# UNIVERSITY OF CALIFORNIA Medical Centers Report

For The Six Months Ended December 31, 2015

**Quarterly Report** 

Prepared by: Office of the Associate Vice President and Systemwide Controller

### Key Indicators For The Six Months Ended December 31, 2015

\$ in thousands shown in fiscal years

	Davis	Irvine	Los Angeles	San Diego	San Francisco <sup>1</sup>	Children	TOTAL
Available Beds							
2016	589	409	795	544	709	190	3,236
2015	581	409	805	542	660	190	3,187
Average Daily Census	10.1	007	7.40	474	500	404	0.740
2016 2015	484 475	337 314	740 737	474 447	563 503	121 134	2,719 2,610
Discharges							,
2016	15,994	10,429	20,659	14,638	16,580	4,559	82,859
2015	16,112	10,019	21,242	14,064	14,945	5,302	81,684
Length of Stay							
2016	5.5	6.0	6.6	6.0	6.3	4.9	6.0
2015	5.3	5.8	6.4	5.8	6.2	4.6	5.9
Patient Days							
2016	89,111	62,096	136,141	87,302	103,682	22,316	500,648
2015	87,373	57,807	135,587	82,158	92,010	24,639	479,574
Outpatient Visits							
2016	482,907	353,373	380,372	375,651	579,550	128,539	2,300,392
2015	495,730	322,146	380,742	341,944	515,981	122,725	2,179,268
Case Mix Index 2							
2016	1.76	1.75	1.97	1.86	2.11	1.29	
2015	1.61	1.77	1.87	1.84	2.07	1.30	
Days of Revenue in A/R							
2016	47	47	55	47	51	66	
2015	59	57	53	53	53	77	
Days Cash on Hand							
2016	91	109	133	121	48	193	
2015	64	114	148	88	48	153	
Income (Loss) from Operations		25.040	¢ cc 077	¢ 50,000	¢ 47.500	¢ (25.605)	¢ 447.054
2016 \$ 2015	2,964 \$ 18,237	35,040 33,023	\$ 66,877 131,962	\$ 50,986 74,885	\$ 17,592 29,769	\$ (25,605) 4,821	\$ 147,854 292,697
		33,023	131,302	74,003	29,709	4,021	232,037
Income (Loss) Before Other Ch in Net Position	anges						
2016 \$	1,679 \$	25,514	\$ 47,890	\$ 50,495	\$ (2,938)	\$ (26,546)	\$ 96,094
2015	16,847	28,053	122,425	76,756	20,869	17,790	282,740
Increase (Decrease) in Net Pos							
2016 \$	(20,497) \$	(2,529)	\$ (29,714)	\$ 25,140	\$ (19,703)	\$ (16,279)	\$ (63,582)
2015	(2,886)	4,195	63,076	48,928	(1,521)	54,724	166,516
Margin on Income (Loss) Befor	е						
Other Changes in Net Positio							
2016	0.2%	5.3%	4.1%	6.8%	-0.2%	-10.9%	1.9%
2015	2.1%	6.2%	11.1%	11.0%	1.7%	6.4%	6.1%
Debt Service Coverage <sup>3</sup>							
2016	2.9	4.3	6.5	5.3	4.4		
2015	2.7	4.6	6.5	5.5	2.8		

NOTE: Prior Y-T-D data has been restated to retroactively apply new pension accounting policies adopted.

<sup>&</sup>lt;sup>1</sup> Data includes UCSF Medical Center and Medical Group Activities (PSA).

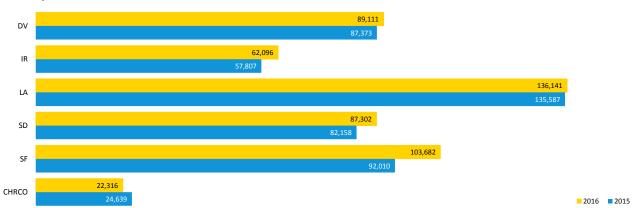
<sup>&</sup>lt;sup>2</sup> Case mix index is calculated at the patient level and is not determinable systemwide.

<sup>3</sup> Children's debt was defeased by the University with commercial paper, therefore, CHRCO has a payable to the University until the debt is refinanced into University of CA Medical Center Pooled Revenue Bonds.

### Management's Discussions & Analysis for Operating Statistics

For The Six Months Ended December 31, 2015

### Patient Days



Patient days changes in 2016 as compared to 2015 are as follows:

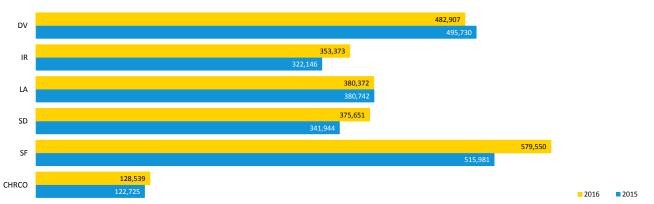
Increased (decreased)

Davis	1,738	2.0%	<ul> <li>The average length of stay increased from 5.3 to 5.5 from the prior year. Increases were seen in Medicare, Medi- Cal and Contracts.</li> </ul>
Irvine	4,289	7.4%	<ul> <li>The increase in patient days is the result of increased admissions and longer length of stay.</li> </ul>
Los Angeles	554	0.4%	<ul> <li>The increase in volume is the result of higher Medicare, Medi-cal HMO, and Covered CA patient days.</li> </ul>
San Diego	5,144	6.3%	<ul> <li>Increased patient days due to increased admissions.</li> </ul>
San Francisco	11,672	12.7%	<ul> <li>Increased patient volume is due to the opening of Mission Bay in Feb 2015.</li> </ul>
Children	(2,323)	-9.4%	<ul> <li>The hopsital has experienced lower patient volume as compared to prior year. Prior year was an unsually busy year with season flu cases.</li> </ul>
Total	21,074	4.4%	_

#### **Outpatient Visits**

	Davis	Irvine	Los Angeles	San Diego	San Francisco	Children	TOTAL
2016							
Hospital Clinics	216,183	311,964	341,257	337,913	542,982	106,708	1,857,007
Primary care network	226,182	17,267					243,449
Home health and hospice	10,543				10,395		20,938
Emergency visits	29,999	24,142	39,115	37,738	26,173	21,831	178,998
Total	482,907	353,373	380,372	375,651	579,550	128,539	2,300,392
2015							
Hospital Clinics	216,515	290,387	344,940	305,323	483,400	100,757	1,741,322
Primary care network	241,723	8,582					250,305
Home health and hospice	8,926				9,676		18,602
Emergency visits	28,566	23,177	35,802	36,621	22,905	21,968	169,039
Total	495.730	322,146	380,742	341.944	515.981	122.725	2.179.268

The volume of total outpatient visits for the Medical Centers and CHRCO are as follows:



Total outpatient visit changes in 2016 as compared to 2015 are as follows:

Total outpatient v	isit changes in z	o io as comp	ared to 2013 are as follows.
Increased (decrease	d)		
Davis	(12,823)	-2.6%	• The decrease is primarily in the Primary Care Network due to a higher than normal physician turnover rate.
Irvine	31,227	9.7%	• The increase in outpatient visits was anticipated, and is the result of the medical centers growth plan.
Los Angeles	(370)	-0.1%	<ul> <li>The decrease in outpatient visits is primarily due to lower contract outpatient volume.</li> </ul>
San Diego	33,707	9.9%	<ul> <li>The increase in OP visits was primarily due to the opening of several new clinics.</li> </ul>
San Francisco	63,569	12.3%	<ul> <li>Increased patient volume is due to the opening of Mission Bay in Feb 2015.</li> </ul>
CHRCO	5,814	4.7%	<ul> <li>The hospital has experienced planned growth outpatient services.</li> </ul>
Total	121,124	5.6%	

#### Statement of Revenues, Expenses and Changes in Net Position

For The Six Months Ended December 31, 2015 (\$ in thousands)

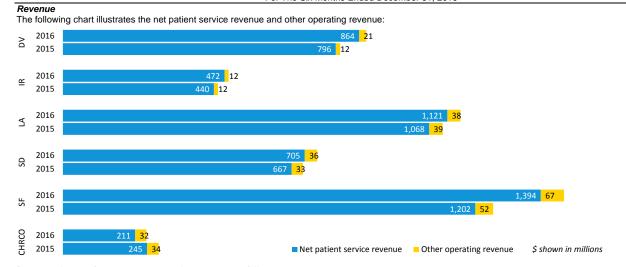
			1,			
			DAVIS			IRVINE
	2016	Budget	2015	Y-O-Y	Y-O-Y %	2016 Budget 2015 Y-O-Y Y-O-Y 9
Net patient service revenue	\$ 863,936	\$ 853,749		\$ 68,157	8.6%	\$ 471,570 \$ 486,038 \$ 440,139 \$ 31,431 7.1%
Other operating revenue	20,515	21,238	12,440	8,075	64.9%	11,538 12,630 11,968 (430) (3.6%)
Total operating revenue	884,451	874,988	808,219	76,232	9.4%	483,108 498,668 452,107 31,001 6.9%
Operating expenses (excludes interest expense)	881,487	882,239	789,982	91,505	11.6%	448,068 459,078 419,084 28,984 6.9%
Income (loss) from operations	2,964	(7,251)	18,237	(15,273)	(83.7%)	35,040 39,590 33,023 2,017 6.1%
Non-operating revenue (expenses)	(1,285)	(4,947)	(1,390)	105	(7.6%)	(9,526) (10,427) (4,970) (4,556) 91.7%
Income (loss) before other changes in net position	1,679	(12,198)	16,847	(15,168)	(90.0%)	25,514 29,163 28,053 (2,539) (9.1%)
Other changes in net position <sup>1</sup>	(22,176)	(23,101)	(19,733)	(2,443)	12.4%	(28,043) (31,625) (23,858) (4,185) 17.5%
Increase (decrease) in net position	\$ (20,497)	\$ (35,299)	\$ (2,886)	\$ (17,611)	610.2%	<b>\$</b> (2,529) <b>\$</b> (2,462) <b>\$</b> 4,195 <b>\$</b> (6,724) (160.3%
	-		LOS ANGELES	<b>;</b>		SAN DIEGO
	2016	Budget	2015	Y-O-Y	Y-O-Y %	2016 Budget 2015 Y-O-Y Y-O-Y 9
Net patient service revenue	\$ 1,121,030		\$ 1,068,155		5.0%	\$ 705,304 \$ 734,965 \$ 666,684 \$ 38,620 5.8%
Other operating revenue	38,018	34,050	39,241	(1,223)	(3.1%)	35,967 37,608 32,992 2,975 9.0%
Total operating revenue	1,159,048	1,145,350	1,107,396	51,652	4.7%	741,271 772,573 699,676 41,595 5.9%
Operating expenses (excludes interest expense)	1,092,171	1,092,420	975,434	116,737	12.0%	690,285 699,829 624,791 65,494 10.5%
Income (loss) from operations	66,877	52,930	131,962	(65,085)	(49.3%)	50,986 72,744 74,885 (23,899) (31.9%)
Non-operating revenue (expenses)	(18,987)	(11,610)	(9,537)	(9,450)	99.1%	(491) 16 1,871 (2,362) (126.2%
Income (loss) before other changes in net position	47,890	41,320	122,425	(74,535)	(60.9%)	50,495 72,760 76,756 (26,261) (34.2%)
Other changes in net position <sup>1</sup>	(77,604)	(83,180)	(59,349)	(18,255)	30.8%	(25,355) (40,000) (27,828) 2,473 (8.9%)
Increase (decrease) in net position	\$ (29,714)	\$ (41,860)	\$ 63,076	\$ (92,790)	(147.1%)	<b>\$ 25,140 \$ 32,760 \$ 48,928 \$ (23,788) (48.6%)</b>
	-	S	AN FRANCISCO	0		CHILDREN
	2016	Budget	2015	Y-O-Y	Y-O-Y %	2016 Budget 2015 Y-O-Y Y-O-Y 9
Net patient service revenue	\$ 1,393,568	\$ 1,338,234	\$ 1,202,466	\$ 191,102	15.9%	\$ 210,732 \$ 209,553 \$ 245,442 \$ (34,710) (14.1%)
Other operating revenue	67,405	50,351	51,893	15,512	29.9%	32,419 34,885 33,852 (1,433) (4.2%)
Total operating revenue	1,460,973	1,388,585	1,254,359	206,614	16.5%	243,151 244,438 279,294 (36,143) (12.9%)
Operating expenses (excludes interest expense)	1,443,381	1,390,096	1,224,590	218,791	17.9%	<u>268,756</u> <u>268,082</u> <u>274,473</u> (5,717) (2.1%)
Income (loss) from operations	17,592	(1,511)	29,769	(12,177)	(40.9%)	(25,605) (23,644) 4,821 (30,426) (631.1%
Non-operating revenue (expenses)	(20,530)	(20,118)	(8,900)	(11,630)	130.7%	(941) 11,363 12,969 (13,910) (107.3%
Income (loss) before other changes in net position	(2,938)		20,869	(23,807)	(114.1%)	(26,546) (12,281) 17,790 (44,336) (249.2%
Other changes in net position <sup>1</sup>	(16,765)		(22,390)	5,625	(25.1%)	10,267 - 36,934 (26,667) (72.2%)
Increase (decrease) in net position	\$ (19,703)	\$ (21,629)	\$ (1,521)	\$ (18,182)	1,195.4%	<u>\$ (16,279) \$ (12,281) \$ 54,724 \$ (71,003) (129.7%</u>
			TOTAL			
	2016	Budget	2015	Y-O-Y	Y-O-Y %	
Net patient service revenue	\$ 4,766,140	\$ 4,733,839	\$ 4,418,665	\$ 347,475	7.9%	
Other operating revenue	205,862	190,762	182,386	23,476	12.9%	
Total operating revenue	4,972,002	4,924,602	4,601,051	370,951	8.1%	
Operating expenses (excludes interest expense)	4,824,148	4,791,744	4,308,354	515,794	12.0%	
Income (loss) from operations	147,854	132,858	292,697	(144,843)	(49.5%)	
Non-operating revenue (expenses)	(51,760)	(35,723)	(9,957)	(41,803)	419.8%	
Income (loss) before other changes in net position	96,094	97,135	282,740	(186,646)	(66.0%)	
Other changes in net position <sup>1</sup>	(159,676)	(177,906)	(116,224)	(43,452)	37.4%	
Increase (decrease) in net position	\$ (63,582)				(138.2%)	
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NOTE: Prior Y-T-D data has been restated to retroactively apply new pension accounting policies adopted.

Other Changes in net position include transactions such as Health Systems Support, State and Federal Capital Appropriations, and other transfers of funds between the medical center and campus. Health Systems Support is a transfer of funds from the medical center to the School of Medicine on the campus. State and Federal Capital Appropriations are funds received by the campus and transferred to the medical centers, e.g., SB 1953 funds, FEMA, State Public Works Board, etc. Depending on the timing of these transfers of funds, Other Changes in net position may be either a positive or negative amount and can also result in significant month-to-month budget to actual variances.

### Management's Discussions & Analysis for Revenues, Expenses, and Changes in Net Position

For The Six Months Ended December 31, 2015

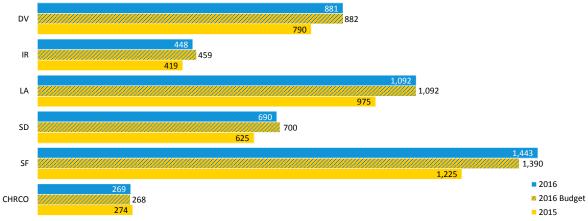


Revenue changes for 2016 as compared to 2015 are as follows:

	Total Opera	ting Revenue	Net Patient Se	rvice Reven	nue
Davis	\$ 76,232	9.4%	\$ 68,157	8.6%	<ul> <li>The increase is due to a 2.0% increase in patient days, as well as, a 9.3% increase in Case Mix Index.</li> </ul>
Irvine	31,001	6.9%	31,431	7.1%	<ul> <li>The increase in net patient revenue is significantly volume driven, in both patient days as well as outpatient visits.</li> </ul>
Los Angeles	51,652	4.7%	52,875	5.0%	<ul> <li>The increase in revenue is due to increased contract rates and a reduction in bad debt expense.</li> </ul>
San Diego	41,595	5.9%	38,620	5.8%	<ul> <li>Increase in revenue is primarily driven by patient volume.</li> </ul>
San Francisco	206,614	16.5%	191,102	15.9%	• The increase in revenue is due to increased patient volumes due to the opening of Mission Bay in Feb 2015.
Children	(36,143)	(12.9%)	(34,710)	(14.1%)	<ul> <li>Current year revenue is lower as compared to prior year; prior year revenue includes 12 months of fee for service (FFS) provider fee funding due to the approval timing by CMS.</li> </ul>
Total	\$ 370,951	8.1%	\$ 347,475	7.9%	=

### **Operating Expenses**

The following chart illustrates total operating expenses:



The changes in total operating expenses for 2016 as compared to 2015 are as follows:

11.6%

6.9%

17.9%

(2.1%)

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Davis	\$	91,505	
Irvine		28,984	

San Francisco

Children

- Total operating expenses have increased over the prior year as a result of volume coupled with higher salaries and wages, employee benefits, and pension benefits.
- Operating expenses have increased by \$29.0 million, or 6.9% from the comparable period last year. The increase is mainly from volume, the medical center has realized a 7.4% increase in patient days and a 9.7% increase in outpatient
- Los Angeles 116,737 12.0% San Diego 65,494 10.5%

218,791

(5,717)

- · Operating expenses have increased in salaries, pension benefits, professional services, medical supplies, other supplies and purchased services.
- Operating expenses reflect increased patient volume.
- Increased patient volumes due to the opening of Mission Bay in Feb 2015 resulted in higher operating expenses.
- Pension costs are higher than prior year due to new estimates related to actuarially adjusted mortality tables. Pharmacy costs are higher than prior year due to growth in drug replacement therapies and utilization of high cost drugs. There have been lower expenses related to provider fee and intercompany purchased services with UCSF.

Total \$ 515,794 12.0%

### Management's Discussions & Analysis for Revenues, Expenses, and Changes in Net Position

For The Six Months Ended December 31, 2015

### Operating Expenses

The following table summarizes the operating expenses by type for the Medical Centers and CHRCO:

(\$ in thousands)

	DAVIS								
		2016	Budget		2015		Y-O-Y		Y-O-Y %
Salaries & wages	\$	383,970	\$	386,991	\$	355,311	\$	28,659	8.1%
Retiree health & other employee benefits		90,462		93,635		84,203		6,259	7.4%
Pension benefits		61,906		64,971		37,866		24,040	63.5%
Professional services		85,521		81,028		72,586		12,935	17.8%
Medical supplies		146,734		142,641		135,759		10,975	8.1%
Other supplies & purchased services		37,640		36,512		29,653		7,987	26.9%
Depreciation & amortization		39,729		42,841		42,965		(3,236)	(7.5%)
Insurance		4,857		5,507		4,322		535	12.4%
Other		30,668		28,113		27,317		3,351	12.3%
Total	\$	881,487	\$	882,239	\$	789,982	\$	91,505	11.6%

			ı	RVINE				
2016	Bud	get		2015	Y-O-Y	Y-O-Y %		
\$ 192,900	\$ 186	5,947	\$	179,935	\$ 12,965	7.2	%	
47,137	54	1,603		44,540	2,597	5.8	%	
23,742	23	3,773		22,781	961	4.2	%	
2,337	2	2,612		2,624	(287)	(10.9	3%)	
65,903	68	3,822		61,272	4,631	7.6	%	
48,884	48	3,055		38,853	10,031	25.8	3%	
33,929	39	9,683		32,456	1,473	4.5	%	
2,861	1	,638		2,311	550	23.8	3%	
30,375	32	2,945		34,312	(3,937)	(11.5	5%)	
\$ 448,068	\$ 459	,078 \$	;	419,084	\$ 28,984	6.9	%	

	LOS ANGELES								
	2016			Budget	2015		Y-O-Y		Y-O-Y %
Salaries & wages	\$	465,364	\$	475,680	\$	428,137	\$	37,227	8.7%
Retiree health & other employee benefits		111,322		126,070		100,173		11,149	11.1%
Pension benefits		72,681		40,260		39,653		33,028	83.3%
Professional services		26,431		27,940		23,102		3,329	14.4%
Medical supplies		159,943		149,680		136,417		23,526	17.2%
Other supplies & purchased services		138,743		150,280		132,974		5,769	4.3%
Depreciation & amortization		67,652		66,720		64,061		3,591	5.6%
Insurance		6,165		6,360		5,803		362	6.2%
Other		43,870		49,430		45,114		(1,244)	(2.8%)
Total	\$	1,092,171	\$	1,092,420	\$	975,434	\$	116,737	12.0%

		SA	AN DIEGO		
2016	Budget		2015	Y-O-Y	Y-O-Y %
\$ 258,679	\$ 256,552	\$	231,935	\$ 26,744	11.5%
80,628	83,540		72,065	8,563	11.9%
36,948	39,961		22,607	14,341	63.4%
25,916	25,782		24,094	1,822	7.6%
146,288	157,175		146,821	(533)	(0.4%)
76,554	65,247		64,388	12,166	18.9%
30,383	30,384		30,071	312	1.0%
3,935	4,214		3,717	218	5.9%
30,954	36,974		29,093	1,861	6.4%
\$ 690,285	\$ 699,829	\$	624,791	\$ 65,494	10.5%

				S	ΑN	FRANCISC	0		
	2016		Budget		2015		Y-O-Y		Y-O-Y %
Salaries & wages	\$	551,239	\$	525,281	\$	465,065	\$	86,174	18.5%
Retiree health & other employee benefits		106,168		106,974		89,342		16,826	18.8%
Pension benefits		62,350		63,964		55,325		7,025	12.7%
Professional services		30,650		31,313		23,292		7,358	31.6%
Medical supplies		217,279		181,831		177,891		39,388	22.1%
Other supplies & purchased services		315,466		315,439		295,329		20,137	6.8%
Depreciation & amortization		84,000		84,244		59,042		24,958	42.3%
Insurance		4,003		3,426		3,242		761	23.5%
Other		72,226		77,624		56,062		16,164	28.8%
Total	\$	1,443,381	\$	1,390,096	\$	1,224,590	\$	218,791	17.9%

CHILDREN														
2016	В	udget		2015		Y-O-Y	Y-O-Y %							
\$ 118,971	\$	120,661	\$	119,671	\$	(700)	(0.6%)							
30,418		30,888		29,408		1,010	3.4%							
9,005		4,730		4,553		4,452	97.8%							
24,768		19,797		19,993		4,775	23.9%							
25,521		24,382		23,626		1,895	8.0%							
22,922		28,518		25,517		(2,595)	(10.2%)							
17,646		17,648		16,352		1,294	7.9%							
1,698		1,458		2,117		(419)	(19.8%)							
 17,807		20,000		33,236		(15,429)	(46.4%)							
\$ 268,756	\$	268,082	\$	274,473	\$	(5,717)	(2.1%)							

			TOTAL		
	2016	Budget	2015	Y-O-Y	Y-O-Y %
Salaries & wages	\$ 1,971,123	\$ 1,952,112	\$ 1,780,054	\$ 191,069	10.7%
Retiree health & other employee benefits	466,135	495,710	419,731	46,404	11.1%
Pension benefits	266,632	237,659	182,785	83,847	45.9%
Professional services	195,623	188,472	165,691	29,932	18.1%
Medical supplies	761,668	724,531	681,786	79,882	11.7%
Other supplies & purchased services	640,209	644,051	586,714	53,495	9.1%
Depreciation & amortization	273,339	281,520	244,947	28,392	11.6%
Insurance	23,519	22,603	21,512	2,007	9.3%
Other	225,900	245,086	225,134	766	0.3%
Total	\$ 4,824,148	\$ 4,791,744	\$ 4,308,354	\$ 515,794	12.0%

## UNIVERSITY OF CALIFORNIA MEDICAL CENTERS ACTIVITY AND FINANCIAL STATUS REPORT Statement of Net Position

For The Six Months Ended December 31, 2015

(\$ in thousands)

	DAVIS	IRVINE	LOS ANGELES	SAN DIEGO	SAN FRANCISCO	CHILDREN	TOTAL	FYE 2015
ASSETS								
Current assets:								
Cash	\$ 417,669	\$ 249,99	93 \$ 727,559	\$ 433,117	\$ 355,031	\$ 19,517	\$ 2,202,886	\$ 2,210,895
Short-term investments	-	-	-	-	-	90,775	90,775	70,280
Net patient accounts receivable	228,478	119,7	58 337,257	188,019	398,697	60,553	1,332,762	1,334,210
Other receivables	6,139	2,79	99 24,649	18,126	5,358	35,509	92,580	101,124
Third party payment receivables, net	22,795	78,98	13,938	59,425	-	-	175,145	173,993
Inventory	26,836	17,30	)8 29,424	24,435	40,156	5,624	143,783	139,963
Prepaid expenses and other assets	34,409	14,6	2 29,460	14,517	39,638	7,779	140,415	121,178
Total current assets	736,326	483,4	1,162,287	737,639	838,880	219,757	4,178,346	4,151,643
Restricted assets	-	-	14,101	36,400	7,612	63,342	121,455	150,798
Capital assets, net	989,552	715,76	1,822,617	1,333,809	2,131,561	267,383	7,260,686	7,265,544
Investments in joint ventures	17,562	-	964	8,792	(1,382)	-	25,936	31,379
Investments	-	-	249,892	-	-	144,889	394,781	416,189
Other assets	-	-	28,279	1,636	-	4,152	34,067	34,734
Total assets	1,743,440	1,199,2	21 3,278,140	2,118,276	2,976,671	699,523	12,015,271	12,050,287
DEFERRED OUTFLOWS OF RESOURCES	337,134	162,80	08 441,656	211,728	448,950	45,695	1,647,971	1,645,247
LIABILITIES								
Current liabilities:								
Accounts payable and accrued expenses	31,082	26,17	72 123,965	100,090	153,498	34,026	468,833	481,217
Accrued salaries and benefits	94,920	51,24	132,238	58,798	126,391	37,531	501,124	591,038
Third-party payor settlements	161,021	149,14	11 7,695	-	68,338	2,871	389,066	347,734
Current portion of long-term debt and capital leases	25,387	12,33	39 10,438	14,937	3,936	-	67,037	74,066
Other current liabilities	28,070	1,47	70 65,383	107	15,644	6,869	117,543	67,081
Total current liabilities	340,480	240,30	339,719	173,932	367,807	81,297	1,543,603	1,561,136
Long-term debt and capital leases, net of current portion	292,061	269,84	16 810,003	690,420	850,754	-	2,913,084	2,903,787
and other long-term liabilities								
Pension Obligation	640,994	308,2	716,061	392,037	770,950	46,750	2,875,003	2,847,042
Notes payable to campus	-	-	75,000	4,757	-	-	79,757	80,468
Pension Payable to University	174,007	85,45	193,338	106,869	213,771	=	773,438	775,383
Interest rate swap agreements	-	-	68,473	-	11,108	-	79,581	71,884
Self insurance	-	-	=	-	=	19,323	19,323	18,146
Other non-current liabilities	-	-	=	3,102	=	60,271	63,373	65,860
Total liabilities	1,447,542	903,87	78 2,202,594	1,371,117	2,214,390	207,641	8,347,162	8,323,706
DEFERRED INFLOWS OF RESOURCES	321,060	165,39	343,940	204,637	397,674	22,319	1,455,023	1,453,369
Net Position								
Net investment in capital assets	681,435	433,42	1,004,847	664,852	1,276,894	211,468	4,272,919	4,308,677
Restricted: Nonexpendable Endowments and gifts	-	-	662	-	7,589	25,954	34,205	25,281
Restricted Expendable Capital projects and others	-	-	10,768	-	-	37,388	48,156	51,195
Unrestricted	(369,463)	(140,66	65) 156,985	89,398	(470,926)	240,448	(494,223)	(466,694
Total net position	\$ 311,972	\$ 292,75	58 \$ 1,173,262	\$ 754,250	\$ 813,557	\$ 515,258	\$ 3,861,057	\$ 3,918,459

### Management's Discussions & Analysis for Statement of Net Position

For The Six Months Ended December 31, 2015

### Statement of Net Position for Assets and Liabilities

The following tables are an abbreviated 2016 and FYE 2015 (6/30/2015) statement of net position:

(\$ in thousands)												
			DA	/IS					IF	VINE		
	2016	;	FYE 2015		Y-O-Y	Y-O-Y %		2016	FYE 201	5	Y-O-Y	Y-O-Y %
Current assets:												
Cash and short-term investments	\$ 417.	,669	\$ 409,254	\$	8,415	2.1%	9	249,993	\$ 282,75	7 \$	(32,764)	(11.6%)
Net patient accounts receivable		,478	239,997		(11,519)	(4.8%)		119,758	125,69		(5,939)	(4.7%)
Other current assets		,179	85,532		4,647	5.4%		113,706	88,30		25,398	28.8%
Total current assets	736	_	734,783		1,543	0.2%	_	483,457	496.76		(13,305)	(2.7%)
Restricted assets	- 100	-	104,100			U.2 /0		700,701	430,71		(10,000)	(2.1 /0)
	000	,552	1,003,080		(13,528)	(4.20/)		715,764	707 2	4	(11 517)	(1 60/)
Capital assets, net						(1.3%)		/15,/64	727,31	1	(11,547)	(1.6%)
Other assets		,562	21,540		(3,978)	(18.5%)	_	1.199.221	4 004 0		(04.050)	(0.00()
Total assets	1,743	,440	1,759,403		(15,963)	(0.9%)	. <u> </u>	1,199,221	1,224,07	<u> </u>	(24,852)	(2.0%)
Liabilities				_							/ ·-·	
Current liabilities		,480	\$ 351,615	\$	(11,135)	(3.2%)	\$	-,	\$ 260,71		. , ,	(7.8%)
Long-term debt	292	,061	294,564		(2,503)	(0.8%)		269,846	271,82	4	(1,978)	(0.7%)
Pension obligations	640	,994	627,561		13,433	2.1%		308,211	308,21	1	-	0.0%
Other liabilities	174	,007	174,007		-	0.0%		85,453	85,45	3	-	0.0%
Total liabilities	1,447	,542	1,447,747		(205)	(0.0%)		903,878	926,20	1	(22,323)	(2.4%)
					•	,		•	-			
			LOS AN	GEL	_ES		_		SAN	DIE	30	
	2016	:	FYE 2015		Y-O-Y	Y-O-Y %		2016	FYE 201		Y-O-Y	Y-O-Y %
Current assets:			1 1 1 2010		101	1 0 1 70	_	2010	1112201		101	1 0 1 70
Cash and short-term investments	\$ 727	,559	\$ 734,777	\$	(7,218)	(1.0%)	9	433.117	\$ 402,04	5 \$	31,072	7.7%
			. ,	Ψ		. ,	4	,			,	
Net patient accounts receivable		,257	312,585		24,672	7.9%		188,019	202,92		(14,910)	(7.3%)
Other current assets		,471	81,487		15,984	19.6%	_	116,503	122,82		(6,325)	(5.1%)
Total current assets	1,162		1,128,849		33,438	3.0%		737,639	727,80		9,837	1.4%
Restricted assets		,101	15,005		(904)	(6.0%)		36,400	73,64		(37,243)	(50.6%)
Capital assets, net	1,822	,617	1,845,365		(22,748)	(1.2%)		1,333,809	1,284,77	6	49,033	3.8%
Other assets	279	,135	286,550		(7,415)	(2.6%)		10,428	8,51	8	1,910	22.4%
Total assets	3,278	,140	3,275,769		2,371	0.1%		2,118,276	2,094,73	9	23,537	1.1%
Liabilities												
Current liabilities	\$ 339	,719	\$ 326,049	\$	13,670	4.2%	9	173,932	\$ 179,23	3 \$	(5,301)	(3.0%)
Long-term debt	810		810,389	*	(386)	(0.0%)	•	690,420	693,41		(2,990)	(0.4%)
Pension obligations		,061	697,260		18,801	2.7%		392,037	385,38		6,650	1.7%
•												
Other liabilities		,811	329,114		7,697	2.3%		114,728	116,18		(1,459)	(1.3%)
					20.702	4.00/				7	(2.400)	
Total liabilities	2,202	,594	2,162,812		39,782	1.8%	_	1,371,117	1,374,21	7	(3,100)	(0.2%)
i otai liabilities	2,202	,594		NO	·	1.8%	_	1,3/1,11/				(0.2%)
Total Habilities			SAN FRA		sco		=		СН	LDRE	EN	
	2016				·	1.8% Y-O-Y %		2016		LDRE		Y-O-Y %
Current assets:	2016	6	SAN FRA FYE 2015		<b>SCO</b> Y-O-Y	Y-O-Y %		2016	CH FYE 201	LDRE	EN Y-O-Y	Y-O-Y %
	2016		SAN FRA		sco		- - - -	2016	СН	LDRE	EN Y-O-Y	
Current assets:	2016 \$ 355	6	SAN FRA FYE 2015		<b>SCO</b> Y-O-Y	Y-O-Y %		2016	CH FYE 201	<b>LDRE</b> 5	EN Y-O-Y	Y-O-Y %
Current assets: Cash and short-term investments	2016 \$ 355 398	,031	<b>SAN FRA</b> FYE 2015 \$ 358,794		<b>SCO</b> Y-O-Y (3,763)	Y-O-Y % (1.0%)		2016	CH FYE 201 \$ 93,54	<b>LDRE</b> 5 8 \$ 0	Y-O-Y 16,744	Y-O-Y % 17.9%
Current assets: Cash and short-term investments Net patient accounts receivable	2016 \$ 355 398	,031 ,697 ,152	\$AN FRA FYE 2015 \$ 358,794 383,682		SCO Y-O-Y (3,763) 15,015	Y-O-Y % (1.0%) 3.9%		2016 3 110,292 60,553	CH FYE 201 \$ 93,54 69,32	<b>LDRE</b> 5 8 \$ 0 3	Y-O-Y 16,744 (8,767)	Y-O-Y % 17.9% (12.6%)
Current assets: Cash and short-term investments Net patient accounts receivable Other current assets	2016 \$ 355 398 85 838	,031 ,697 ,152	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366		\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514	Y-O-Y % (1.0%) 3.9% (7.3%) <b>0.5%</b>	\$	2016 5 110,292 60,553 48,912 219,757	\$ 93,5 <sup>2</sup> 69,3 <sup>2</sup> 66,2 <sup>2</sup> 229,08	8 \$ 0 3	Y-O-Y  16,744 (8,767) (17,301) (9,324)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%)
Current assets: Cash and short-term investments Net patient accounts receivable Other current assets Total current assets Restricted assets	2016 \$ 355 398 85 <b>838</b>	,031 ,697 ,152 , <b>880</b>	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329		SCO Y-O-Y (3,763) 15,015 (6,738) 4,514 283	Y-O-Y % (1.0%) 3.9% (7.3%) 0.5% 3.9%	\$	2016 5 110,292 60,553 48,912 219,757 63,342	\$ 93,54 69,32 66,21 229,08 54,82	8 \$ 0 3 1	Y-O-Y  16,744 (8,767) (17,301) (9,324) 8,521	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5%
Current assets: Cash and short-term investments Net patient accounts receivable Other current assets Total current assets Restricted assets Capital assets, net	2016 \$ 355 398 85 <b>838</b> 7	,031 ,697 ,152 , <b>880</b> ,612	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862		SCO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301)	Y-O-Y % (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%)	\$	2016 5 110,292 60,553 48,912 219,757 63,342 267,383	CH FYE 201 \$ 93,54 69,32 66,22 229,08 54,82 268,15	8 \$ 0 3 1 1 0	16,744 (8,767) (17,301) (9,324) 8,521 (767)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%)  15.5% (0.3%)
Current assets: Cash and short-term investments Net patient accounts receivable Other current assets Total current assets Restricted assets Capital assets, net Other assets	2016 \$ 355. 398. 85 <b>838.</b> 7. 2,131.	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382)	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 <b>834,366</b> 7,329 2,136,862 1,861		\$CO Y-O-Y (3,763) 15,015 (6,738) <b>4,514</b> 283 (5,301) (3,243)	Y-O-Y % (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%)	4	2016 5 110,292 60,553 48,912 219,757 63,342 267,383 149,041	\$ 93,54 69,32 66,22 229,08 54,82 268,15 163,83	8 \$ 0 3 1 1 0 3	16,744 (8,767) (17,301) (9,324) (767) (14,792)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%)
Current assets: Cash and short-term investments Net patient accounts receivable Other current assets Total current assets Restricted assets Capital assets, net Other assets Total assets	2016 \$ 355 398 85 <b>838</b> 7	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382)	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862		SCO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301)	Y-O-Y % (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%)	4	2016 5 110,292 60,553 48,912 219,757 63,342 267,383	CH FYE 201 \$ 93,54 69,32 66,22 229,08 54,82 268,15	8 \$ 0 3 1 1 0 3	16,744 (8,767) (17,301) (9,324) 8,521 (767)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%)  15.5% (0.3%)
Current assets: Cash and short-term investments Net patient accounts receivable Other current assets Total current assets Restricted assets Capital assets, net Other assets Total assets Liabilities	2016 \$ 355 398 85 838 7 2,131 (1,	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382)	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 <b>834,366</b> 7,329 2,136,862 1,861 <b>2,980,418</b>	\$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747)	Y-O-Y %  (1.0%) 3.9% (7.3%)  0.5% 3.9% (0.2%) (174.3%) (0.1%)	- - -	2016 5 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523	CH FYE 201 \$ 93,54 69,32 66,22 229,08 54,82 268,11 163,83 715,88	8 \$ 0 3 1 1 0 3 5 5	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)
Current assets: Cash and short-term investments Net patient accounts receivable Other current assets Total current assets Restricted assets Capital assets, net Other assets Total assets Liabilities Current liabilities	2016 \$ 355 398 85 838 7 2,131 (1) 2,976	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382) , <b>671</b>	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633		(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) (0.1%) 0.3%	\$	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297	CH FYE 201 \$ 93,54 69,32 66,22 229,08 54,82 268,115 163,83 715,88	8 \$ 0 3 1 1 0 3 5 5	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%)
Current assets: Cash and short-term investments Net patient accounts receivable Other current assets Total current assets Restricted assets Capital assets, net Other assets Total assets Liabilities	2016 \$ 355 398 85 838 7 2,131 (1) 2,976	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382)	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 <b>834,366</b> 7,329 2,136,862 1,861 <b>2,980,418</b>	\$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) (0.1%)  0.3% 2.1%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 81,297	CH FYE 201 \$ 93,54 69,33 66,22 229,08 54,82 268,18 163,83 715,88	8 \$ 0 3 1 1 0 3 5 5 3 \$	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7%
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations	2016 \$ 355, 398 85 838 7, 2,131, (1, 2,976) \$ 367 850, 770	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382) , <b>671</b> ,807 ,754	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948	\$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) (0.1%)  0.3% 2.1% (0.9%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 81,297 - 46,750	CH FYE 201 \$ 93,54 69,32 66,22 229,08 54,82 268,18 163,83 715,88 \$ 76,88 50,67	8 \$ 0 3 1 1 0 3 5 5 5	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities	2016 \$ 355. 398. 85 838. 7 2,131. (1. 2,976. \$ 367. 850. 770. 224	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382) , <b>671</b> ,807 ,754 ,950 ,879	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824	\$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations	2016 \$ 355, 398 85 838 7, 2,131, (1, 2,976) \$ 367 850, 770	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382) , <b>671</b> ,807 ,754 ,950 ,879	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948	\$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) (0.1%)  0.3% 2.1% (0.9%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 81,297 - 46,750	CH FYE 201 \$ 93,54 69,32 66,22 229,08 54,82 268,18 163,83 715,88 \$ 76,88 50,67	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities	2016 \$ 355. 398. 85 838. 7 2,131. (1. 2,976. \$ 367. 850. 770. 224	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382) , <b>671</b> ,807 ,754 ,950 ,879	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824	\$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities	2016 \$ 355. 398. 85 838. 7 2,131. (1. 2,976. \$ 367. 850. 770. 224	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382) , <b>671</b> ,807 ,754 ,950 ,879	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005	\$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities	2016 \$ 355 398 85 838 7 2,131 (1 2,976 \$ 367 850 770 224 2,214	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,861 2,980,418 \$ 366,633 833,600 7777,948 226,824 2,205,005	\$ \$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385	Y-O-Y %  (1.0%) 3.9% (7.3%)  0.5% 3.9% (0.2%) (174.3%)  0.3% 2.1% (0.9%) (0.9%) 0.4%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities	2016 \$ 355. 398. 85 838. 7 2,131. (1. 2,976. \$ 367. 850. 770. 224	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005	\$ \$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities     Current assets:	2016 \$ 355 398 85 838 7 2,131 (1) 2,976 \$ 367 850 770 224 2,214	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets     Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities     Current assets:     Cash and short-term investments	2016 \$ 355 398 85 838 7 2,131 (1) 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015	\$ \$	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets     Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable	2016 \$ 355, 398, 85, 838, 7, 2,131, (1, 2,976, \$ 367, 850, 770, 224, 2,214, 2016 \$ 2,293, 1,332	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015 \$ 2,281,175 1,334,210	\$ \$ AL	(3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets     Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets	2016 \$ 355. 398. 858 87. 2,131. (1. 2,976. \$ 367. 850. 770. 224. 2,214.  2016 \$ 2,293. 1,332. 551.	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015 \$ 2,281,175 1,334,210 536,258	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets	2016 \$ 355 398 85 838 7 2,131 (1. 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015 \$ 2,281,175 1,334,210 536,258 4,151,643	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9% 0.6%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets     Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets	2016 \$ 355 398 85 838 7 2,131 (1. 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015 \$ 2,281,175 1,334,210 536,258	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets	2016 \$ 355 398 85 838 7 2,131 (1) 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178 121 7,260	,031 ,697 ,152 , <b>880</b> ,612 ,561 ,382) , <b>671</b> ,807 ,754 ,950 ,879 ,390	\$AN FRAE FYE 2015  \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418  \$ 366,633 833,600 777,948 226,824 2,205,005  TOT FYE 2015  \$ 2,281,175 1,334,210 1,334,210 1,334,210 1,36,258 4,151,643 150,798 7,265,544	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 0.6% (19.5%) (0.1%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets	2016 \$ 355 398 85 838 7 2,131 (1) 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178 121 7,260	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390 ,661 ,762 ,923 ,346 ,455	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015 \$ 2,281,175 1,334,210 536,258 4,151,643 150,798	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703 (29,343)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9% 0.6% (19.5%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Restricted assets     Restricted assets     Capital assets, net	2016 \$ 355 398 85 838 7 2,131 (1) 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178 121 7,260	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390 ,661 ,762 ,923 ,346 ,686 ,784	\$AN FRAE FYE 2015  \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418  \$ 366,633 833,600 777,948 226,824 2,205,005  TOT FYE 2015  \$ 2,281,175 1,334,210 1,334,210 1,334,210 1,36,258 4,151,643 150,798 7,265,544	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703 (29,343) (4,858)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 0.6% (19.5%) (0.1%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets     Total assets	2016 \$ 355 398 85 838 7 2,131 (1) 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178 121 7,260 454	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390 ,661 ,762 ,923 ,346 ,686 ,784	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015 \$ 2,281,175 1,334,210 536,258 4,151,643 150,798 7,265,544 482,302	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703 (29,343) (4,858) (27,518)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9% 0.6% (19.5%) (0.1%) (5.7%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Restricted assets     Capital assets, net     Other assets     Total assets     Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Restricted assets     Capital assets, net     Other assets     Total assets     Total assets     Total assets     Total assets     Total assets Liabilities	2016 \$ 355, 398, 858 838, 7, 2,131, (1, 2,976, \$ 367, 850, 770, 224, 2,214,  2016 \$ 2,293, 1,332, 551, 4,178, 121, 7,260, 454, 12,015,	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390 ,661 ,762 ,923 ,923 ,346 ,455 ,784 ,271	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015 \$ 2,281,175 1,334,210 536,258 4,151,643 150,798 7,265,544 482,302 12,050,287	\$ \$ <b>AL</b>	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703 (29,343) (4,858) (27,518) (35,016)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9% 0.6% (19.5%) (0.1%) (5.7%) (0.3%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Restricted assets     Capital assets, net     Other assets     Total assets     Liabilities Current liabilities Current liabilities Current liabilities	2016 \$ 355. 838 85 838 7. 2,131. (1. 2,976. \$ 367 850. 770. 224 2,214  2016 \$ 2,293. 1,332. 551. 4,178. 121,7,260. 454. 12,015.	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390 ,661 ,762 ,923 ,346 ,455 ,686 ,784 ,271	\$AN FRA FYE 2015 \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418 \$ 366,633 833,600 777,948 226,824 2,205,005 TOT FYE 2015 \$ 2,281,175 1,334,210 536,258 4,151,643 150,798 7,265,544 482,302 12,050,287 \$ 1,561,136	\$ \$ AL	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703 (29,343) (4,858) (27,518) (35,016)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.1%)  0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9% 0.6% (19.5%) (0.1%) (0.1%) (5.7%) (0.3%)	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets Liabilities Current liabilities Current liabilities Current liabilities Current liabilities Current liabilities	2016 \$ 355 398 85 838 7 2,131 (1. 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178 121 7,260 454 12,015 \$ 1,543 2,913	,031 ,697 ,152 ,880 ,612 ,561 ,671 ,807 ,754 ,950 ,933 ,390 ,661 ,762 ,923 ,346 ,455 ,686 ,784 ,271 ,603 ,084	\$AN FRAFYE 2015  \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418  \$ 366,633 833,600 777,948 226,824 2,205,005  **TOT** FYE 2015  \$ 2,281,175 1,334,210 536,258 4,151,643 150,798 7,265,544 482,302 12,050,287  \$ 1,561,136 2,903,787	\$ \$ <b>AL</b>	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703 (29,343) (4,858) (27,518) (35,016)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9% 0.6% (19.5%) (0.1%) (5.7%) (0.3%)  (1.1%) 0.3%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities  Current liabilities  Current liabilities  Current liabilities  Current liabilities	2016 \$ 355 398 85 838 7 2,131 (1 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178 121 7,260 454 12,015 \$ 1,543 2,913 2,875	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390 ,661 ,762 ,923 ,346 ,455 ,686 ,784 ,271 ,603 ,084 ,003	\$AN FRAE FYE 2015  \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418  \$ 366,633 833,600 777,948 226,824 2,205,005  TOT FYE 2015  \$ 2,281,175 1,334,210 536,258 4,151,643 150,798 7,265,544 482,302 12,050,287  \$ 1,561,136 2,903,787 2,847,042	\$ \$ <b>AL</b>	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (1,745) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703 (29,343) (4,858) (27,518) (35,016) (17,533) 9,297 27,961	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9% 0.6% (19.5%) (0.1%) (5.7%) (0.3%) (1.1%) 0.3% 1.0%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)
Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets     Total assets Liabilities     Current liabilities     Long-term debt     Pension obligations     Other liabilities     Total liabilities  Current assets:     Cash and short-term investments     Net patient accounts receivable     Other current assets     Total current assets     Restricted assets     Capital assets, net     Other assets Liabilities Current liabilities Current liabilities Current liabilities Current liabilities Current liabilities	2016 \$ 355 398 85 838 7 2,131 (1. 2,976 \$ 367 850 770 224 2,214  2016 \$ 2,293 1,332 551 4,178 121 7,260 454 12,015 \$ 1,543 2,913	,031 ,697 ,152 ,880 ,612 ,561 ,382) ,671 ,807 ,754 ,950 ,879 ,390 ,661 ,762 ,923 ,346 ,455 ,686 ,784 ,271 ,603 ,003 ,472	\$AN FRAFYE 2015  \$ 358,794 383,682 91,890 834,366 7,329 2,136,862 1,861 2,980,418  \$ 366,633 833,600 777,948 226,824 2,205,005  **TOT** FYE 2015  \$ 2,281,175 1,334,210 536,258 4,151,643 150,798 7,265,544 482,302 12,050,287  \$ 1,561,136 2,903,787	\$ \$ <b>AL</b>	\$CO Y-O-Y (3,763) 15,015 (6,738) 4,514 283 (5,301) (3,243) (3,747) 1,174 17,154 (6,998) (1,945) 9,385 Y-O-Y 12,486 (1,448) 15,665 26,703 (29,343) (4,858) (27,518) (35,016)	Y-O-Y %  (1.0%) 3.9% (7.3%) 0.5% 3.9% (0.2%) (174.3%) 0.3% 2.1% (0.9%) (0.9%) 0.4%  Y-O-Y %  0.5% (0.1%) 2.9% 0.6% (19.5%) (0.1%) (5.7%) (0.3%)  (1.1%) 0.3%	- - -	2016 3 110,292 60,553 48,912 219,757 63,342 267,383 149,041 699,523 3 81,297 - 46,750 79,594	CH FYE 201 \$ 93,54 69,32 66,22 229,06 54,82 268,15 163,83 715,86 \$ 76,88 50,67 80,15	8 \$ 0 3 1 1 0 3 5 5 6	16,744 (8,767) (17,301) (9,324) 8,521 (767) (14,792) (16,362) 4,404 - (3,925) (562)	Y-O-Y %  17.9% (12.6%) (26.1%) (4.1%) 15.5% (0.3%) (9.0%) (2.3%)  5.7% (7.7%) (0.7%)

### Management's Discussions & Analysis for Statement of Net Position

For The Six Months Ended December 31, 2015

Cash changes f			ared to FYE	2015 are as follows:	Capital assets c	_		s compare	d to FYE 2015 are as follows:
Davis	\$	8,415	2.1%	• The increase is primarily due to interest income and a joint venture cash distribution.	Davis	\$	(13,528)	(1.3%)	<ul> <li>Depreciation expense has exceeded new capital additions.</li> </ul>
Irvine		(32,764)	(11.6%)	<ul> <li>Cash and cash equivalents have decreased by \$32.8 million since June 2015, with days cash on hand at 109 days. The decrease in cash was the result of three pay periods in December, as well as timing issues surrounding the receipt of the Medi-Cal DSH, DSRIP, and SNCP funds.</li> </ul>	Irvine		(11,547)	(1.6%)	<ul> <li>Net capital assets decreased by \$11.5 million since June 2015, from depreciation expense being greater than capital expenditures.</li> </ul>
Los Angeles		(7,218)	(1.0%)	<ul> <li>The decrease is primarily due to an increase in A/R and three pay periods in December.</li> </ul>	Los Angeles		(22,748)	(1.2%)	<ul> <li>Depreciation expense has exceeded new capital additions.</li> </ul>
San Diego		31,072	7.7%	<ul> <li>The increase is primarily due to favorable operating income and a reduction in A/R.</li> </ul>	San Diego		49,033	3.8%	<ul> <li>The increase is due to the construction of the Jacobs Medical Center.</li> </ul>
San Francisco		(3,763)	(1.0%)	<ul> <li>The decrease is due to capital spending and an increase in A/R caused the decrease in cash balance.</li> </ul>	San Francisco		(5,301)	(0.2%)	<ul> <li>Significant depreciation expense, greater than the purchase of new fixed assets, is due to the opening of the Mission Bay facility.</li> </ul>
Children		16,744	17.9%	<ul> <li>Cash and short investments increased due to collections on other receivables.</li> </ul>	Children		(767)	(0.3%)	<ul> <li>The slight decrease is due to depreciation expenses exceeded capital equipment additions.</li> </ul>
Total	\$	12,486	0.5%		Total	\$	(4,858)	(0.1%)	_
Not noticet acco	onto	ra a a i va b la a	hanaaa far	2016 as compared to FYE 2015 are as follows:	Long torm dobt	ah a n a	00 for 2016		ed to FYE 2015, including the current portion, are as follows:
Increased (decreased)			manges ioi	2016 as compared to FTE 2015 are as follows.	Increased (decreased)	-		as compare	ed to FTE 2015, including the current portion, are as follows.
Davis	\$	(11,519)	(4.8%)	<ul> <li>The decrease is due to increased cash collections which led to A/R days decreasing from 51.7 to 47.3 since the prior year end.</li> </ul>	Davis	\$	(6,441)	(2.0%)	The decrease is due to scheduled principal payments.
Irvine		(5,939)	(4.7%)	<ul> <li>Net patient accounts receivable decreased by \$5.9 million since June 2015. The decrease is attributed to increased cash collections that resulted in lower net A/R days of 47.</li> </ul>	Irvine	\$	(3,133)	(1.1%)	The decrease is due to scheduled principal payments.
Los Angeles		24,672	7.9%	• The increase is due to the growth in revenue outpacing cash collections.	Los Angeles	\$	(386)	(0.0%)	<ul> <li>The decrease is due to bond premium amortization and Swap FMV realized amortization.</li> </ul>
Los Angeles San Diego		24,672 (14,910)	7.9% (7.3%)	, ,	Los Angeles San Diego	\$	(386) (4,926)	(0.0%)	
· ·		•		<ul> <li>cash collections.</li> <li>The decrease is due to process improvements that reduce delays in billing and to improved collection</li> </ul>	Ŭ	Ť	` ,		Swap FMV realized amortization.
San Diego		(14,910)	(7.3%)	<ul> <li>cash collections.</li> <li>The decrease is due to process improvements that reduce delays in billing and to improved collection efforts.</li> <li>The increase is due to higher patient volume in the first</li> </ul>	San Diego	\$	(4,926)	(0.7%)	Swap FMV realized amortization.  • The decrease is due to scheduled principal payments.  • The increase is due to an interim financing (commercial

### Supplemental Funds

For The Six Months Ended December 31, 2015

(\$ in thousands)

		DA	VIS				/INE			LOS AN	NGELE	ES	SAN DIEGO			
FEDERAL		2016	2015			2016	2015			2016		2015		2016		2015
Disproportionate Share - Medicare	\$	11,510	\$	16,921	\$	7,385	\$	7,293	\$	10,546	\$	10,884	\$	9,288	\$	9,527
Teaching (DME & IME) - Medicare		22,572		27,063		10,433		9,166		36,923		35,318		15,889		14,238
Subtotal, Federal Supplemental Funds		34,082		43,984		17,818		16,459		47,469		46,202		25,177		23,765
STATE																
Supplemental Funds-Medi-Cal		29,164		27,537		32,500		34,400		16,224		16,429		60,626		51,440
Medi-Cal (DSRIP)		4,081		16,174		10,150		10,150		10,000		12,000		7,520		9,300
Hospital Fee Program		-		-		-		-		-		-		-		-
Clinical Teaching Support		-		-		4,000		4,237		5,027		5,000		-		-
Meaningful Use of EHR		103		2,234		-		-		-		3,402		-		481
Tobacco Tax Funds & Other Funds		<u> </u>		<u>-</u>						-						-
Subtotal, State Supplemental Funds		33,348		45,945		46,650		48,787		31,251		36,831		68,146		61,221
Total Supplemental Funds	\$	67,430	\$	89,929	\$	64,468	\$	65,246	\$	78,720	\$	83,033	\$	93,323	\$	84,986
Supplemental Funds as a percentage of																
Total Operating Revenue		7.6%		11.1%		13.3%		14.4%		6.8%		7.5%		12.6%		12.1%
		SAN FRA	ANCIS	<u></u>		CHILI	DREN			TO	TAL					
FEDERAL		2016	111010	2015		2016	DIKLI	2015		2016	.,,,	2015				
Disproportionate Share - Medicare	\$	22,311	\$	18,856	\$		\$		\$	61,040	\$	63,481				
Teaching (DME & IME) - Medicare	Ψ	29,251	Ψ	27,863	Ψ	3,380	Ψ	3,233	Ψ	118,448	Ψ	116,881				
Subtotal, Federal Supplemental Funds	-	51,562		46,719	-	3,380		3,233		179,488		180,362				
STATE																
Supplemental Funds-Medi-Cal		19,807		8,322		14,251		29,535		172,572		167,663				
Medi-Cal (DSRIP)		-		11,400		-		-		31,751		59,024				
Hospital Fee Program		_		-		25,988		56,552		25,988		56,552				
Clinical Teaching Support		_		-		-		-		9,027		9,237				
Meaningful Use of EHR		_		-		108		-		211		6,117				
Tobacco Tax Funds		-		-		-		-		-		-				
Subtotal, State Supplemental Funds		19,807		19,722		40,347		86,087		239,549		298,593				
Total Supplemental Funds	\$	71,369	\$	66,441	\$	43,727	\$	89,320	\$	419,037	\$	478,955				
Supplemental Funds as a percentage of																
Total Operating Revenue		4.9%		5.3%		18.0%		32.0%		8.4%		10.4%				

### UNIVERSITY OF CALIFORNIA MEDICAL CENTERS ACTIVITY AND FINANCIAL STATUS REPORT Patient Days by Sponsor and Operating Revenue by Funding Source For The Six Months Ended December 31, 2015

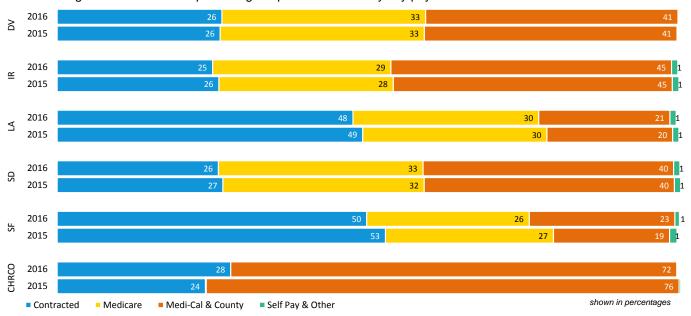
(\$ in thousands) Patient Days Total Operating Revenue 2016 2015 2015 2016 **Davis** 18% Medicare 26 886 30% 25 671 29% \$ 181.091 20% 141.648 2% Medicare Managed Care 3,005 3% 2% 2,291 3% 16,203 18,875 20% 16,257 19% 63,799 7% 9% 17.832 71.758 Medi-Cal Managed Care 18,063 20% 18,942 22% 91,619 10% 74,934 9% 0% 0% 272 0% 1% 266 County 244 1,301 1,103 Commercial Insurance 0% 134 0% 943 0% 0% Contract (disc./per-diem) 20.749 24% 20.030 24% 439.241 50% 416.909 52% Contract (capitated) 2.817 3% 2.734 3% 65.444 7% 68.536 8% Self Pay 196 0% 328 0% 4,295 0% 1,750 0% Total/Subtotal 89,111 100% 87,373 100% 863,936 795,779 98% 98% CTS 0% 0% 2 234 FHR 103 0% 1% Other Op. Rev. 1% 20,412 2% 10,206 Total \$ 884,451 100% 808,219 100% <u>Irvine</u> Medicare 13,389 22% 12,551 22% 89,550 19% \$ 92,936 21% Medicare Managed Care 4,401 7% 3,653 6% 7,849 2% 19,573 4% Medi-Cal 15.563 25% 14.840 26% 75.782 16% 59.059 13% 7% Medi-Cal Managed Care 20% 10,959 19% 32,012 7% 12,442 38,129 0% 126 0% 0% 1,599 0% County 19.337 Commercial Insurance 964 2% 407 1% 4% 11,510 3% Contract (disc./per-diem) 14,852 24% 25% 233,840 48% 214,391 47% 14,380 Contract (capitated) 0 0% 0% 0% 0% 0 0 9,059 Self Pay 485 0% 891 1% 7.083 1% 2% Total/Subtotal 62.096 \$ 471,570 57.807 100% 97% 100% 97% 440.139 CTS 4,000 1% 4,237 1% FHR n 0% 0 0% 7.538 7.731 Other Op. Rev 2% 2% Total 100% \$ 483,108 452,107 100% Los Angeles 40,632 30% 232,730 20% 40.130 30% \$ \$ 222.356 20% Medicare Medicare Managed Care 0% 0% 0% 0% Medi-Cal 19 839 15% 20.812 15% 82 459 7% 82 673 7% 3% 6% Medi-Cal Managed Care 9.559 6% 5% 33.853 6.612 69.098 County 0% 0% 0% 0% Commercial Insurance 0% 0 0% Λ 0% 0 0% Contract (disc./per-diem) 60,806 45% 62,650 46% 735,745 63% 654,720 59% Contract (capitated) 3% 3,931 3% 3.937 31,057 3% 33,430 3% Self Pay 1,374 1% 1.446 1% 5,186 1% 5,878 1% Total/Subtotal \$ 1,121,030 136,141 100% 135,587 100% 97% \$ 1,068,155 96% CTS 0% 1% 5,027 5.000 EHR 0% 3.402 0% Other Op. Rev. 32,991 30,839 Total \$ 1,159,048 100% 1,107,396 100% San Diego Medicare 21.710 25% 20.962 26% \$ 139.561 19% \$ 135,821 19% Medicare Managed Care 6.575 8% 5.617 39.200 7% 5% 34.570 5% 17,533 19,565 24% 14% 107,441 15% Medi-Cal 20% 106,325 Medi-Cal Managed Care 17,162 20% 12,840 16% 50,639 7% 34,296 5% County 460 0% 630 0% 4.576 1% 8.015 2% 0% 0% Commercial Insurance 0% 0% 0 0 Contract (disc./per-diem) 22,633 26% 21,895 27% 363,912 49% 345,727 49% Contract (capitated) 0 0% 0 0% 0 0% 0 0% Self Pay 1,229 6<u>49</u> 1,091 814 0% 0% 0% 1% Total/Subtotal 87,302 100% 82,158 100% 705,304 95% 666,684 96% CTS 0 0% 0% EHR 0 0% 481 0% Other Op. Rev. 35,967 5% 32,511 5% Total \$ 741,271 100% 100% 699,676 San Francisco 26,544 26% 24,901 27% 275,007 19% 244,856 20% Medicare Managed Care 541 1% 290 0% 4.408 0% 942 0% 23,688 16,388 18% 138,473 92,552 23% Medi-Cal 9% 7% Medi-Cal Managed Care 87 0% 200 0% 176 0% (78) 0% County 494 0% 584 1% 3.802 0% 2.296 0% Commercial Insurance 300 0% 0% 0% 291 0% 5.721 4.267 Contract (disc./per-diem) 51,307 49% 48,253 52% 958,535 66% 849,564 68% Contract (capitated) 0 0% 0 0% 0% 0% 730 1.094 7.446 8.067 Self Pay 1% 2% 1% 1% Total/Subtota 103,682 100% 100% \$ 1,393,568 \$ 1,202,466 96% 92,010 95% CTS n 0% 0 0% EHR 0% 0 0 0% Other Op. Rev. 67,405 51,893 4% 5% Total \$ 1,460,973 100% \$ 1,254,359 100% Children's Medicare 55 0% 31 0% 783 0% 737 0% 0% 37% Medicare Managed Care 0 0% 0 0% Ω n 0% 58% Medi-Cal 12.736 57% 14.298 88.849 143,608 51% Medi-Cal Managed Care 3.262 15% 4.375 18% 24.870 10% 24.503 9% County 0% 0 0% 0% 0% 0 0 Commercial Insurance 0 0% 0 0% 0 0% 0 0% Contract (disc./per-diem) 28% 24% 94,019 39% 73,245 27% 6,229 5,873 Contract (capitated) 0 0% 0 0% 0% 0% 3.349 Self Pav 34 0% 62 0% 2.211 1% 1% Total/Subtotal 22,316 100% 24,639 100% \$ 210,732 87% 245,442 88% CTS 0 0% 0 0% 0% 0% EHR Other Op. Rev 32,419 13% 33,852 12% Total 243,151 100% \$ 279,294 100%

### Management's Discussions & Analysis for Net Patient Service Revenue

For The Six Months Ended December 31, 2015

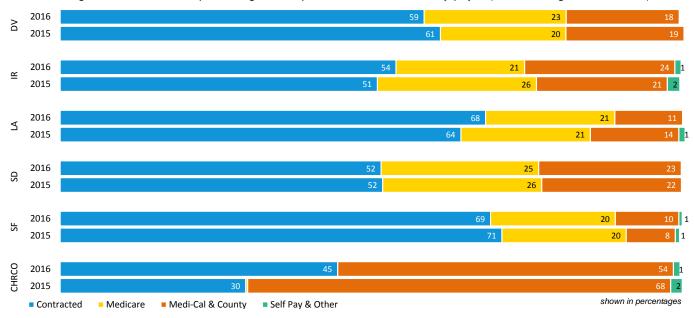
### Patient Days by Sponsor

The following chart illustrates the percentage of patient volume days by payer:



### Net Patient Service Revenue

The following chart illustrates the percentage of net patient service revenue by payer (not including other revenue):



Payer mix changes for 2016 as compared to 2015 are as follows:

Davis • Payor mix is consistent with the prior year.

Irvine • Payer mix is consistent with the prior year.

• There has been a slight shift out of Medi-Cal traditional coverage into Medi-Cal Managed Care as the expansion program continues. Self Pay as a % of total payer mix decreased due to more patients receiving insurance

coverage as a result of the Affordable Care Act.

San Diego • Payor mix is consistent with the prior year.

San Francisco • Contracts and Medicare have decreased where Medi-Cal has increased.

• The hospital has seen a shift from government payors to managed care in the current year.