects: B1, OR Setback Energy/Carbon Savings	-	3,200 HR	-	-	-	-	3,200
Energy Projects: B1, Replace economizers	-	1,000 HR	-	-	-	-	1,000
Energy Projects: B63, Whole building lighting and controls upgrade	-	2,000 HR	-	-	-	-	2,000
Energy Projects: Exterior Site Lighting - advanced lighting controls and LED lighting upgrade	-	2,500 HR	-	-	-	-	2,500
Energy Projects: Install utility monitoring analytics platform and submetering infrastructure	-	1,500 HR	-	-	-	-	1,500
Energy Projects: Non-OSHDPD Buildings-Operational Efficiency (Hx replacements B3, B1A, Controls upgrade for setbacks)	-	2,000 HR	-	-	-	-	2,000
Energy Projects: OSHDPD Buildings (1,1A, and 3) Advanced lighting controls and LED Lighting Upgrades	-	4,000 HR	-	-	-	-	4,000
Energy Projects: Strategic Energy/Utility Implementation	-	2,000 HR	-	-	-	-	2,000
Master Plan Implementation Projects	-	10,000 HR	-	-	-	-	10,000
Site, Pnuematic Tube System Upgrade	-	1,500 HR	-	-	-	-	1,500
Vehicular Wayfinding & Bldg. Exterior Signage	-	3,000 HR	-	-	-	-	3,000
B3, NPC3 and NPC4 Seismic Bracing	-	2,500 HR	2,500 HR	-	-	-	5,000
Site, Nurse Call Replacement	-	2,500 HR	2,500 HR	-	-	-	5,000
Strategic Energy/Utility Implementation	-	2,000 HR	2,000 HR	-	-	-	4,000
Ambulatory Expansion - Community Sites	-	15,000 HR	10,000 HR	20,000 HR	-	-	45,000
Community Hospital Sites - Infrastructure Upgrades	-	5,000 HR	10,000 HR	15,000 HR	-	-	30,000
Community Hospital Sites - Seismic Retrofit Non- HCAI	-	10,000 HR	15,000 HR	20,000 HR	-	-	45,000
Ambulatory Surgery Center - Orange County	-	-	25,000 HR	-	-	-	25,000
B1A, AHU 5, 6, 7, & 8 Replacement	-	-	5,000 HR	-	-	-	5,000
B1A, NPC3 and NPC4 Seismic Bracing	-	-	5,000 HR	-	-	-	5,000
B3, Air Handler Replacement	-	-	3,000 HR	-	-	-	3,000
B35, Exterior Transformation	-	-	8,500 HR	-	-	-	8,500
B35, Interior Renovations	-	-	9,900 HR	-	-	-	9,900
B532, Los Alamitos Total Care, Replace PET/CT	-	-	7,800 HR	-	-	-	7,800
B478, 1st Fl. - Neurology Clinic	-	-	5,000 HR	-	-	-	5,000
B63 Elevator Replacements	-	-	4,000 HR	-	-	-	4,000

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
B73, Modernize Elevators	-	-	4,000 HR	-	-	-	4,000
B902, LW, Elevator Moderization	-	-	7,000 HR	-	-	-	7,000
Chao Comprehensive Cancer Center Expansion	-	-	10,000 HR	-	-	-	10,000
Energy Projects: B31, Steam plant optimization	-	-	2,700 HR	-	-	-	2,700
Energy Projects: B70, Whole Building Energy Efficiency Project - HVAC replacement, Lighting upgrades, Install Controls, Solar PV, Battery Storage, Generator	-	-	4,000 HR	-	-	-	4,000
Energy Projects: Non- OSHPD Buildings (Orange campus) Advanced lighting controls and LED Lighting Upgrades	-	-	2,500 HR	-	-	-	2,500
Site Security Enhancements	-	-	5,000 HR	-	-	-	5,000
Strategic Acquisition - Inpatient Optimization	-	-	60,000 HR	-	-	-	60,000
B902, LW, Emergency Room Expansion	-	-	15,000 HR	10,000 HR	-	-	25,000
Douglas Hospital and Tower Refresh	-	-	5,000 HR	5,000 HR	-	-	10,000
Energy Projects: Non-OSHPD Buildings-Electrification project - Decarbonization - Install Heat Recovery Systems to serve HHW and DHW Loads on Non-OSHPD Buildings	-	-	-	10,600 HR	-	-	10,600
Energy Projects: Pavillions (1-4) - Whole Building Energy Efficiency Project	-	-	-	5,000 HR	-	-	5,000
Energy Projects: Solar PV installations - Parking lots & Structures	-	-	-	6,700 HR	-	-	6,700
Energy Projects: B1A, VAV Conversion, Monitoring-based commissioning	-	-	-	2,900 HR	-	-	2,900
UCIH Irvine Campus Shell Space Buildout	-	-	-	20,000 HR	-	-	20,000
Capital Projects \$1M to \$5M (MC) - Future	-	-	-	10,000 HR	10,000 HR	10,000 HR	30,000
Capital Projects \$5M to \$10M (MC)	-	-	-	20,000 HR	20,000 HR	20,000 HR	60,000
Energy Projects: OSHPD Buildings-Electrification project - Decarbonization - Install Heat Recovery Systems to serve HHW and DHW Loads on OSHPD Buildings	-	-	-	-	8,700 HR	-	8,700
UCIH Orange Inpatient NPC5 Compliance	-	-	-	-	20,000 HR	-	20,000
Building 3 - Bed Backfill Project #2 (Master Plan)	-	-	-	-	-	45,000 HR	45,000
TOTAL	54,850	138,175	230,400	145,200	58,700	75,000	702,325

Appendix 4.6

Los Angeles Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Powell Library East Wing Seismic and Student Program Improvements (Preliminary Plans)	2,200 CF	-	-	-	-	-	2,200
Research Park East Core and Shell Improvements	90,000 EF	-	-	-	-	-	90,000
North Campus Infrastructure Improvements	-	-	-	-	20,000 EF	-	20,000
Capital Projects \$1M-\$10M	35,000 EF	35,000 EF	35,000 EF	35,000 EF	35,000 EF	35,000 EF	210,000
Capital Renewal Program - Campus	50,000 EF	25,000 EF	25,000 EF	25,000 EF	25,000 EF	25,000 EF	175,000
AUXILIARY PROJECTS							
901 Levering Student Housing	365,800 EF	-	-	-	-	-	365,800
LA Tennis Center and Drake Stadium Seismic Remediation	35,000 EF	-	-	-	-	-	35,000
Real Estate Student Housing Acquisition #1	100,000 EF	-	-	-	-	-	100,000
Real Estate Student Housing Acquisition #2	105,000 EF	-	-	-	-	-	105,000
Real Estate Student Housing Acquisition #3	70,000 EF	-	-	-	-	-	70,000
Easton Softball Stadium Improvements	2,000 GF	33,000 GF	-	-	-	-	35,000
Ackerman Union Seismic Improvements	-	-	40,700 EF	-	-	-	40,700
Kerckhoff Seismic Improvements	-	-	17,100 EF	-	-	-	17,100
Sproul Residence Hall Seismic Improvements	-	-	10,800 EF	-	-	-	10,800
Wilshire Glendon Seismic Improvements	-	-	25,000 EF	-	-	-	25,000
Parking Structure 1 Seismic Improvements	-	-	-	21,600 EF	-	-	21,600
Rieber Residence Hall Seismic Improvements	-	-	-	-	11,500 EF	-	11,500
Parking Structure RC Seismic Improvements	-	-	-	-	-	12,800 AR	12,800

	2025-26		2026-27		2027-28		2028-29		2029-30		2030-31		Total
Auxiliary Projects \$1M-10M (Asset Management)	10,000	EF	10,000	EF	10,000	EF	10,000	EF	10,000	EF	10,000	EF	60,000
Auxiliary Projects \$1M-10M (Housing and Hospitality)	10,000	AR	10,000	AR	10,000	AR	10,000	AR	10,000	AR	10,000	AR	60,000
Auxiliary Projects \$1M-10M (Parking and Transportation)	15,000	AR	15,000	AR	15,000	AR	15,000	AR	15,000	AR	15,000	AR	90,000
Capital Projects \$1M-\$10M (University Fee Reserves)	10,000	UR	10,000	UR	10,000	UR	10,000	UR	10,000	UR	10,000	UR	60,000
Capital Renewal Program - Housing	16,300	AR	12,000	AR	2,800	AR	25,200	AR	23,000	AR	20,700	AR	100,000
Capital Renewal Program - Parking	3,000	AR	3,300	AR	2,300	AR	3,300	AR	3,000	AR	3,000	AR	17,900
TOTAL	919,300		153,300		203,700		155,100		162,500		141,500		1,735,400

Appendix 4.7

UC Los Angeles Health (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
MEDICAL CENTER PROJECTS							
143 Triunfo Canyon Rd Tenant Improvements	45,000 EF	-	-	-	-	-	45,000
5210 Pacific Concourse Dr Tenant Improvements	250,000 EF	-	-	-	-	-	250,000
Health System Cancer Center	450,000 EF	-	-	-	-	-	450,000
Medical Center Real Estate Acquisition - Hospital#1	300,000 EF	-	-	-	-	-	300,000
Medical Center Real Estate Acquisition - Medical Office Buildings #1 - Other	40,000 EF	-	-	-	-	-	40,000
Medical Center Real Estate Acquisition - Medical Office Buildings #2 - Other	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #3 - West Valley	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #4 - West Valley	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #5 - West Valley	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Buildings #6- Other	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Buildings #7- Other	30,000 EF	-	-	-	-	-	30,000
Medical Center Real Estate Acquisition - Medical Office Buildings #8- Other	30,000 EF	-	-	-	-	-	30,000
MP200 B Level Nuc Med Program Improvements	17,000 HR	-	-	-	-	-	17,000
MP200 Central Utility Plant Equipment Replacement	35,000 HR	-	-	-	-	-	35,000
MP200 Suite 5th Floor Program Improvements	15,000 EF	-	-	-	-	-	15,000
RRUMC Utility Building	300,000 EF	-	-	-	-	-	300,000
RRUMC Mechanical Air Valve Replacement	20,000 HR	-	-	-	-	-	20,000
RRUMC 6th Floor Program Expansion	15,000 HR	-	-	-	-	-	15,000

	2025-26		2026-27		2027-28		2028-29		2029-30		2030-31		Total
SMUMC Merle Norman Pavilion Floors 2, 4, and 5 Infrastructure and Renovation	90,000	HR	-		-		-		-		-		90,000
SMUMC Merle Norman Pavilion Infrastructure Improvements	55,000	HR	-		-		-		-		-		55,000
SMUMC Merle Norman Pavilion Exterior Improvements	15,000	HR	-		-		-		-		-		15,000
West Valley Central Plant	100,000	EF	-		-		-		-		-		100,000
West Valley New Parking Garage	100,000	EF	-		-		-		-		-		100,000
MP200 3rd & 6th Floors Surgery Improvements	25,000	HR	20,000	HR	-		-		-		-		45,000
RRUMC Pharmacy Renovation	15,000	HR	10,000	HR	-		-		-		-		25,000
SMUMC Central Plant Improvements	30,000	HR	10,000	HR	-		-		-		-		40,000
West Med Program Improvements	15,000	HR	15,000	HR	-		-		-		-		30,000
West Valley Replacement Hospital & Make Ready	350,000	EF	3,000,000	EF	-		-		-		-		3,350,000
Westwood MOB Program Improvements	15,000	HR	70,000	HR	-		-		-		-		85,000
300 Medical Plaza Tenant Improvements	7,000	HR	-		8,000	HR	-		-		-		15,000
Mid-Wilshire MOB Additional Program Improvements	15,000	HR	15,000	HR	15,000	HR	-		-		-		45,000
West Valley MOB Seismic & Tenant Improvements	20,000	EF	20,000	EF	20,000	EF	-		-		-		60,000
26585 Agoura Rd Tenant Improvements	-		15,000	HR	-		-		-		-		15,000
Medical Center Real Estate Acquisition - Hospital #2	-		300,000	EF	-		-		-		-		300,000
MP200 1st Floor Program Improvements	-		20,000	HR	-		-		-		-		20,000
RRUMC 5th Floor Program Expansion	-		15,000	HR	-		-		-		-		15,000
RRUMC 7th Floor Program Expansion	-		25,000	HR	-		-		-		-		25,000
SMUMC Merle Norman Pavilion Program Improvements	-		25,000	HR	-		-		-		-		25,000
200 Medical Plaza - Capital Projects \$1M-\$10M	20,000	HR	15,000	HR	15,000	HR	15,000	HR	15,000	HR	15,000	HR	95,000
Annual Capital Equipment Replacement	60,000	HR	60,000	HR	60,000	HR	50,000	HR	50,000	HR	50,000	HR	330,000
Capital Renewal	10,000	HR	10,000	HR	10,000	HR	10,000	HR	10,000	HR	10,000	HR	60,000
Health System - Capital Projects \$1M-\$10M	10,000	HR	10,000	HR	10,000	HR	10,000	HR	10,000	HR	10,000	HR	60,000
Medical Office Buildings Seismic Upgrades	11,000	HR	45,000	HR	15,000	HR	16,000	HR	1,000	HR	1,000	HR	89,000
Reagan Hospital - Capital Projects \$1M-\$10M	20,000	HR	20,000	HR	20,000	HR	20,000	HR	20,000	HR	20,000	HR	120,000
Santa Monica Hospital - Capital Projects \$1M-\$10M	10,000	HR	10,000	HR	10,000	HR	10,000	HR	10,000	HR	10,000	HR	60,000
TOTAL	2,665,000		3,730,000		183,000		131,000		116,000		116,000		6,941,000

Appendix 4.8

Merced Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Classroom and Office Building III	69,400 SGFF	-	-	-	-	-	69,400
UC Merced Student Union	2,468 UR	-	-	-	-	-	74,623
	4,329 CF	-	-	-	-	-	-
	-	-	-	67,826 UR	-	-	-
TOTAL	76,197	-	-	67,826	-	-	-

Appendix 4.9

Riverside Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Capital Projects \$1M to \$5M (E&G)	2,500 CF	2,500 CF	2,500 CF	2,500 CF	2,500 CF	2,500 CF	15,000
Capital Projects \$5M to \$10M (E&G)	5,000 CF	5,000 CF	5,000 CF	5,000 CF	5,000 CF	5,000 CF	30,000
	-	-	-	-	-	-	-
AUXILIARY PROJECTS							
	-	-	-	-	-	-	-
North District Phase 3	-	378,000 EF	-	-	-	-	378,000
North District Parking Structure	-	68,000 EF	-	-	-	-	68,000
Bannockburn Redevelopment	-	-	250,000 EF	-	-	-	250,000
Residence Hall	-	-	263,000 EF	-	-	-	263,000
Capital Projects \$1M to \$5M (AUX)	3,000 AR	5,000 AR	4,000 AR	4,000 AR	4,000 AR	4,000 AR	24,000
Capital Projects \$5M to \$10M (AUX)	6,000 AR	6,000 AR	6,000 AR	6,000 AR	6,000 AR	6,000 AR	36,000
TOTAL	16,500	464,500	530,500	17,500	17,500	17,500	1,064,000

Appendix 4.10

Riverside Health (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
TOTAL	-	-	-	-	-	-	-

Appendix 4.11

San Diego Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Central Research Services Facility - Cagewash Upgrade	8,000 FG	-	-	-	-	-	8,000
Marine Biotechnology Innovation Facility (formerly SIO Biomedical Automation Facility)	2,300 CF	-	-	-	-	-	17,300
	15,000 GF	-	-	-	-	-	-
Preuss School Expansion & Improvements	-	40,000 OG	-	-	-	-	40,000
Various Deferred Maintenance Projects	13,100 CF	13,100 CF	13,100 CF	13,100 CF	13,100 CF	13,100 CF	78,600
	-	-	-	-	-	-	-
EDUCATION AND GENERAL - HEALTH PROJECTS	-	-	-	-	-	-	-
Health Sciences Academic Facility (formerly School of Public Health Facility)	-	-	-	100,000 GF	-	-	100,000
AUXILIARY PROJECTS							
Clinical Acquisition	65,000 EF	-	-	-	-	-	65,000
The Depot (formerly Downtown Museum Acquisition)	15,000	-	-	-	-	-	15,000
La Jolla Health Campus Parking Structure (formerly La Jolla Medical Campus Parking Structure)	68,000 EF	-	-	-	-	-	68,000
Hotel & Conference Center - Pepper Canyon East District	-	150,000 P3	-	-	-	-	150,000
Mixed-Use Residential Development at Morena Blvd.	-	TBD P3	-	-	-	-	TBD
Muir Pines & Roots Renovation	-	16,500 AR	-	-	-	-	16,500
Pepper Canyon East District Phase 1	-	1,350,000 EF	-	-	-	-	1,350,000
SIO Birch Aquarium Husbandry Arts: Care & Conservation Center (formerly SIO Birch Aquarium - North Yard Improvements)	-	16,000 GF	-	-	-	-	16,000
Regents Road Mixed-Use Residential Development (formerly Regents Road Faculty/Staff Housing & Mixed-Use)	-	-	TBD P3	-	-	-	TBD
TOTAL	186,400	1,585,600	13,100	113,100	13,100	13,100	1,924,400

Appendix 4.12

UC San Diego Health (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
MEDICAL CENTER PROJECTS							
East Campus Medical Center Seismic & Capital Improvements (formerly Seismic Improvements of Acute Care Hospital & Associated Structures)	167,000 EF	-	-	-	-	-	167,000
East Campus Medical Center Clinical Renovation	36,000 GF	-	-	-	-	-	36,000
Palomar Medical Center JPA Inpatient Floors	80,000 EF	-	-	-	-	-	80,000
Capital Projects \$1M - \$10M	4,500 HR	3,000 HR	3,000 HR	-	-	-	10,500
La Jolla Outpatient Pavilion	-	350,000 EF	-	-	-	-	350,000
Hillcrest Medical Center Replacement	-	-	1,946,000 EF	-	-	-	2,000,000
	-	-	54,000 SG	-	-	-	-
Koman Outpatient Pavilion Infusion/ Cancer Services Expansion	-	-	-	44,000 EF	-	-	44,000
TOTAL	287,500	353,000	2,003,000	44,000	-	-	2,687,500

Appendix 4.13

San Francisco Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Central Utility Plant Fuel Tanks Replacement - Augmentation	3,669 CF	-	-	-	-	-	5,500
	1,831 HR	-	-	-	-	-	-
Parnassus Central Utility Plant Non-Structural Seismic Retrofit	5,900 CF	-	-	-	-	-	9,800
	3,900 HR	-	-	-	-	-	-
Parnassus Heights Library Rare Books Vault Lighting and Controls Replacement - Augmentation	5,753 CF	-	-	-	-	-	5,753
654 Minnesota Renovations for UCPD Consolidation	-	-	18,500 EF	-	-	-	33,400
	-	-	14,900 HR	-	-	-	-
Parnassus Dental Clinics Demolition	-	-	-	63,600 CF	-	-	63,600
Parnassus EH&S Replacement Facility (HSE 3 Renovation)	-	-	-	1,060 CF	-	-	31,590
	-	-	-	10,430 HR	-	-	-
	-	-	-	20,100 EF	-	-	-
Capital Projects \$1M to \$10M - Infrastructure	9,700 CF	5,000 CF	-	-	1,050 CF	4,700 CF	26,900
	2,100 HR	-	-	-	1,050 HR	3,300 HR	-
Kalmanovitz Library Seismic Retrofit	-	-	-	-	-	29,100 EF	29,100
Capital Projects \$1M to \$10M - Facilities Investment Needs (FIN)	1,000 AR	1,000 AR	1,000 AR	1,000 AR	1,000 AR	1,000 AR	209,800
	26,100 CF	29,800 CF	35,400 CF	27,500 CF	28,600 CF	26,900 CF	-
	4,600 HR	4,700 HR	4,800 HR	5,000 HR	5,100 HR	5,300 HR	-
Decarbonization Program (2025-31)	200 HR	600 HR	4,900 HR	8,300 HR	8,300 HR	16,900 HR	117,600
	500 CF	1,100 CF	9,900 CF	5,200 CF	16,500 EF	33,900 EF	-
	-	-	-	11,300 EF	-	-	-
	-	-	-	-	-	-	-

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL - HEALTH PROJECTS							
HSIR East Sixth Floor Qualitative Metabolite Analysis Center (QMAC) Renovation	7,975 FG	-	-	-	-	-	7,975
HSIR East Sixth Floor Surgery Laboratory Renovation	16,931 CF	-	-	-	-	-	22,431
	5,500 GF	-	-	-	-	-	-
HSIR Three-Floor Renovation	70,000 DD	-	-	-	-	-	70,000
MLK Jr Way Building Infrastructure Replacements	40,000 EF	-	-	-	-	-	40,000
School of Dentistry and Teaching and Learning Center	-	378,400 EF	-	-	-	-	378,400
Built-in Laboratory Equipment Replacement	6,850 CF	15,500 CF	3,150 CF	-	-	-	25,500
Mount Zion Cancer Research Building Renewal	2,000 CF	4,000 CF	4,000 CF	-	6,000 CF	6,000 CF	22,000
Genentech Hall Renewal (2025-2031)	-	500 CF	2,000 CF	2,500 CF	2,700 CF	3,000 CF	10,700
HSIR Renewal (2025-2031)	-	500 CF	2,000 CF	2,500 CF	2,700 CF	3,000 CF	10,700
Capital Projects \$1M to \$10M - Renovation	30,028 CF	20,400 CF	14,900 CF	15,400 CF	16,000 CF	16,500 CF	119,168
	5,940 HR	-	-	-	-	-	-
	-	-	-	-	-	-	-
AUXILIARY PROJECTS							
Millberry Union / Ambulatory Care Center Garage Spall Repair	-	16,900 EF	-	-	-	-	32,500
	-	15,600 HR	-	-	-	-	-
Employee Housing Phase 1	-	-	48,000 EF	-	-	-	127,600
	-	-	53,100 HR	-	-	-	-
	-	-	26,500 CF	-	-	-	-
Off-Site New Garage Partnership	-	-	50,000 EF	-	-	-	100,000
	-	-	50,000 HR	-	-	-	-
Parnassus Interim Parking at Dental Clinic Site	-	-	-	-	-	44,500 EF	87,300
	-	-	-	-	-	42,800 HR	-
Capital Projects \$1M to \$10M - Parking, Housing, and Retail	18,500 CF	5,700 CF	3,800 CF	3,800 CF	2,600 CF	2,600 CF	68,670
	15,440 AR	11,030 AR	2,100 AR	2,300 AR	400 AR	400 AR	-
TOTAL	284,417	510,730	348,950	179,990	92,000	239,900	1,655,987

Appendix 4.14

UCSF Health (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
MEDICAL CENTER PROJECTS	-	-	-	-	-	-	-
ACC Building Exhaust Fan Variable Frequency Drive Installation	13,078 HR	-	-	-	-	-	13,078
Capital Projects \$1M to \$10M - Medical Center	58,122 HR	3,500 HR	-	-	-	-	61,622
Central Pharmacy Services Center and Central Lab Consolidation	307,200 HR	-	-	-	-	-	307,200
ACC Building Supply Fans Replacement Project - Augmentation	600 HR	-	-	-	-	-	600
Mount Zion Building D Sterile Processing Department Alterations - Augmentation	2,525 HR	-	-	-	-	-	2,525
Mount Zion Hellman Building Decant Program - Augmentation	-	2,609 HR	-	-	-	-	2,609
Mount Zion Site Preparation	-	52,400 EF	-	-	-	-	52,400
Sutro Gateway	-	10,000 GF	-	-	-	-	10,000
Reproductive Endocrinology and Infertility (REI) Center	-	54,000 HR	-	-	-	-	54,000
Seismic Program	-	-	-	-	73,600 HR	-	73,600
Community Hospital Capital, Renewal, and Replacement	12,485 HR	13,094 HR	10,255 HR	10,649 HR	11,057 HR	11,331 HR	68,871
Imaging Projects	25,000 HR	25,000 HR	25,000 HR	25,000 HR	25,000 HR	25,000 HR	150,000
TOTAL	419,010	160,603	35,255	35,649	109,657	36,331	796,505

Appendix 4.15

Santa Barbara Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26		2026-27		2027-28		2028-29		2029-30		2030-31		Total
EDUCATION AND GENERAL PROJECTS													
Devereux Environmental Crossroads	23,920	GF	-		-		-		-		-		23,920
Storke Tower Seismic Improvements	500	CF	12,480	GF	-		-		-		-		12,980
Eddleman Quantum Institute Building	12,480	GF	187,200	GF	-		-		-		-		199,680
Ocean Science Education Bldg (OSEB) Ph 2	500	CF	10,400	GF	-		-		-		-		10,900
Seawater System Renewal	300	CF	12,000	OG	-		-		-		-		12,300
Capital Projects \$1M to \$10M (E&G)	10,000	CF	10,000	CF	10,000	CF	10,000	CF	10,000	CF	10,000	CF	60,000
	-		-		-		-		-		-		-
AUXILIARY PROJECTS													
	-		-		-		-		-		-		-
Aquatics Center	500	GF	24,960	GF	-		-		-		-		25,460
Child Care Expansion Facility	500	CF	20,176	GF	-		-		-		-		20,676
East Campus Student Housing	5,000	SG	-		-		-		-		-		5,000
East Campus Student Housing	40,150	SGFF	-		-		-		-		-		40,150
East Campus Student Housing	527,063	EF	-		-		-		-		-		527,063
KITP Donor House Project	70,000	DD	-		-		-		-		-		70,000
Ocean Road Faculty and Staff Housing	4,000	CF	-		-		-		-		-		4,000
TOTAL	694,913		277,216		10,000		10,000		10,000		10,000		1,012,129

Appendix 4.16

Santa Cruz Campus (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Engineering Lab Renovations to Support Faculty Hires	12,000 CF	10,000 CF	-	-	-	-	22,000
Renovations Under \$10M to Support Faculty Hires (State Eligible)	6,200 CF	4,600 CF	1,100 CF	1,000 CF	-	-	12,900
Electrical Infrastructure: Westside Research Park Microgrid	-	-	-	11,400 CF	-	-	11,400
	-	-	-	-	-	-	-
AUXILIARY PROJECTS	-	-	-	-	-	-	-
Heller Student Housing - South	576,000 EF	-	-	-	-	-	576,000
Kresge Non-Academic Augmentation	19,800 EF	-	-	-	-	-	19,800
Oakes College Major Maintenance and Housing Expansion	-	-	-	-	227,000 EF	-	227,000
Heller Student Housing - North	-	-	-	-	-	796,000 EF	796,000
TOTAL	614,000	14,600	1,100	12,400	227,000	796,000	1,665,100

Appendix 4.17

Agriculture And Natural Resources (2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Capital Improvement Program	667 CF	750 CF	750 CF	900 CF	1,000 CF	1,000 CF	5,067
TOTAL	667	750	750	900	1,000	1,000	5,067

Appendix 4.18

Lawrence Berkeley National Laboratory
(2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
General Plant Projects	35,000 FG	40,000 FG	40,000 FG	45,000 FG	45,000 FG	50,000 FG	255,000
Linear Asset Modernization Project	13,100 FG	25,000 FG	25,000 FG	3,500 FG	30,000 FG	29,175 FG	125,775
TOTAL	48,100	65,000	65,000	48,500	75,000	79,175	380,775

Appendix 4.19

Systemwide and Office of the President
(2025-31 Capital Financial Plan)

Capital Need with Funding (\$000s)

	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
EDUCATION AND GENERAL PROJECTS							
Northern Regional Library Facility (NRLF) Capital Renewal - Fire Pump Mitigation	170 CF	-	-	-	-	-	170
UC Student and Policy Center Tenant Improvement Project	1,300 CF	1,500 CF	-	-	-	-	2,800
14350 Meridian Parkway-- Roof Top Unit HVAC Replacement	-	2,000 CF	-	-	-	-	2,000
1111 Franklin Street- Cooling Tower Repalcement	-	1,000 CF	-	-	-	-	1,000
UCDC Cooling Towers/Chiller Overhaul	-	-	900 CF	-	-	-	900
UCDC Roof Replacement	-	-	-	-	3,000 CF	-	3,000
14350 Meridian Parkway - Roof Replacement	-	-	-	-	2,500 CF	-	2,500
1111 Franklin Street Mechanical Upgrades	530 CF	1,050 CF	1,550 CF	350 CF	350 CF	350 CF	4,180
TOTAL	2,000	5,550	2,450	350	5,850	350	16,550

Appendix 5:

Real Estate Acquisitions – Potential

(2025-31 Capital Financial Plan)

A potential real estate acquisition being listed with a funding plan does not constitute approval but does inform the approval process for an acquisition.

Potential Acquisitions with Funding (\$000s)

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
IRVINE HEALTH							
Strategic Acquisition - Inpatient Optimization	-	-	60,000 HR	-	-	-	60,000
LOS ANGELES							
Real Estate Student Housing Acquisition #1	100,000 EF	-	-	-	-	-	100,000
Real Estate Student Housing Acquisition #2	105,000 EF	-	-	-	-	-	105,000
Real Estate Student Housing Acquisition #3	70,000 EF	-	-	-	-	-	70,000
LOS ANGELES HEALTH							
Medical Center Real Estate Acquisition - Hospital #1	300,000 EF	-	-	-	-	-	300,000
Medical Center Real Estate Acquisition - Medical Office Buildings #1 - Other	40,000 EF	-	-	-	-	-	40,000
Medical Center Real Estate Acquisition - Medical Office Buildings #2 - Other	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #3 - West Valley	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #4 - West Valley	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #5 - West Valley	25,000 EF	-	-	-	-	-	25,000
Medical Center Real Estate Acquisition - Medical Office Buildings #6- Other	25,000 EF	-	-	-	-	-	25,000

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
Medical Center Real Estate Acquisition - Medical Office Buildings #7- Other	30,000 EF	-	-	-	-	-	30,000
Medical Center Real Estate Acquisition - Medical Office Buildings #8- Other	30,000 EF	-	-	-	-	-	30,000
Medical Center Real Estate Acquisition - Hospital #2	-	300,000 EF	-	-	-	-	300,000
SAN DIEGO							
Clinical Acquisition	65,000 EF	-	-	-	-	-	65,000

Potential Acquisitions with Funding Not Identified (\$000s)

RIVERSIDE							
Future Building Acquisitions (Office / Campus Support)							44,000

Appendix 6:

Projects of Interest to the University of California Health (2025-31 Capital Financial Plan)

University of California Health provides leadership and strategic direction for UC's six academic health centers and 20 health professional schools. University of California Health's central office at the Office of the President supports operational initiatives at individual campuses and the development of systemwide initiatives, promoting collaboration among the University's health professional schools and providing oversight on the business and financial activities of the clinical enterprise. Campus and medical center projects from the CFP that could be of interest to the efforts of the University of California Health are summarized below for reference.

University of California Health-Related Capital Need: Campus Projects with Funding (\$000s)

	Current Term (2025-26 to 2030-31)						Total
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
DAVIS	-	-	-	-	-	-	
Vet Med Center	125,000	30,000	350,000	120,000	120,000	80,000	825,000
	-	-	-	-	-	-	
LOS ANGELES	-	-	-	-	-	-	
Research Park East Core and Shell Improvements	90,000	-	-	-	-	-	90,000
	-	-	-	-	-	-	
SAN DIEGO	-	-	-	-	-	-	
Clinical Acquisition	65,000	-	-	-	-	-	-
Health Sciences Academic Facility (formerly School of Public Health Facility)	-	-	-	100,000	-	-	100,000
	-	-	-	-	-	-	
SAN FRANCISCO	-	-	-	-	-	-	
Decarbonization Program (2025-31)	700	1,700	14,800	24,800	24,800	50,800	117,600
HSIR East Sixth Floor Qualitative Metabolite Analysis Center (QMAC) Renovation	7,975	-	-	-	-	-	7,975
HSIR East Sixth Floor Surgery Laboratory Renovation	22,431	-	-	-	-	-	22,431
HSIR Three-Floor Renovation	70,000	-	-	-	-	-	70,000
MLK Jr Way Building Infrastructure Replacements	40,000	-	-	-	-	-	40,000
Built-in Laboratory Equipment Replacement	6,850	15,500	3,150	-	-	-	25,500

	Current Term (2025-26 to 2030-31)						Total
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
School of Dentistry and Teaching and Learning Center	-	378,400	-	-	-	-	378,400

University of California Health-Related Capital Need: Campus Projects with Funding Not Identified (\$000s)

Project	Total Project Budget
DAVIS	
Animal Sciences Teaching Facility	35,000
LOS ANGELES	
Research Park West Seismic Improvements	21,000
CHS - Biomedical Library Tower Improvements	100,000
CHS Fire Sprinkler Installation (NSE)	4,800
CHS Fire Sprinkler Installation (SE)	55,200
CHS Program and Infrastructure Improvements (NSE)	16,000
CHS Program and Infrastructure Improvements (SE)	184,000
Dentistry Clinic Program Improvements	70,000
Doris Stein Seismic Improvements	12,600
Factor Seismic Improvements	25,000
Fielding School of Public Health Building Improvements	50,000
Gonda Center Seismic Improvements	14,800
MacDonald Laboratory Seismic Improvements	18,200
Psychology Building Seismic Improvements	3,400
Psychology - Neuroscience Research Building	70,000
Reed Neurological Research Center Bridge Seismic Improvements	1,600
Semel Neuropsychiatric Institute (NPI) Seismic Improvements (NSE)	7,200
Semel Neuropsychiatric Institute (NPI) Seismic Improvements (SE)	72,400
Ueberroth Seismic Improvements	8,200
SANTA BARBARA	
Student Health Services Relocation	51,000

University of California Health-Related Capital Need: Medical Center Projects with Funding Identified (\$000s)

Current Term (2025-26 to 2030-31)							
UC Health-Related Capital Need	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
UC DAVIS HEALTH							
ACC PET/CT Replacements	13,000	-	-	-	-	-	13,000
Davis Tower (All Floors) Domestic Hot Water Supply and Return Piping	20,000	-	-	-	-	-	20,000
UC Davis Health Priority 1 (Renovation/ Replacement/Expansion)	14,000	-	-	-	-	-	14,000
UC Davis Health Priority 2 (Renovation/ Replacement/Expansion)	20,000	-	-	-	-	-	20,000
East Wing Tower and Radiology SPC-4D Seismic Compliance	-	24,000	-	-	-	-	24,000
NPC 5 Emergency Water Compliance - OSHPD Buildings	-	18,000	-	-	-	-	18,000
NPC 5 Emergency Water Compliance - Non-Acute Care Buildings	-	10,000	-	-	-	-	10,000
University Tower NPC 4 Seismic Compliance	-	16,000	-	-	-	-	16,000
East Wing Laundry NPC 4 Seismic Compliance	-	16,000	-	-	-	-	16,000
UC Davis Health Priority 3 (Medical Office Building)	-	42,000	-	-	-	-	42,000
UC Davis Health Initiative 1 (Clinical Expansion)	-	-	100,000	-	-	-	100,000
UC Davis Health Initiative 2 (Clinical Expansion)	-	-	-	300,000	-	-	300,000
UC Davis Health Initiative 3 (Clinical Expansion)	-	-	-	-	300,000	-	300,000
Health System Projects \$1M to \$10M	12,000	12,000	12,000	12,000	12,000	12,000	72,000
Health System Projects Capital Equipment Replacement \$1M to \$10M	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Health System Projects Capital Renewal/ Infrastructure \$1M to \$10M	25,000	25,000	25,000	25,000	25,000	25,000	150,000
UC IRVINE HEALTH							
B1, 1st Fl, Rm 1009, Relocate Discharge Lounge	3,000	-	-	-	-	-	3,000
B1, 3rd Fl, Rm 3424, Central Line Automation	5,000	-	-	-	-	-	5,000
B1, Bsmt,NIR Stroke Room Renovation	5,000	-	-	-	-	-	5,000

UC Health-Related Capital Need	Current Term (2025-26 to 2030-31)						Total
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
B1A, ED, Installation of 2nd CT	5,750	-	-	-	-	-	5,750
B431, PL Radiation Modular Bldg	3,500	-	-	-	-	-	3,500
B55, Replacement Event Space & Valet Parking Lot	1,500	-	-	-	-	-	1,500
B823, EOS, Full Body Scan Imaging System	3,000	-	-	-	-	-	3,000
B902, LW, 3rd Fl, Cath Lab/IR Suite Renovation	4,500	-	-	-	-	-	4,500
FV, Cath Lab, MRI & CT Install	17,000	-	-	-	-	-	17,000
Site, Orange Coffee Shop, Evaluate Space for Expansion	1,500	-	-	-	-	-	1,500
Stadium Gateway - Relocations from ACC	5,100	-	-	-	-	-	5,100
Accessibility Implementation Plan	-	3,000	-	-	-	-	3,000
B1, 2nd Fl, Replace Fixtures in OR's with LED	-	1,500	-	-	-	-	1,500
B1, DH38, Expansion/Relocation of Morgue	-	5,000	-	-	-	-	5,000
B1A, 1st Fl, Exterior South Entry Remodel	-	4,000	-	-	-	-	4,000
B23, 4th Fl, Immediate Care Clinic	-	3,000	-	-	-	-	3,000
B3, Antiligature Needs	-	5,500	-	-	-	-	5,500
B3, NPC3 and NPC4 Seismic Bracing	-	2,500	2,500	-	-	-	5,000
B596, FV, 3rd Fl, Oncology Expansion	-	12,600	-	-	-	-	12,600
B63, Seismic Upgrades	-	3,000	-	-	-	-	3,000
B70, Replace Fire Alarm Systems	-	1,000	-	-	-	-	1,000
B902, LW, ED & 3 East, Nurse Call Upgrade	-	4,500	-	-	-	-	4,500
B902, LW, Imaging Renovation of CT and Fluoroscopy	-	5,875	-	-	-	-	5,875
Building 3 - Bed Backfill Project #1 (ARU)	-	15,000	-	-	-	-	15,000
Center for Clinical Research Expansion	-	4,500	-	-	-	-	4,500
Energy Projects: B1, OR Setback Energy/ Carbon Savings	-	3,200	-	-	-	-	3,200
Energy Projects: B1, Replace economizers	-	1,000	-	-	-	-	1,000
Energy Projects: B63, Whole building lighting and controls upgrade	-	2,000	-	-	-	-	2,000
Energy Projects: Exterior Site Lighting - advanced lighting controls and LED lighting upgrade	-	2,500	-	-	-	-	2,500

UC Health-Related Capital Need	Current Term (2025-26 to 2030-31)						Total
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
Energy Projects: Install utility monitoring analytics platform and submetering infrastructure	-	1,500	-	-	-	-	1,500
Energy Projects: Non-OSHDP Buildings- Operational Efficiency (Hx replacements B3, B1A, Controls upgrade for setbacks)	-	2,000	-	-	-	-	2,000
Energy Projects: OSHDP Buildings (1,1A, and 3) Advanced lighting controls and LED Lighting Upgrades	-	4,000	-	-	-	-	4,000
Energy Projects: Strategic Energy/Utility Implementation	-	2,000	-	-	-	-	2,000
Master Plan Implementation Projects	-	10,000	-	-	-	-	10,000
Site, Pneumatic Tube System Upgrade	-	1,500	-	-	-	-	1,500
Vehicular Wayfinding & Bldg. Exterior Signage	-	3,000	-	-	-	-	3,000
Site, Nurse Call Replacement	-	2,500	2,500	-	-	-	5,000
Strategic Energy/Utility Implementation	-	2,000	2,000	-	-	-	4,000
Ambulatory Expansion - Community Sites	-	15,000	10,000	20,000	-	-	45,000
Community Hospital Sites - Infrastructure Upgrades	-	5,000	10,000	15,000	-	-	30,000
Community Hospital Sites - Seismic Retrofit Non- HCAI	-	10,000	15,000	20,000	-	-	45,000
Ambulatory Surgery Center - Orange County	-	-	25,000	-	-	-	25,000
B3, Air Handler Replacement	-	-	3,000	-	-	-	3,000
B63 Elevator Replacements	-	-	4,000	-	-	-	4,000
B73, Modernize Elevators	-	-	4,000	-	-	-	4,000
B532, Los Alamitos Total Care, Replace PET/CT	-	-	7,800	-	-	-	7,800
B1A, AHU 5, 6, 7, & 8 Replacement	-	-	5,000	-	-	-	5,000
B1A, NPC3 and NPC4 Seismic Bracing	-	-	5,000	-	-	-	5,000
B35, Exterior Transformation	-	-	8,500	-	-	-	8,500
B35, Interior Renovations	-	-	9,900	-	-	-	9,900
B902, LW, Elevator Modernization	-	-	7,000	-	-	-	7,000
B478, 1st Fl. - Neurology Clinic	-	-	5,000	-	-	-	5,000
Chao Comprehensive Cancer Center Expansion	-	-	10,000	-	-	-	10,000
Energy Projects: B31, Steam plant optimization	-	-	2,700	-	-	-	2,700

Current Term (2025-26 to 2030-31)							
UC Health-Related Capital Need	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
Energy Projects: B70, Whole Building Energy Efficiency Project - HVAC replacement, Lighting upgrades, Install Controls, Solar PV, Battery Storage, Generator	-	-	4,000	-	-	-	4,000
Energy Projects: Non- OSHPD Buildings (Orange campus) Advanced lighting controls and LED Lighting Upgrades	-	-	2,500	-	-	-	2,500
Site Security Enhancements	-	-	5,000	-	-	-	5,000
Strategic Acquisition - Inpatient Optimization	-	-	60,000	-	-	-	60,000
B902, LW, Emergency Room Expansion	-	-	15,000	10,000	-	-	25,000
Douglas Hospital and Tower Refresh	-	-	5,000	5,000	-	-	10,000
Energy Projects: B1A, VAV Conversion, Monitoring-based commissioning	-	-	-	2,900	-	-	2,900
Energy Projects: Non-OSHPD Buildings- Electrification project - Decarbonization - Install Heat Recovery Systems to serve HHW and DHW Loads on Non-OSHPD Buildings	-	-	-	10,600	-	-	10,600
Energy Projects: Pavillions (1-4) - Whole Building Energy Efficiency Project	-	-	-	5,000	-	-	5,000
Energy Projects: Solar PV installations - Parking lots & Structures	-	-	-	6,700	-	-	6,700
UCIH Irvine Campus Shell Space Buildout	-	-	-	20,000	-	-	20,000
Capital Projects \$1M to \$5M (MC) - Future	-	-	-	10,000	10,000	10,000	30,000
Capital Projects \$5M to \$10M (MC)	-	-	-	20,000	20,000	20,000	60,000
Energy Projects: OSHPD Buildings- Electrification project - Decarbonization - Install Heat Recovery Systems to serve HHW and DHW Loads on OSHPD Buildings	-	-	-	-	8,700	-	8,700
UCIH Orange Inpatient NPC5 Compliance	-	-	-	-	20,000	-	20,000
Building 3 - Bed Backfill Project #2 (Master Plan)	-	-	-	-	-	45,000	45,000
UC LOS ANGELES HEALTH							
143 Triunfo Canyon Rd Tenant Improvements	45,000					-	45,000
5210 Pacific Concourse Dr Tenant Improvements	250,000					-	250,000
Health System Cancer Center	450,000					-	450,000
Medical Center Real Estate Acquisition - Hospital#1	300,000					-	300,000

UC Health-Related Capital Need	Current Term (2025-26 to 2030-31)						Total
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
Medical Center Real Estate Acquisition - Medical Office Buildings #1 - Other	40,000					-	40,000
Medical Center Real Estate Acquisition - Medical Office Buildings #2 - Other	25,000					-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #3 - West Valley	25,000					-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #4 - West Valley	25,000					-	25,000
Medical Center Real Estate Acquisition - Medical Office Building #5 - West Valley	25,000					-	25,000
Medical Center Real Estate Acquisition - Medical Office Buildings #6- Other	25,000					-	25,000
Medical Center Real Estate Acquisition - Medical Office Buildings #7- Other	30,000					-	30,000
Medical Center Real Estate Acquisition - Medical Office Buildings #8- Other	30,000					-	30,000
MP200 B Level Nuc Med Program Improvements	17,000					-	17,000
MP200 Central Utility Plant Equipment Replacement	35,000					-	35,000
MP200 Suite 5th floor Program Improvements	15,000					-	15,000
RRUMC Utility Building	300,000					-	300,000
RRUMC Mechanical Air Valve Replacement	20,000					-	20,000
RRUMC 6th Floor Program Expansion	15,000					-	15,000
SMUMC Merle Norman Pavilion Renovation Program	90,000					-	145,000
SMUMC Merle Norman Pavilion Exterior Improvements	15,000					-	15,000
West Valley Central Plant	100,000					-	100,000
West Valley New Parking Garage	100,000					-	100,000
MP200 3rd & 6th Floors Surgery Improvements	25,000	20,000				-	45,000
RRUMC Pharmacy Renovation	15,000	10,000				-	25,000
SMUMC Central Plant Improvements	30,000	10,000				-	40,000
West Med Program Improvements	15,000	15,000				-	30,000
West Valley Replacement Hospital & Make Ready	350,000	3,000,000				-	3,350,000
Westwood MOB Program Improvements	15,000	70,000				-	85,000

UC Health-Related Capital Need	Current Term (2025-26 to 2030-31)						Total
	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	
Mid-Wilshire MOB Additional Program Improvements	15,000	15,000	15,000			-	45,000
West Valley MOB Seismic & Tenant Improvements	20,000	20,000	20,000			-	60,000
300 Medical Plaza Tenant Improvements	7,000		8,000			-	15,000
26585 Agoura Rd Tenant Improvements		15,000				-	15,000
Medical Center Real Estate Acquisition - Hospital #2		300,000				-	300,000
MP200 1st Floor Program Improvements		20,000				-	20,000
RRUMC 5th Floor Program Expansion		15,000				-	15,000
RRUMC 7th Floor Program Expansion		25,000				-	25,000
SMUMC Merle Norman Pavilion Program Improvements		25,000				-	25,000
200 Medical Plaza - Capital Projects \$1M-\$10M	20,000	15,000	15,000	15,000	15,000	15,000	95,000
Annual Capital Equipment Replacement	60,000	60,000	60,000	60,000	60,000	60,000	330,000
Capital Renewal	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Health System - Capital Projects \$1M-\$10M	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Medical Office Buildings Seismic Upgrades	11,000	45,000	15,000	16,000	1,000	1,000	89,000
Reagan Hospital - Capital Projects \$1M-\$10M	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Santa Monica Hospital - Capital Projects \$1M-\$10M	10,000	10,000	10,000	10,000	10,000	10,000	60,000
UC SAN DIEGO HEALTH							
East Campus Medical Center Seismic & Capital Improvements	167,000	-	-	-	-	-	167,000
East Medical Center Renovation	36,000	-	-	-	-	-	36,000
Palomar Medical Center JPA Inpatient Floors	80,000	-	-	-	-	-	80,000
La Jolla Outpatient Pavilion	-	350,000	-	-	-	-	350,000
Hillcrest Medical Center Replacement	-	-	2,000,000	-	-	-	2,000,000
Koman Outpatient Pavilion Infusion/ Cancer Services Expansion	-	-	-	44,000	-	-	44,000

University of California Health-Related Capital Need:
Health Projects with Funding Not Identified (\$000s)

UC DAVIS HEALTH	
Seismic Priority A	66,000
Seismic Priority B	54,000
Seismic Priority C	16,000
UC IRVINE HEALTH	
Capital Projects \$5M to \$10M: Deferred Maintenance	55,000
Community Hospital Sites - Inpatient Optimization	100,000
Community Hospital Sites - Replacement Tower	425,000
Community Hospital Sites - Seismic Retrofit HCAI	225,000
UCIH Orange - Inpatient/Emergency Optimization	350,000
UCIH Orange - Outpatient Optimization	250,000
UC RIVERSIDE HEALTH	
Specialty Ambulatory Center (SAC)	P3
School of Medicine Teaching Hospital	P3

Appendix 7:

Capital Need with Funding Not Identified

(2025-31 Capital Financial Plan)

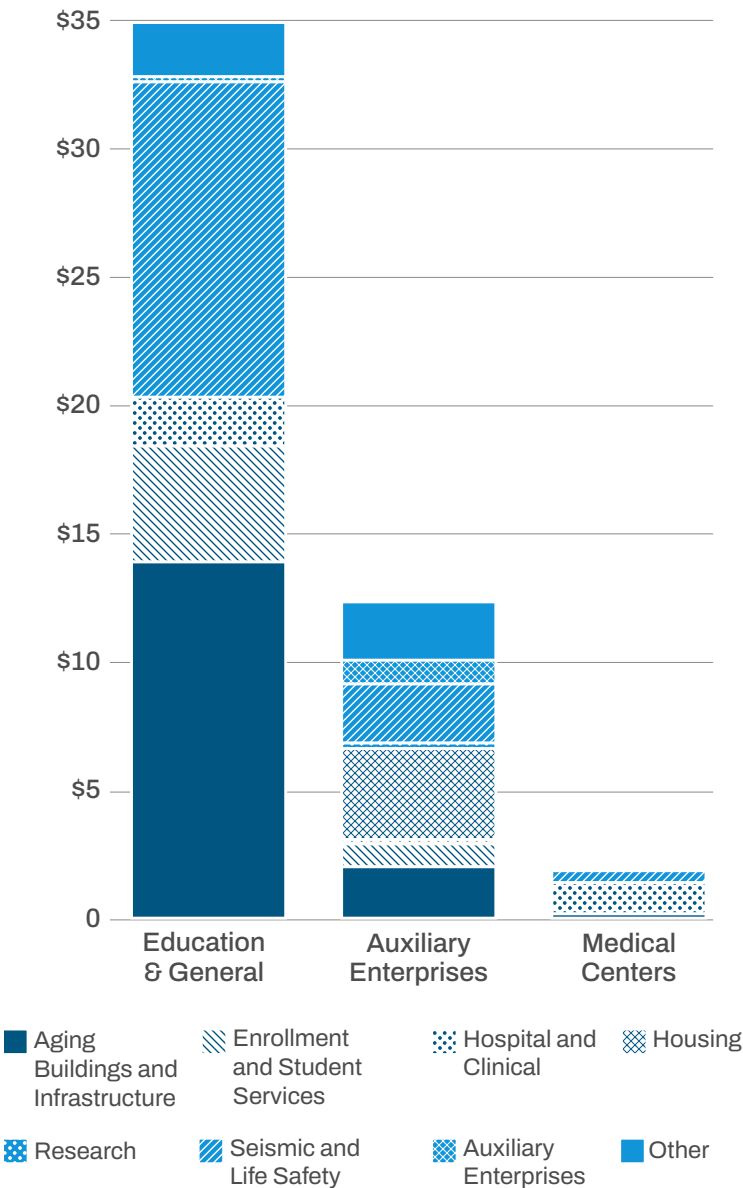
The 2025-31 Capital Financial Plan (CFP) outlines approximately \$30.7 billion in planned capital projects over the next six years, all of which have identified funding sources. However, this represents only a portion of the University’s total capital needs. Campuses have identified an additional \$51.1 billion in unmet capital needs, while medical centers have an additional \$1.7 billion, bringing the total unfunded capital need to \$52.8 billion.

Summary of Funding Not Identified by Program Category (\$Ms)

Education & General	
Aging Buildings & Infrastructure	\$14,031
Enrollment & Student Services	\$4,487
Research	\$1,829
Seismic & Life Safety	\$12,411
Auxiliary Enterprises	\$92
Other	\$2,038
Total*	\$34,888

Auxiliary Enterprises	
Aging Buildings & Infrastructure	\$1,923
Enrollment & Student Services	\$793
Hospital & Clinical	\$65
Housing	\$3,499
Research	\$106
Seismic & Life Safety	\$2,233
Auxiliary Enterprises	\$830
Other	\$2,203
Total*	\$11,652

Medical Centers	
Aging Buildings & Infrastructure	\$55
Hospital & Clinical	\$1,125
Seismic & Life Safety	\$361
Total*	\$1,541



The tables that follow list the campus and medical center capital projects for which funding has not been identified.

BERKELEY CAMPUS	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Accessibility Plan Improvements	170,000
Cesar E. Chavez Student Center Seismic & Deferred Maintenance Improvements	45,000
Davis Hall Seismic Improvements	300,000
Durant Hall Seismic Improvements	29,700
Edwards Stadium Bleacher Structure Seismic Improvements	23,000
Evans Hall Seismic Demolition	24,850
Hearst Gymnasium Seismic Improvements	245,000
Heathcock Hall Lab Buildout (Augmentation)	48,760
Interdisciplinary Academic Building #1: Economics & Social Sciences	390,000
Interdisciplinary Academic Building #2: Math & Quantum Physics	390,000
McLaughlin Hall Seismic Improvements	52,000
Restoration and Renewal (State-Eligible)	1,596,390
Sather Tower Seismic Improvements	5,250
Seismic Program - Academic Facilities	4,000,485
Seismic Program - Field Stations and Reserves	529,922
Stephens Hall Seismic Improvements	101,400
Wellman Hall Seismic Improvements	58,200
West Oval Glade Landscape and Circulation Improvements	20,000
Zellerbach Hall Seismic Improvements & Renewal	280,800
AUXILIARY PROJECTS	
Edwards Stadium and Goldman Field Replacement and Modernization	21,800
Haas Clubhouse Seismic Improvements	14,300
Housing Project - Channing Site	750,000
Housing Project - Unit 3 Redevelopment	225,000
Recreational Sports Facility Expansion / Field House Seismic Replacement	280,800
Restoration and Renewal (Non-State)	1,200,000
Seismic Program - Auxiliary Facilities	164,736
Seismic Program - Clark Kerr Campus Housing	282,870
Tennis Practice Facility Replacement	20,000
TOTAL	11,270,263

DAVIS CAMPUS	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Aggie Square Phase 2	P3
Animal Husbandry Feed Mill Hay Seismic	1,242
Animal Husbandry Hopkins Barn Seismic	3,159
Animal Sciences Teaching Facility	35,000
Bodega Marine Lab Salmon Shed Seismic	2,622
Geotechnical Centrifuge Facility	130,000
CNPRC Primate Center Administration Building Seismic	9,038
CNPRC Primate Center Animal Building Seismic	11,701
CNPRC Primate Center Lab Seismic	22,508
Core Campus Laboratory Renovations	200,000
Data and Network Service Improvements	50,000
Deferred Maintenance (State-Eligible)	800,000
Electrical Infrastructure Improvements	60,000
Everson Hall Seismic	67,606
Everson Hall Teaching Laboratory	125,000
Greenhouse Expansion	35,000
Hanger Seismic	2,815
Hickey Gym Seismic	79,387
Infrastructure Improvements	65,000
Research Animal Facility	65,000
Sesimic Group B (State)	315,643
Seismic Group C (State)	235,010
Teaching Lab Facility	65,000
Wolfskill Bunkhouse Seismic	293
AUXILIARY PROJECTS	
Memorial Union Seismic	45,279
Seismic Group B	44,636
Seismic Group C	14,318
West Village Faculty and Staff Housing	65,000
TOTAL	2,550,257

UC DAVIS HEALTH	(\$000s)
MEDICAL CENTER PROJECTS	
Seismic Priority A	66,000
Seismic Priority B	54,000
Seismic Priority C	16,000
TOTAL	136,000

IRVINE CAMPUS	(\$000s)
EDUCATION AND GENERAL PROJECTS	-
ADA Compliance	25,000
Beall Center for Art + Technology Expansion and Renovation	6,900
BSL3 Laboratory Expansion	15,000
Campus Data Center	25,100
Campus Security Improvements	30,000
Capital Projects \$5M to \$10M (E&G)(FNI)	90,000
Capital Renewal/Deferred Maintenance (E&G)	598,886
Central Plant and Utility Distribution Renewal Phase 1	15,000
Central Plant and Utility Distribution Renewal Phase 2	15,000
Central Plant and Utility Distribution Renewal Phase 3	15,000
Central Plant Underground Fuel Tank Replacement	3,000
Chilled Water System Expansion	15,000
Claire Trevor Theater Seismic Improvements	10,123
Contemporary Arts Center 4th Floor Renovation	10,000
Deferred Maintenance Backlog	300,688
Deferred System Renewal Backlog	759,104
Energy-saving Projects - Lighting Retrofits	13,000
Energy-saving Projects - Monitoring Based Commissioning	2,300
Energy-saving Projects - Smart Lab Upgrades	750
Engineering & Physical Sciences Chemical Storage Upgrades	40,000
Engineering Renovations	50,000
Engineering Student Innovation Factory	50,000
Engineering Tower Seismic Improvements and Renewal	132,236
Environmental and Safety Improvements	15,000
Fire and Life Safety Improvements Phase 2	47,000
Fire and Life Safety Improvements Phase 3	42,000

IRVINE CAMPUS	(\$000s)
Group B Seismic Improvements (E&G)	348,030
Group C Seismic Improvements (E&G)	33,958
Humanities Hall Seismic Improvements	19,252
Humanities/Arts Building	71,000
Integrated Nanosystems Research Facility Renovations	25,000
Langson Library Seismic Improvements	46,058
Law Building	233,000
McGaugh Hall Renovation	50,000
McGaugh Hall Seismic Improvements	177,448
Qureshey Lab Seismic Improvements	9,468
Regional Water Quality Improvements	10,000
Research Data Center	26,000
Sciences Buildings Renovations, Phase 1	27,000
Sciences Buildings Renovations, Phase 2	44,000
Sewer Infrastructure Improvements	24,000
Social & Behavioral Sciences 2	63,000
Social Science Tower Seismic Improvements	46,245
Storm Drain Improvements	24,000
Transportation Infrastructure Safety Improvements	10,000
Water Distributions Systems Renewal Phase 1	8,000
Water Distributions Systems Renewal Phase 2	8,000
EDUCATION AND GENERAL - HEALTH PROJECTS	
Beckman Laser Expansion and Renovation (NSE)	12,000
Beckman Laser Expansion and Renovation (SE)	48,000
College of Health Sciences Building Unit 2	110,000
Group B Seismic Improvements (EH)	145,778
Group C Seismic Improvements (EH)	3,103
Health Sciences Quad Utility Reliability Installation	10,000
Health Sciences Research Building	70,000
Med Sci Renovations	56,000
Medical Innovation Building Unit 2	250,000
AUXILIARY PROJECTS	
ARC Expansion Phase 4	150,000
ARC Field Expansion	8,000
ARC Renovations	30,000

IRVINE CAMPUS	(\$000s)
Bren Events Center Seismic Improvements	39,346
Capital Projects \$5M to \$10M (AUX)	60,000
Capital Renewal/Deferred Maintenance (AUX)	129,396
Cross Cultural Center Redevelopment	92,500
Food Service Expansion	20,000
Graduate Family Housing Electronic Lock Installation	20,795
Group B Seismic Improvements (AUX)	131,486
Group C Seismic Improvements (AUX)	116,758
Mesa Court Phase A-1	210,347
Mesa Court Phase A-2	341,043
Mesa Court Unit 3 Renovation	8,200
Satellite Student Center	34,000
Student Center Seismic Improvements	1,897
Student Health Center Replacement	69,000
Student Housing Community Center Renovations	15,000
Undergraduate Housing Wi-Fi Improvements (FNI)	16,000
Undergraduate Student Housing Renovations to Support Inclusion	5,000
Verano 1, 2, & 3 Redevelopment, Phase 1	325,000
TOTAL	6,158,195

UC IRVINE HEALTH	(\$000s)
MEDICAL CENTER PROJECTS	
Capital Projects \$5M to \$10M: Deferred Maintenance	55,000
Community Hospital Sites - Inpatient Optimization	100,000
Community Hospital Sites - Replacement Tower	425,000
Community Hospital Sites - Seismic Retrofit HCAI	225,000
UCIH Orange - Inpatient/Emergency Optimization	350,000
UCIH Orange - Outpatient Optimization	250,000
TOTAL	1,405,000

LOS ANGELES CAMPUS	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Boelter Hall Seismic Improvements	109,200
Botanical Garden Enhancements	20,000
Boyer Hall Seismic Improvements	16,000
Bunche Hall - Tower Seismic Improvements	62,500
Campus Academic Facility	70,000
Capital Renewal - State Eligible Deferred Maintenance	3,170,000
Clark Library Gatehouse Seismic Improvements	3,100
Dodd Hall Seismic Improvements	19,400
East Melnitz Seismic Improvements	1,600
Engineering 4 Seismic Improvements	36,400
Fowler Museum Improvements and Addition	92,800
Group B Seismic Improvement Projects (State)	24,700
Haines Hall Seismic Improvements	17,100
Lab School Improvements	40,000
Law School Addition and Academic Facility	110,400
Law School Seismic Improvements	88,700
Life Sciences Building Improvements	50,000
Math Science Seismic Improvements	38,600
Moore Hall Seismic Improvements	21,600
Murphy Hall Seismic Improvements	19,400
North Campus Classroom Facility	300,000
Perloff Hall Seismic Improvements	19,400
Powell Library East Wing Seismic and Student Program Improvements	77,400
Powell Main Library Program Improvements	70,000
Research Park West Program Improvements	49,000
Research Park West Seismic Improvements	21,000
Rolfe Hall Seismic Improvements	19,400
Royce Hall Seismic Improvements	44,400
Schoenberg Hall Seismic Improvements	30,700
Slichter Hall Seismic Improvements	10,200
South Bay Campus Seismic and Program Improvements	70,000
Young Hall Seismic Improvements	73,900
Young Research Library Seismic and Program Improvements	77,400

LOS ANGELES CAMPUS	(\$000s)
EDUCATION AND GENERAL - HEALTH PROJECTS	
CHS - Biomedical Library Tower Improvements	100,000
CHS Fire Sprinkler Installation (NSE)	4,800
CHS Fire Sprinkler Installation (SE)	55,200
CHS Program and Infrastructure Improvements (NSE)	16,000
CHS Program and Infrastructure Improvements (SE)	184,000
Dentistry Clinic Program Improvements	70,000
Doris Stein Seismic Improvements	12,600
Factor Seismic Improvements	25,000
Fielding School of Public Health Building Improvements	50,000
Gonda Center Seismic Improvements	14,800
MacDonald Laboratory Seismic Improvements	18,200
Psychology - Neuroscience Research Building	70,000
Psychology Building Seismic Improvements	3,400
Reed Neurological Research Center Bridge Seismic Improvements	1,600
Semel Neuropsychiatric Institute (NPI) Seismic Improvements (NSE)	7,200
Semel Neuropsychiatric Institute (NPI) Seismic Improvements (SE)	72,400
Ueberroth Seismic Improvements	8,200
AUXILIARY PROJECTS	
1145 Gayley Avenue Seismic Improvements	36,900
Arrowhead Brookside Seismic Improvements	500
Arrowhead Lodge Seismic Improvements	7,600
Arrowhead Stonewall Seismic Improvements	300
Arrowhead Willow Creek Seismic Improvements	500
Campus Services Building 1 Seismic Improvements	6,400
Capital Renewal - Non-State Deferred Maintenance	2,100,000
Drake Stadium Residence Hall	185,000
Group B Seismic Improvement Projects (Non-State)	33,700
Student Services / Welcome Center	70,000
Sunset Canyon Recreation Center Renovation and Expansion (GF)	55,200
University Residence Seismic Improvements	1,400
Wilshire Center Seismic Improvements	36,000
TOTAL	8,121,200

UC LOS ANGELES HEALTH**MEDICAL CENTER PROJECTS**

None

MERCED CAMPUS**(\$000s)****EDUCATION AND GENERAL PROJECTS**

Backfill Program Not Funded 12,699

Campus Integrated Utilities Solutions (CIUS) 201,691

Campus Public Safety Building 3,500

Capital Projects \$1M to \$5M (E&G) 36,000

CSE/EE Building 313,647

Deferred Maintenance 102,612

Energy Program 2,300

ESF: Applied Research Building 6,721

ESF: Classroom/Meeting Building 10,925

ESF: Compostable Toilet Building 189

ESF: Open Air Teaching/Demonstration Facility 5,400

ESF: Road & Pole Barn 2,300

FERC Barn and Corral 2,000

Field Education and Research Center: Phase II and Observatory 8,000

Network Distribution Center- South Campus 10,304

Research Open Space Infrastructure 3,000

Wet/Dry Research Lab 406,158

AUXILIARY PROJECTS -

Athletics Complex Fieldhouse 18,511

Baseball & Softball Fields 34,945

Campus Arena 146,878

Division II: Athletic Complex 19,082

Graduate Housing Building I 119,788

Graduate Housing Building II 137,733

Replacement Parking 7,447

Research Innovation Park 105,597

Track & Field Facility 19,656

Undergraduate Housing Living/Learning 1 156,862

Undergraduate Housing Living/Learning 2 180,361

MERCED CAMPUS	(\$000s)
Undergraduate Transfer Student Housing Building	193,400
CORP Yard: Garage (8-10 vehicles)	5,155
CORP Yard: Bus & Charging Barn	4,010
CORP Yard: On Campus Storage	1,790
Dining Pavilion II	80,687
Warehouse/Logistics Facility	47,424
Replacement Parking II	5,989
Track-Site Utilities	16,498
Transportation Improvements	12,000
TOTAL	2,441,259

RIVERSIDE CAMPUS	(\$000s)
EDUCATION AND GENERAL PROJECTS	
AGInnovation Instruction and Technology Discovery Building	131,000
Agricultural Infrastructure Improvements	22,000
Anderson Hall Improvements	34,000
Ath / Dance Renovation and Seismic Upgrade	55,000
Biological Sciences / Climate Building	158,000
Boyce Hall Improvements	42,000
Campus Electrical Infrastructure Upgrades	60,000
Campuswide Multi-phased Decarbonization	149,000
Central Plant Multi-Phased Energy Improvements & Decarbonization Plan	420,000
Central Plant Seismic Upgrades	6,300
Computer and Data Science Instructional Building (CDI)	105,000
Computer and Data Science Instructional Building (CDI) - Anticipated gift funding	20,000
Deferred Maintenance - State-Eligible	143,000
Fine Arts 2	56,000
Future Building Acquisitions (Office / Campus Support)	44,000
Future Land Acquisitions for Land-Based Research and Potential Health Related Programs	22,000
IT Campus Infrastructure Maintenance	14,000
Life Sciences Building Upgrades and Laboratory Renovations	40,000
Multidisciplinary Research Building 2 (MRB2)	221,000

RIVERSIDE CAMPUS	(\$000s)
Natural Reserve projects	17,000
Network Core Improvement	6,000
OASIS Park - Ph 2	137,000
Olmsted & Humanities Theatre Improvements and Seismic Upgrade	18,000
Orbach Library Seismic Upgrades	57,000
"Physics Building Systems Renewal"	57,000
Plant BSL-3 Facility at Ag Ops	16,000
Professional School - School of Education and School of Public Policy	95,000
Psychology South Wing	55,000
Quantum Information Science and Technology Building (QIST)	158,000
Rivera Library Improvements and Seismic Upgrade (Seismic Group A) (Priority R4)	109,000
Seismic Projects Group A - State Eligible	25,200
Seismic Projects Group B - State Eligible	151,800
Seismic Projects Group C - State Eligible	158,400
Spieith Hall Renovation and Seismic Upgrades	91,000
Sproul Hall Improvements & Seismic Upgrade	38,000
UCR Agricultural Research, Education and Neighborhood Advancement Center (ARENA) Ph 2	30,600
Undergraduate Teaching & Learning Facility 2	137,000
Watkins Hall Improvements	42,000
Webber Hall Improvements and Seismic Upgrades	26,000
Wireless Network Improvement	11,000
AUXILIARY PROJECTS	-
Aberdeen Inverness (A&I) Improvements & Seismic	74,000
Deferred Maintenance - Non-State Eligible	24,000
North District Phase 4	378,000
North District Phase 5	315,000
Parking Structure 4	42,000
Seismic Projects Group A - Non State Eligible	299,100
Seismic Projects Group B- Non State Eligible	23,000
Seismic Projects Group C - Non State Eligible	41,600
Student Union Facility Expansion	126,000
Transit Center	21,000
TOTAL	4,522,000

UC RIVERSIDE HEALTH	(\$000s)
MEDICAL CENTER PROJECTS	
School of Medicine Teaching Hospital	P3
Specialty Ambulatory Center (SAC)	P3
TOTAL	P3

SAN DIEGO CAMPUS	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Biological Sciences Instructional Lab Renovation	10,000
Center Hall Seismic Improvements (Seismic Only)	8,119
Classroom & Instructional Technology Modernization	70,000
Cognitive Science Building (Seismic Only)	4,878
Galbraith Hall Seismic Improvements (Seismic Only)	37,246
Geisel Library Seismic Improvements (Seismic Only)	40,789
Jacobs Hall (EBU-1) Seismic Improvements (Seismic Only)	75,730
Mayer Hall Seismic Improvements (Seismic Only)	65,042
Nimitz Marine Facility Laboratory Building (Seismic Only)	7,100
Pacific Hall Seismic Improvements (Seismic Only)	19,517
Seismic Only Improvements - Group B, State Eligible (Phase 1)	146,468
Seismic Only Improvements - Group B, State Eligible (Phase 2)	103,407
Seismic Only Improvements - Group B, State Eligible (Phase 3)	97,080
Seismic Only Improvements - Group C, State Eligible	83,519
SIO Hubbs Hall Seismic Improvements (Seismic Only)	25,120
Urey Hall Seismic Improvements (Seismic Only)	58,427
EDUCATION AND GENERAL - HEALTH PROJECTS	
Biomedical Sciences Building Seismic Improvements (Seismic Only)	73,413
Center for Neural Circuits and Behavior (CNCB) Seismic Improvements (Seismic Only)	23,940
AUXILIARY PROJECTS	
Che Café Seismic Improvements (Seismic Only)	513
Main Gym and Natatorium Seismic Improvements (Seismic Only)	17,149
Recreation Gymnasium Seismic Improvements (Seismic Only)	3,600
RIMAC Seismic Improvements (Seismic Only)	43,838
Seismic Only Improvements - Group B, Non-State Eligible	137,804
Seismic Only Improvements, Group C, Non-State Eligible	262,809

SAN DIEGO CAMPUS	(\$000s)
Tenaya Hall Seismic Improvements (Seismic Only)	7,000
Tioga Hall Seismic Improvements (Seismic Only)	9,800
TOTAL	1,432,308

UC SAN DIEGO HEALTH
MEDICAL CENTER PROJECTS
None

SAN FRANCISCO CAMPUS	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Seismic Compliance Projects - Group A (Seismic Only)	543,257
Seismic Compliance Projects - Group B (Seismic Only)	344,686
Seismic Compliance Projects - Group C (Seismic Only)	54,441
Decarbonization Program (2031+)	900,000
Facilities Investment Needs (without a funding plan)	550,000
TOTAL	2,392,384

UCSF HEALTH
MEDICAL CENTER PROJECTS
None

SANTA BARBARA	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Academic Building I	118,909
Academic Building II	148,639
Academic Building III	148,639
Academic Building IV	148,639
Academic Building Renewal I	74,319
Academic Building Renewal II	59,455
Broida Renovation	102,530
Campus Electrification of Cooling and Heating Projects	200,000
Chemistry Building Seismic Improvements (W,C)	108,000
College of Creative Studies	52,022
Ellison Hall Seismic Improvements	103,926
Engineering Buildings Renovation	89,184
Engineering III Building	233,362
Harold Frank Hall Seismic Improvements	44,406
Infrastructure Renewal Phase 2 (W, C)	29,728
Marine Biotechnology Building Seismic Improvements	68,322
MRL Seismic Improvements	1,323
Music Building Unit II Seismic Improvements	13,229
Music Renewal	59,703
New Physics Building	233,362
Phelps Hall Seismic Improvements	131,424
PSB North Seismic Improvements	17,258
Public Safety Building Expansion	29,728
Public Safety Seismic Improvements	4,752
Renewal & Restoration (Buildings - SE)	150,000
Renewal & Restoration (Infrastructure - SE)	100,000
Seismic Group B Projects	235,984
Seismic Group C Projects	124,737
South Hall Tower C Seismic Improvements	19,504
AUXILIARY PROJECTS	
Capital Projects \$1M to \$10M (Auxil)	40,813
Recreation Center Seismic Improvements	1,543
San Clemente Villages Refurbishment Phase 2	16,536
San Miguel Seismic Retrofit and Renewal	71,504

SANTA BARBARA	(\$000s)
San Nicolas Seismic Residence Hall Seismic and Renewal	72,252
San Rafael Residence Hall Seismic and Renewal	60,000
Santa Catalina Residence Hall Commons Seismic Improvements	40,129
Seismic Group B Projects NSE	523
Seismic Group C Projects NSE	188,609
Storke Family Housing Turnover Renewal	17,087
Student Health Services Relocation	51,000
Ucen Seismic Improvements	73,398
West Campus Family Student Housing Infrastructure and Seismic Renewal	14,642
TOTAL	3,499,120

SANTA CRUZ CAMPUS	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Biosafety Level 2 Animal Care Facility	25,200
Campus Data Center	10,000
Capital Renewal - Campus Sanitary Sewer Components	16,113
Electrical Growth and Resiliency - Campus Core Electrical Ring Completion	13,335
Electrical Growth and Resiliency - East Service Entrance	11,904
Electrical Growth and Resiliency - West Service Entrance	68,500
Electrical Infrastructure: Medium Voltage Capacity Upgrade	62,444
Electrical Infrastructure: Porter College Conversion	31,617
Electrical Infrastructure: Vehicle Charging	11,292
Engineering 3	309,000
Engineering Collaborative Center (formerly Integrated Teaching and Learning Complex)	53,500
Interdisciplinary Instruction and Research Building	260,000
Jack Baskin Engineering Building Alterations (Non-Seismic)	10,000
Jordan Gulch Main Stem Utility Protection	11,000
Meyer Drive Extension and Bridge	22,695
Non-Potable Water Treatment & Distribution - Eastside	63,000
Non-Potable Water Treatment & Distribution - Main Entry	47,000
Non-Potable Water Treatment & Distribution - Westside	47,000
Ocean Health Building Expansion	56,640

SANTA CRUZ CAMPUS	(\$000s)
Renovation Projects Under \$10M for Energy and Water Savings (State Eligible)	8,485
Resource Recovery Facility Expansion	17,883
Restoration and Capital Renewal Program (State Eligible)	561,363
Seismic Priority A: Jack Baskin Engineering Building	31,313
Seismic Priority A: Kerr Hall	46,726
Seismic Priority A: Mt. Hamilton Observatory	14,951
Seismic Priority A: Projects Under \$10M (State Eligible)	8,364
Seismic Priority A: Thimann Laboratories	61,061
Seismic Priority B (State Eligible)	273,182
Seismic Priority C (State Eligible)	52,590
Social Sciences 3	150,000
UC Observatories Instrumentation Facility	19,400
Westside Research Park Fire Suppression System Upgrade (Building C)	17,500
Westside Research Park Infrastructure Upgrades (Building C)	80,000
Westside Research Park Renovations (Building C)	100,000
AUXILIARY PROJECTS	
Ranch View Terrace Phase 2 - Faculty/Staff Housing	102,000
Restoration and Capital Renewal Program (Non-State Eligible)	215,226
Seismic Priority A: Projects Under \$10M (Non-State Eligible)	40,050
Seismic Priority B (Non-State Eligible)	18,308
Seismic Priority C (Non-State Eligible)	3,002
TOTAL	2,951,644

AGRICULTURE AND NATURAL RESOURCES	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Accommodations for Outdoor Educational Areas	1,250
Bridge, Asphalt, and Road Repairs	12,050
Crop Cooler System Repairs and Energy Efficiency Upgrades	2,750
Desert REC Building Repairs and Renovations	1,250
DM Program - State Eligible - No Funding Identified	111,717
Electric Vehicle Charging Stations	2,000
Elkus Education Center - Entrance and Roadways	12,000
Elkus Education Center - Major Renovations	6,000
Elkus Education Center - Outreach Center	15,000

AGRICULTURE AND NATURAL RESOURCES	(\$000s)
Elkus Education Center - Programmatic Space Improvements	7,500
Fire Safety and Security Improvements	6,400
Gateway Site Improvements	1,200
Greenhouse Replacements	7,050
Hansen REC Infrastructure	7,000
Hansen REC Major Renovations	5,000
Hansen REC Outreach Center	35,000
Hopland REC Repairs and Renovations	3,750
Kearney REC Building Repairs and Renovations	250
Lindcove REC Building Repairs and Renovations	350
Lindcove REC Engagement Center	18,000
Lindcove REC Major Renovations	3,000
Lindcove REC Packline and Cooler Repair and Improvements	1,250
New Irrigation Wells	12,050
Seismic Retrofit Program--Group A	20,523
Seismic Retrofit Program--Group B	5,960
Seismic Retrofit Program--Group C	6,469
Shade Protection for Animals and Farm Equipment	3,100
Sierra Foothill Building Repairs and Renovations	2,050
Sierra Foothill Cattle Corral System	700
Solar Canopies	5,000
South Coast REC Building Repairs and Renovations	300
The Plant Food and Agriculture Innovation Center	20,000
The Plant Food and Agriculture Innovation Center - Not State Eligible	20,000
Water Irrigation and Sewer System Repairs and Upgrades	11,500
Water Well Rehabilitation and repairs	3,000
West Side REC Building Repairs and Renovations	2,000
West Side REC New Lab Space	2,000
TOTAL	374,419

LAWRENCE BERKELEY NATIONAL LABORATORY	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Berkeley Isotope Cyclotron Laboratory Project: Relocation of Operational Equipment	3,000
Chu Hall boiler plant Efficiency Upgrade and Replacement.	12,000
Cross-disciplinary Research Facility & Modular Utility Plant	500,000
Hearst Ave./Cyclotron Rd. Horseshoe Curve Improvement Project	7,000
Research Facility at Bayview	450,000
UC Supported Collaboration and Learning Center	15,000
TOTAL	987,000

SYSTEMWIDE AND OFFICE OF THE PRESIDENT	(\$000s)
EDUCATION AND GENERAL PROJECTS	
Casa de California, Mexico	610
Northern Regional Library Facility (NRLF) Capital Renewal - Mechanical / Electrical/ Plumbing Projects	1,900
Northern Regional Library Facility (NRLF) Capital Renewal - Roof Replacement	3,000
Southern Regional Library Facility (SRLF) Capital Renewal	4,819
TOTAL	9,719



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