



The University of California

CELEBRATING OUR **10**TH YEAR

BUSINESS OFFICER INSTITUTE

Sponsored Projects (Preaward)

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Presentation Goals

- Raise awareness of
 - The importance and impact of UC Research
 - Sponsored Projects pre-award issues and processes
 - Research integrity requirements and concerns



What are Sponsored Projects?

- Awards made to UC by external sponsors for the purpose of supporting the University’s research, training and public service programs, including:
 - Awards made to a UC campus by another campus, UCOP or UC managed national lab
- Extramural awards, sponsored programs, sponsored projects – all synonymous

Pre-award v. Post-award

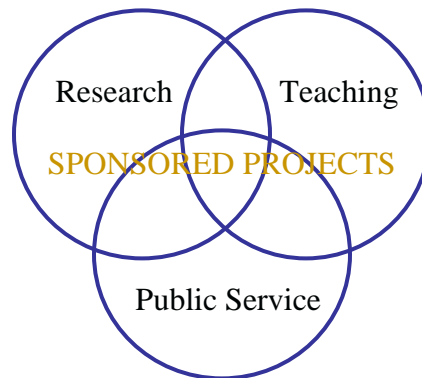
Life Cycle of a Sponsored Project

Proposal Preparation Proposal Review Institutional Signature and Submission to Sponsor	Sponsor Review	Award Negotiation and Acceptance	Project Period				Closeout
			1st Budget Period	2nd Budget Period	3rd Budget Period	No Cost Time Extension	
<i>Pre-award</i>			<i>Post-award</i>				

Sponsored Projects at UC



UC's Mission



Impact of UC Research

- Social and political impact
 - Creating knowledge and advancing human understanding of our world and beyond
 - Assessing and establishing public policy
 - Quality of life improvements
 - Education
 - Health care
 - Communications and technology
 - Transportation
 - Environment

Impact of UC Research

- Economic impact
 - Job creation (within and outside UC)
 - Transferring knowledge and technology to industry
 - Students as the intellectual fuel to power California industry
 - New businesses created around new technologies

How is Research Supported at UC?

- Sponsored projects (grants & contracts)
 - Governmental entities
 - Private non-profit entities
 - Private for-profit entities
 - UC systemwide programs
- FY 07 – \$4.32 billion in sponsored project funding
 - \$2.88 billion (67%) from federal sources

How is Research Supported at UC?

- Campus seed and bridge funding
- Gifts
- Transactions that are neither gifts nor awards of extramural funds
 - Material transfer agreements
 - Software licenses
 - Equipment and instrumentation loans

Funding Mechanisms & Characteristics

GIFT	GRANT	CONTRACT
Not tied to specific performance dates	Specific period of performance	Specific period of performance
Irrevocable	Revocable	Revocable
No obligations beyond routine stewardship reporting	Technical, financial and invention reports to sponsor	Technical , financial and invention reporting, as well as work product deliverables (e.g., software)
Unrestricted	Terms & conditions with some flexibility for grantee	Terms & conditions – typically restrictive
Donation of cash or other tangible asset	Financial assistance	Purchase transaction
No scope of work	PI's scope of work	Sponsor's or PI's scope of work
Selection made at donor's sole discretion	Awarded based on peer review recommendation	Awarded based on low bid/project design selection process

Obligations

- UC assumes certain obligations by accepting sponsored projects
 - Compliance with federal regulations
 - Perform research or project with integrity
 - Stewardship of public assets
 - Upholding the public trust

Reputation is everything!



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UC Policies



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University Regulation No. 4

“Special Services to Individuals and Organizations”

- Character of undertakings and use of facilities
 - Extend knowledge or increase teaching effectiveness
 - Not for activities of a purely commercial character
- Appropriate approvals prior to incurring commitments or expending funds
- Full recovery of expenses incurred
- Publication rights and ownership of records
- Use of University name
- Patent agreement

UC Presidential Policy

Issued December 15, 1994* -

"No solicitation or application for extramural support of research, training, public service programs shall be made officially in the name of The Regents without the prior approval of The Regents or of an authorized official of the University.

It is the policy of the University of California that employees who receive any part of their salary through the University, or whose activities use any University resources or facilities, must submit their proposals for extramural support through the appropriate local contracts and grants office."

*Also requires awards to be accepted through UC via each campus' Sponsored Projects Office



Regents Standing Order 100.4 (dd)

- Delegates authority to request extramural support to the President
- Delegated to Sr. V.P., Business and Finance and Chancellors

Typically, *only* the following individuals can legally sign proposals or accept awards:

- Chancellor and Executive Vice Chancellor/Provost
- Vice-Chancellor for Research
- Staff in campus Sponsored Programs Office
 - Director, Contract and Grant Officers

~~DA~~

~~PI~~

Principal Investigator Eligibility Policy

- Eligibility may vary from campus to campus
 - Must be a member of the Academic Senate
 - Other qualified appointment
 - Generally, appointment must be 50% or more of full time
 - By exception
- PIs are required to:
 - Assume responsibility for the scientific, administrative and financial management of a sponsored project
 - Personally participate to a significant degree
 - Fronting is not acceptable

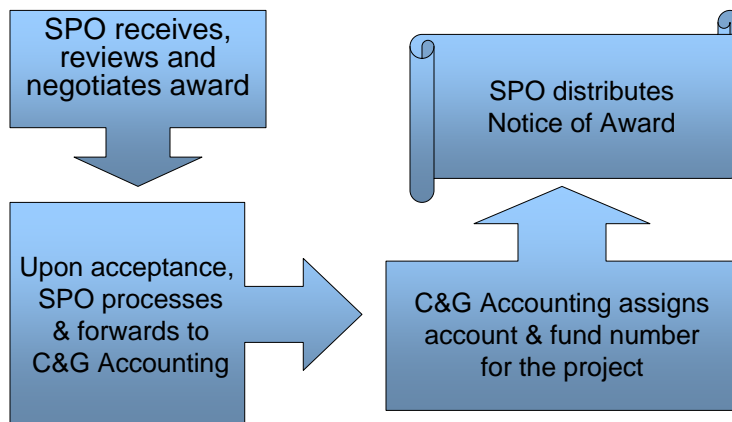


Sponsored Projects Pre-award Processes

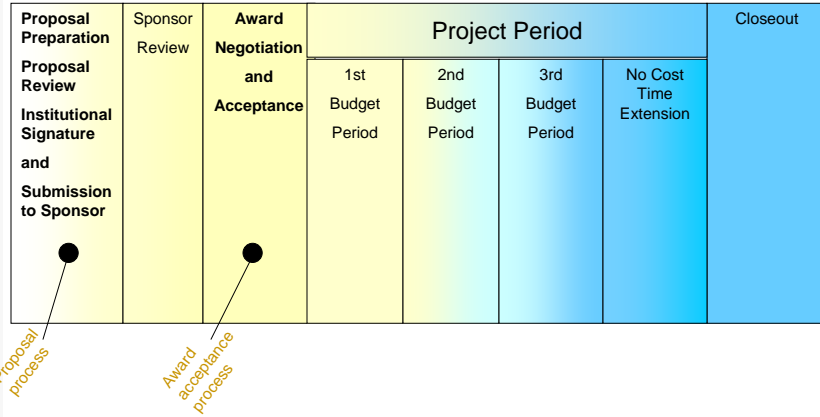
Proposal Development, Routing and Approval Process



Award Acceptance Process



Pre-award Processes in the Life Cycle



Research Integrity and Compliance



“These are the Commandments – Those over there are the governmental guidelines that go with them.”

Conflicts of Interests

A situation where an individual's outside financial interest(s) or obligations bias, or have the potential to bias, the conduct and management of a research project.



Conflicts of Interests

- Unmanaged or undisclosed conflicts of interests may lead to:
 - Misuse of UC facilities for personal gain
 - Improper direction of students or UC staff
 - Delays in publishing research results
 - Improper channeling of research funds
 - Failure to recognize UC's interests
 - Scientific misconduct
 - Erosion of public trust

Conflicts of Interest

- Disclosure = protection for the
 - PI
 - Institution
 - Integrity of the research
 - Public at-large

External Conflict of Interest Requirements

- State of California Political Reform Act
 - Disclosure of financial and management interests in non-governmental research sponsors
 - PI and Co-PIs disclose on behalf of themselves, their spouses and dependent children
 - Various thresholds for disclosure related to:
 - Investments
 - Income/gifts
 - Positions (e.g., board of directors; scientific board, etc.)

External Conflict of Interest Requirements

- PHS/NSF
 - Disclosure by all personnel involved in the design, conduct or reporting PHS or NSF funded research
 - Includes spouse and dependent children
 - Any interest in private, non-profit or public entities in an area related to the research that could:
 - Affect the conduct of the research
 - Be affected by the research outcomes

Conflicts of Interest Committee

- Faculty committee advisory to the Vice Chancellor for Research reviews disclosures
 - Reasonably appear to be directly and significantly affected by the project?
 - Reasonably appear to directly affect the design, conduct or reporting of the project?
 - Is the research appropriate to the University?
 - Is the teaching and research environment open?
 - Are UC policies, guidelines and regulations being followed?
 - Does the award impose any publication or dissemination restrictions or approvals?

Conflict of Interest – Subcontracting

- BUS 43, Part 7 Employee-Vendor Relationships
 - Employees must keep University and private interests separate
 - Political Reform Act prohibits an employee from making or participating in the making of a decision if there is a financial conflict of interest
 - Requirements are set forth in the University's Conflict of Interest Code

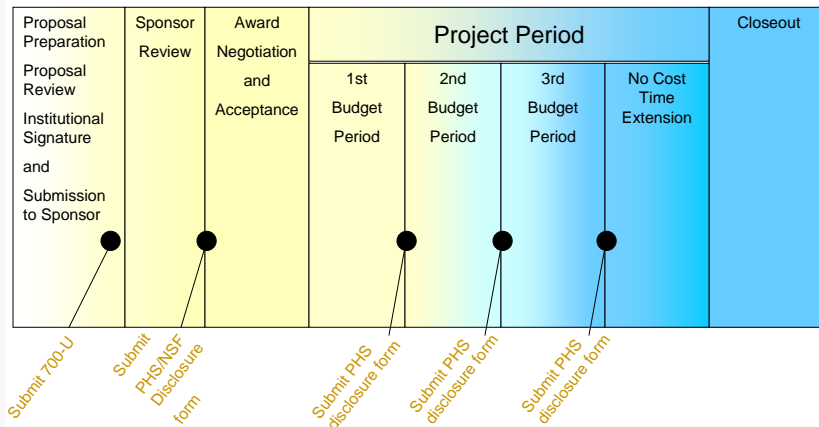
Conflict of Interest – Subcontracting

- Restrictions on purchases, leases and contracts
 - No purchase or lease of goods or contract for services may be made with a University employee or former employee who has an employee-vendor relationship
 - Exceptions may be approved by the campus Materiel Manager after determining that the goods or services are not available either from commercial sources or from within the University

Employee-Vendor Relationship

- An employee, former employee or near relative, acting alone, proposes for a consideration to lease or sell goods or to provide services to a University department;
- An employee or near relative owns or controls more than a 10% interest in any business which proposes for a consideration to lease or sell goods or to provide services to a University department; **when the employee has, in any connection with his or her University employment, any responsibility for or will be involved in any manner in the department's decision to accomplish or approve the transactions**

Conflict of Interest Processes in the Life Cycle



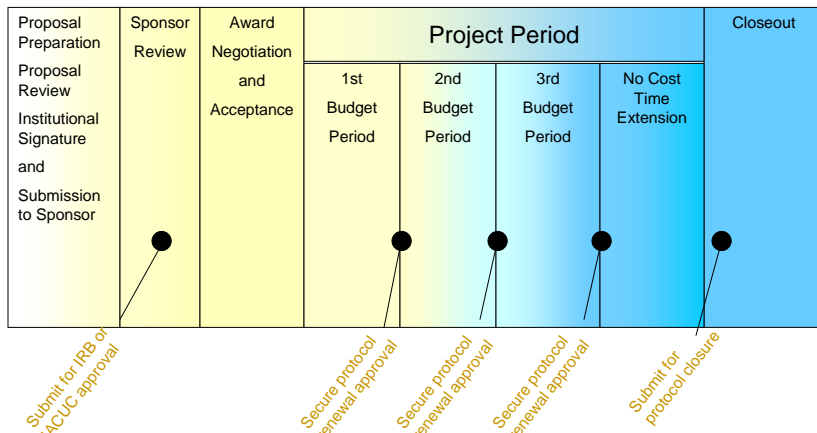
Human Research

- Any systematic investigation that is designed to develop or contribute to generalizable knowledge and which uses living humans or identifiable information about living humans
 - Regulations and policies apply to all human research regardless of funding source
 - All human research must be registered and approved by the campus IRB before recruiting subjects and commencing human research
 - All research staff must have received training before engaging in human research

Animal Use in Research & Training

- Use of animals must comply with Federal regulations regardless of funding source
 - “Animals” generally means a live vertebrate
 - All animal procedures must be approved by the campus IACUC prior to commencing project work that involves animals
 - All personnel must have received training regarding the handling and use of animals

IRB and IACUC Processes in the Life Cycle



Environmental Health & Safety

- Research must comply with health and safety regulations and standards
 - Approved use of biohazards and other toxic materials
 - Determination of whether projects will have a potential impact on the environment
 - Registration and review of research involving rDNA and certain pathogens
- Various committees
 - Institutional Biosafety Committee
 - Radiation Safety Committee
 - Embryonic Stem Cell Research Oversight Committee

Areas of Concern

- Continuing Federal OIG Audits of:
 - Nature of direct cost charges
 - Cost transfers
 - Cost sharing
 - Effort reporting
 - Subrecipient monitoring
- Fraud, waste, abuse and mismanagement
- Export controls and citizenship restrictions
- Effective oversight in the performance of research

Slide 38

bm1 Put actual headlines on this slide. Use headlines from workshop 1.
Bruce Morgan, 10/25/2006

Take Home Points

- Research is an important and integral part of UC's mission
- As stewards of public funds UC employees have an obligation to do the right thing
 - Reputation is everything
- Submit proposals and direct awards through local SPO
- Comply with research regulations
- Know what resources are available to you
- **ASK QUESTIONS!**