

### **UNIVERSITY OF CALIFORNIA**

Office of the Chief Investment Officer

## **Pension**

Investment Review as of March 31, 2017

**Growing Portfolios Building Partnerships** 

**UC Investments** 



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How are we managing risk in our Pension?



## Office of the Chief Investment Officer

- The overall **investment objective** for all University of California Retirement Plan ("UCRP") assets is to maximize real, long-term total returns (income plus capital appreciation adjusted for inflation), while assuming appropriate levels of risk.
- UCRP's specific objective is to maximize the probability of meeting the Plan's liabilities, subject to the Regents' funding policy, and to preserve the real (inflation adjusted) purchasing power of assets.



## Office of the CIO at a glance

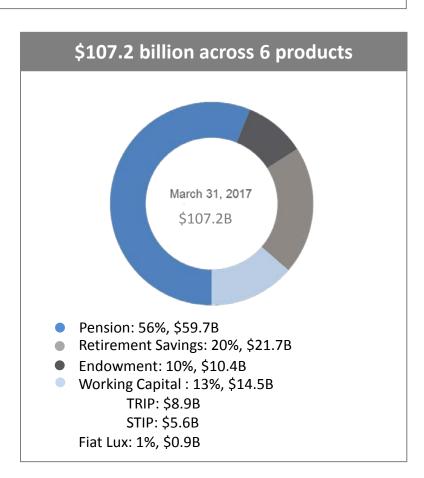
#### Office of the Chief Investment Officer

**Growing Portfolios. Building Partnerships.** 

Delivering value through values.

#### Office of the CIO Facts

- Pension assets: \$59.7 billion (as of 3/31/17)
- Investing pension assets since 1961 (56 years)
- Investing defined contribution assets since 1967 (50 years)
- Serving more than 150,000 pension members
- ▶ Serving more than 300,000 DC participants
- Investing Endowment assets since 1933 (84 years)





## The team managing your money

## **Chief Investment Officer**Jagdeep Singh Bachher

		Risk Management	Investment Services					
Fixed Income Steve Sterman	<b>Public Equity</b> Scott Chan	Asset Allocation Samuel Kunz	Absolute Return Edmond Fong	<b>Private Equity</b> John Beil*	<b>Real Estate</b> Gloria Gil	<b>Real Assets</b> John Ritter	Risk Management Rick Bookstaber	Chief Operating Officer Arthur Guimaraes
Fixed Income Team 9	Public Equity Team 2	Asset Allocation Team 2	Absolute Return Team 3	Private Equity Team 2	Real Estate Team 4	Real Assets Team 3	Risk Management Team 5	Investment Services Team 14

Note: Excludes Admin (7), Treasury (7), Advisors/Fellows (7), and 15 vacancies

\*Interim



## **UCRP Executive Summary**



### UCRP at a Glance

#### **Global Markets**

- Equities post strong performance
- International Equities meaningfully outperform US Equities over last 3 months
- High Yield spreads continue to tighten driving strong performance

#### **Assets Under Management**

Assets of \$59 billion have grown by 40% over 5 years

#### **Asset Allocation**

- Overweight Public Equities
- Overweight Cash
- Underweight Other Investments

#### **Risk Allocation**

Close to target risk allocation

#### **Performance**

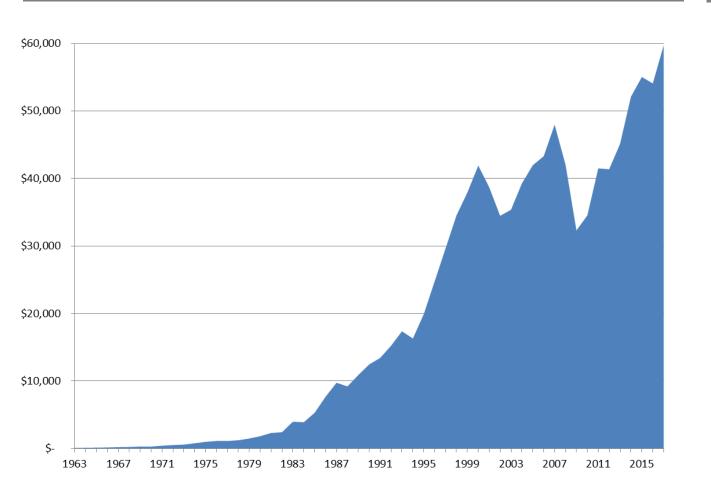
- Strong absolute and relative performance driven by equity markets
- Active management particularly in developed international markets paid off



## UCRP Assets grow by over 40% in 5 years



5 Year Growth



March 31, 2017 \$59.7 billion

> 1 Year ago \$53.5 billion

> 5 Years ago \$42.5 billion

As of March 31, 2017



## AUM growth driven by markets and value add

#### **Assets Under Management Attribution**

Assets Under Management June 30, 2016	\$54.08 billion
Market Gains	\$4.96 billion
Value Added	\$0.70 billion
Net Cash Flow	(\$0.02 billion)
Assets Under Management March 31, 2017	\$59.72 billion



## How is our Pension Positioned?



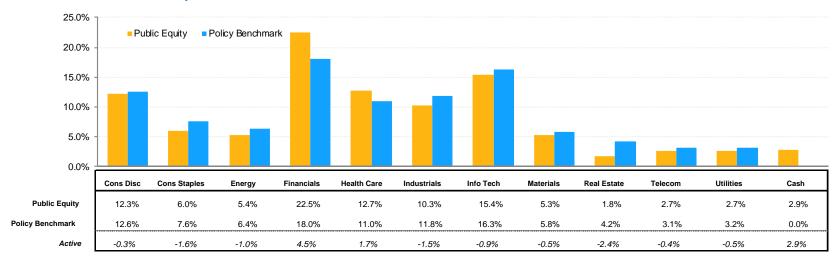
## Asset Allocation

Relative Wei	ght	Market Value in \$ Billions	Percentage	Over/Underweight Relative to Policy	Policy Weight
	Public Equity	34.1	57.1%	4.9%	52.2%
	Fixed Income	13.2	22.0%	0.5%	21.5%
	Core	8.0	13.4%	0.0%	13.4%
T	High Yield	2.0	3.4%	0.5%	2.9%
	Emerging Market Debt	1.5	2.4%	0.0%	2.4%
	TIPS	1.7	2.8%	0.0%	2.8%
	Other Investments	9.6	16.2%	-7.3%	23.5%
	Absolute Return	3.0	5.0%	-2.3%	7.3%
	Private Equity	2.7	4.6%	-2.9%	7.5%
	Real Estate	3.0	5.0%	-1.3%	6.3%
	Real Asset	0.9	1.6%	-0.8%	2.4%
1	Cash	2.8	4.7%	1.9%	2.8%
	Total	59.7	100.0%	0.0%	100.0%

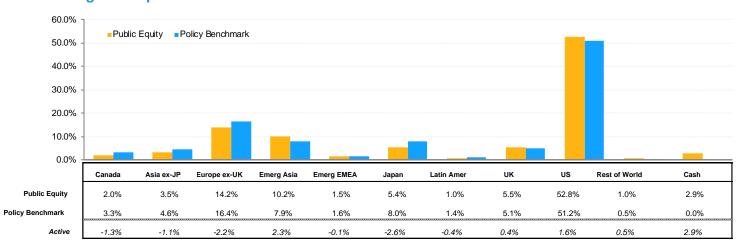


## **Public Equity Exposures**

#### **Sector Exposure:**



#### **Regional Exposure:**

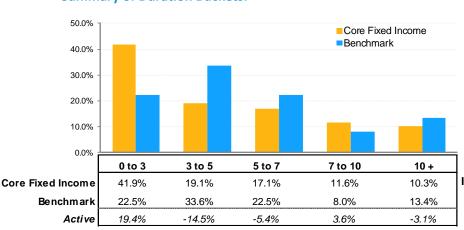




## Pension Fixed Income Exposures

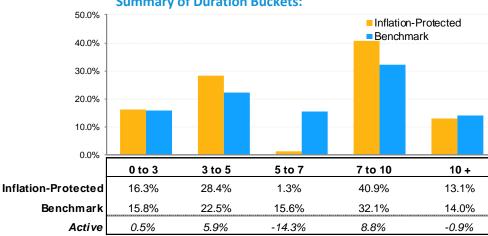


#### **Summary of Duration Buckets:**



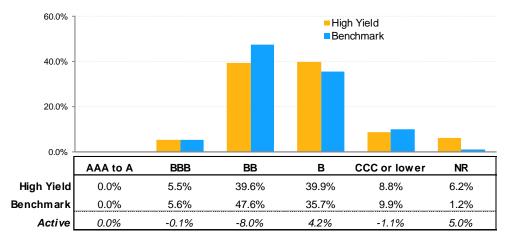
#### Treasury Inflation-Protected Securities – \$1,696M





#### High Yield - \$2,022M

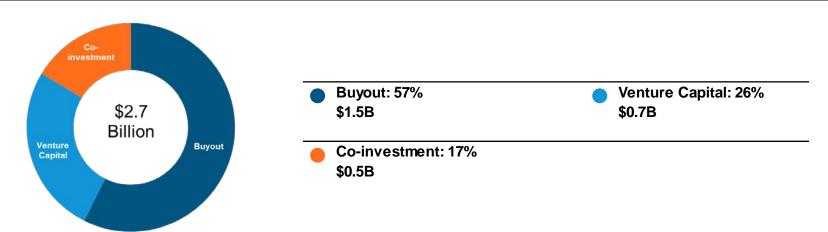
#### **Summary of Credit Rating**





## Private Equity Exposures

#### **Private Equity**

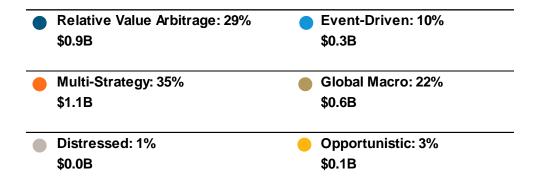




### **Absolute Return Exposures**

#### **Absolute Return**

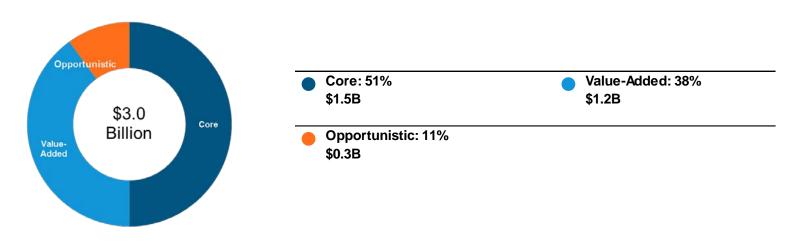






## Real Estate Exposures

#### **Real Estate**

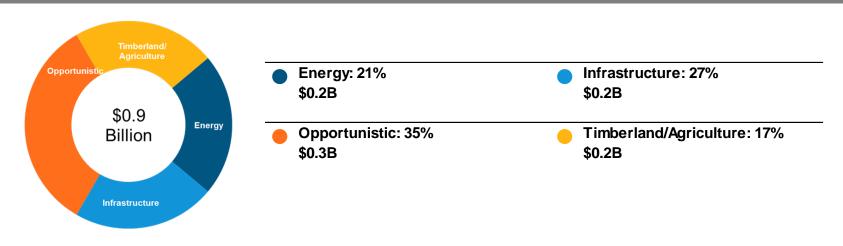


<sup>\*</sup> Underlying strategy returns are calculated by an external consultant, and provided on a quarterly lag once quarterly values are finalized



## Real Assets Exposures

#### **Real Assets**





## How did our Pension Perform?



## Performance: Strong absolute and relative

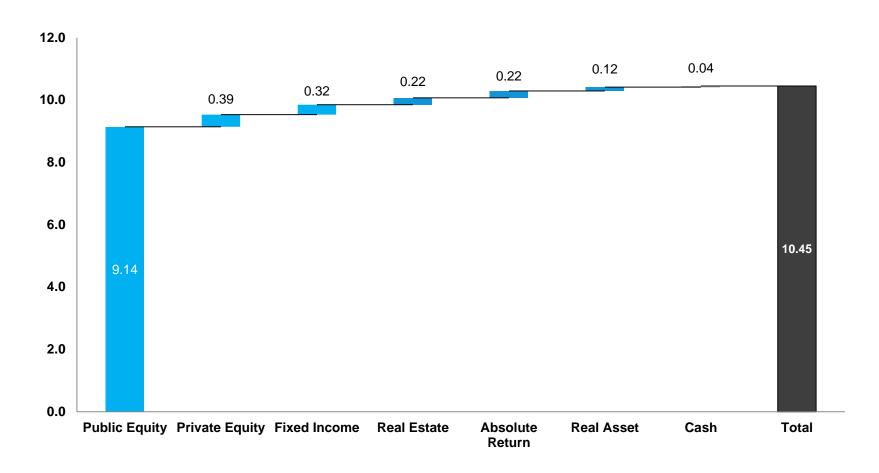
Net Returns (%)						Annualized	d Return	าร		
As of March 31, 2017	3 Month	Fiscal	YTD	1 Year	3 Year	5 Year	7 Y	'ear	10 Year	20 Year
UC Pension	4.7	•	10.5	11.9	5.6	7.8		8.0	5.1	7.2
UC Pension Benchmark	4.4	•	9.1	10.5	4.8	7.0		7.2	4.6	6.9
Value Added	0.3		1.4	1.4	0.8	0.8	***************************************	0.8	0.5	0.3
Net Returns (%)					One Year R	eturns				
As of March 31	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
UC Pension	11.9	(2.4)	7.8	12.0	10.3	3.9	13.3	36.1	(29.5)	0.3
UC Pension Benchmark	10.5	(1.7)	6.0	11.6	9.3	2.6	12.9	35.5	(29.6)	0.6
Value Added	1.4	(0.7)	1.8	0.4	1.0	1.3	0.4	0.6	0.1	(0.3)

<sup>•</sup> The Policy Benchmark is a weighted average of investment policy targets



## Fiscal YTD return driven by Public Equity

#### 9 Month Contribution to Return - Percentage (%)





## Pension – Fiscal Year-to-Date

As of March 31, 2017	Average Weight	Active Weight	Allocation Attribution	Selection Attribution	Total Attribution
Public Equity	55.7	+3.5	+0.2	+1.2	+1.4
Fixed Income					
Core	14.0	+0.6	+0.1	+0.1	+0.2
High Yield	3.4	+0.5	+0.0	-0.1	-0.1
Emerging Market Debt	2.4	+0.0	+0.0	-0.0	+0.0
TIPS	3.0	+0.2	+0.0	+0.0	+0.0
Other Investments					
Absolute Return	5.0	-2.3	+0.1	-0.0	+0.1
Private Equity	4.8	-2.7	+0.0	+0.0	+0.0
Real Estate	5.4	-0.9	+0.1	-0.1	+0.0
Real Asset	1.6	-0.8	+0.0	+0.0	+0.0
Cash	4.7	1.9	-0.2	+0.0	-0.2
Total	100%	+0.0%	+0.3%	+1.1%	+1.4%



## Pension Public Equity Performance

Net Returns (%)	Market Value	<b>.</b>					Annualized	Returns		
As of March 31, 2017	(\$ Million)	% Allocation	3 Month	Fiscal YTD	1 Year	3 Year	5 Year	7 Year	10 Year	20 Year
Public Equity	34,123	100.0%	7.0	16.8	17.9	6.0	9.4	8.9	4.6	6.6
MSCI All Country World Inc	dex Net - IMI - Toba	cco Free	6.7	14.3	15.6	5.2	8.6	8.2	4.6	6.4
Value Added			0.3	2.5	2.3	0.8	0.8	0.7	0.0	0.2
U.S. Equity	18,548	54%	7.0	16.8	19.1	8.7	12.7	12.5	7.1	7.6
Russell 3000 Tobacco Fre	ee Index		5.6	15.1	18.0	9.6	13.1	12.8	7.4	8.1
Value Added			1.4	1.7	1.1	(0.9)	(0.4)	(0.3)	(0.3)	(0.5)
Non-U.S. Equity	10,763	32%	7.8	22.7	18.7	2.6	7.0	5.7	2.1	-
MSCI World ex-U.S. (net d	lividends) Tobacco	Free	6.7	13.4	12.1	0.2	5.3	4.3	1.0	-
Value Added			1.1	9.3	6.6	2.4	1.7	1.4	1.1	-
Emerging Market	4,812	14%	10.1	8.3	8.9	0.1	0.3	1.7	2.4	-
MSCI Emerging Market (ne	et dividends)		11.4	16.4	17.2	1.2	0.8	1.7	2.7	-
Value Added			(1.3)	(8.1)	(8.3)	(1.1)	(0.5)	0.0	(0.3)	-

<sup>\*</sup>Prior to July 1, 2016, total public equity benchmark was aggregate of benchmarks for equity portfolios in the pool



## Fixed Income Performance

Net Returns (%)	Market Value	•					Annua	alized Returi	าร	
As of March 31, 2017	(\$ Million)	% Allocation	3 Month	Fiscal YTD	1 Year	3 Year	5 Year	7 Year	10 Year	20 Year
Fixed Income	13,164	100.0%	1.6	1.4	3.9	3.2	3.2	4.7	5.2	6.8
Policy Benchmark			0.8	(0.1)	2.7	3.0	2.7	4.3	4.9	6.3
Value Added			0.8	1.5	1.2	0.2	0.5	0.4	0.3	0.5
Core	8,016	61%	1.1	(0.3)	1.9	3.0	3.0	4.0	4.6	6.5
Barclays U.S. Aggregate Bo	ond Index		0.8	(1.7)	0.4	2.7	2.3	3.5	4.4	6.0
Value Added			0.3	1.4	1.5	0.3	0.7	0.5	0.2	0.5
High Yield	2,022	15%	2.3	8.6	12.6	4.5	7.0	8.0	7.2	-
Merrill Lynch High Yield Cas	sh Pay Index		2.7	10.4	16.7	4.6	6.8	7.7	7.3	-
Value Added			(0.4)	(1.8)	(4.1)	(0.1)	0.2	0.3	(0.1)	-
Emerging Market Debt	1,430	11%	3.8	2.9	7.1	4.3	3.7	5.3	6.1	-
JP Morgan Emerging Marke	ets Bond Index Glo	bal Diversified	3.9	3.7	8.9	6.2	5.5	6.5	6.9	-
Value Added			(0.1)	(0.8)	(1.8)	(1.9)	(1.8)	(1.2)	(0.8)	-
TIPS	1,696	13%	1.5	0.3	1.9	2.2	1.2	3.7	4.5	-
Barclays U.S. TIPS			1.3	(0.2)	1.5	2.0	1.0	3.5	4.2	-
Value Added			0.2	0.5	0.4	0.2	0.2	0.2	0.3	-

<sup>\*</sup>total fixed income policy benchmark is an aggregate of benchmarks for bond portfolios in the pool



## Private Equity Performance

Net Returns (%)	Market Value	9			Annualized Returns					
As of March 31, 2017	(\$ Million)	% Allocation	3 Month	Fiscal YTD	1 Year	3 Year	5 Year	7 Year	10 Year	20 Year
Private Equity	2,723	100.0%	3.9	8.3	8.3	10.7	13.0	13.1	9.4	15.8
Actual Private Equity Returns			3.9	8.3	8.3	10.7	13.0	13.1	9.4	15.8
Buyout	1,549	57%	4.3	10.7	11.9	10.3	11.0	11.8	8.9	11.3
Venture Capital	704	26%	1.4	(0.8)	(3.7)	6.5	12.4	12.5	8.7	21.1
Co-investment	470	17%	7.6	16.0	19.0	27.2	37.7	28.6	_	_



## **Absolute Return Performance**

Net Returns (%)	Annualized Returns								
As of March 31, 2017	(\$ Million)	% Allocation	3 Month	Fiscal YTD	1 Year	3 Year	5 Year	7 Year	Since Inception
Absolute Return	2,997	100.0%	1.2	4.6	5.1	3.5	5.4	5.2	3.7
Custom Absolute Return Inde	ex		2.3	5.6	6.0	(0.3)	1.5	0.1	3.5
Value Added			(1.1)	(1.0)	(0.9)	3.8	3.9	5.1	0.2
Relative Value Arbitrage	863	29%	1.9	8.5	12.0	5.6	7.1	5.8	0.0
Event-Driven	303	10%	6.3	10.6	11.3	8.0	6.1	5.8	5.0
Multi-Strategy	1,061	35%	1.3	5.0	4.8	2.1	1.8	-	-
Global Macro	642	22%	-2.9	-2.0	-3.7	3.9	2.2	3.1	0.0
Opportunistic	95	3%	12.1	-	-	-	-	-	-
Distressed	33	1%	1.4	4.6	4.8	-1.2	3.3	4.1	0.9

<sup>\*</sup> Inception date for Absolute Return was July 1, 2007. Prior to March 1, 2009, the portfolio benchmark was 1 Month T-Bill+4.5%; thereafter it was 50% HFRX Absolute Return/50% HFRX Market Directional, until February 2016 when it became HFRX Absolute Return



## Real Estate Performance

Net Returns (%)	Market Value	•				Annualized Returns					
As of March 31, 2017	(\$ Million)	% Allocation	3 Month	Fiscal YTD	1 Year	3 Year	5 Year	7 Year	10 Year		
Real Estate	3,018	100.0%	2.1	4.2	8.0	12.0	12.4	13.5	1.2		
NCREIF Funds Index-Ope Core Equity Index (lag			1.9	5.7	7.8	11.2	11.2	12.6	1.1		
Value Added			0.2	(1.5)	0.2	0.8	1.2	0.9	0.1		
Core	1,539	51%	2.7	4.4	7.4	11.9	12.1	-	-		
Value-Added	1,146	38%	2.3	5.6	9.3	12.6	12.3	-	-		
Opportunistic	333	11%	1.7	6.7	9.0	9.7	11.0	-	-		

<sup>\*</sup> Underlying strategy returns are calculated by an external consultant, and provided on a quarterly lag once quarterly values are finalized



## Real Assets Performance

Net Returns (%)	Market Value		Annualized Returns						
As of March 31, 2017	(\$ Million)	% Allocation	3 Month	Fiscal YTD	1 Year	3 Year	5 Year	Since Inception	
Real Asset	934	100.0%	2.0	7.3	5.5	(3.4)	(0.2)	4.6	
Actual Real Asset Returns		***************************************	2.0	7.3	5.5	(3.4)	(0.2)	4.6	
Energy	197	21%	2.1	21.3	10.9	(21.9)	(12.0)	(2.3)	
Infrastructure	251	27%	3.7	7.5	7.9	9.7	10.4	8.8	
Opportunistic	331	35%	(1.4)	2.6	4.1	4.4	5.5	6.0	
Timberland/Agriculture	155	17%	2.8	1.4	-	5.6	3.2	5.2	

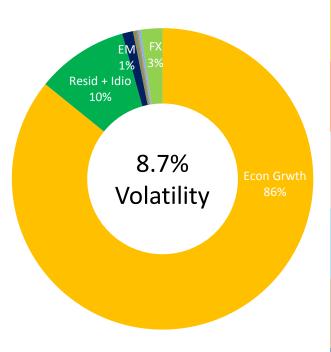
<sup>\*</sup> Inception date for Real Assets is April 1, 2010



# How are we Managing Risk in our Pension?



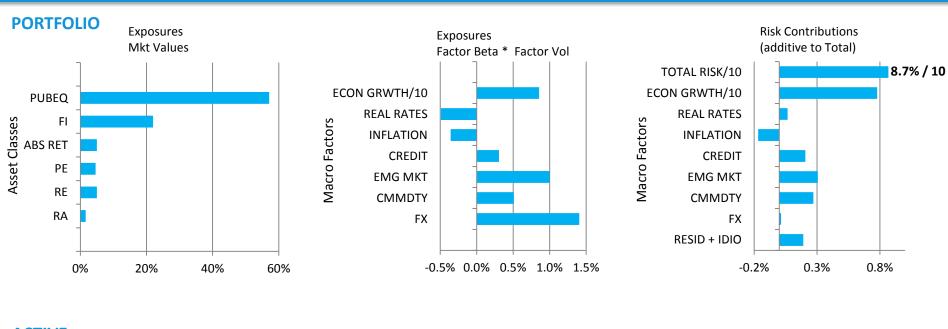
## High Level Macroeconomic Risk Factors

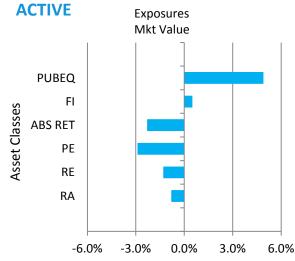


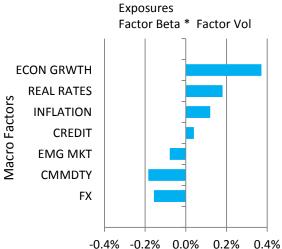
Factor Name	Factor Description
Economic Growth	Often correlated to broad-market equity index returns
Real Rates	Inflation-linked bond returns
Inflation	Return of long nominal bonds, short inflation-linked bonds portfolio
Credit	Return of long corporate bonds, short nominal bonds portfolio
Commodity	Weighted GSCI Commodity index returns
Emerging Markets	Equally weighted basket of EM Assets

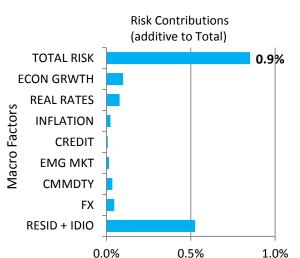


## Asset Classes versus Macroeconomic Factors





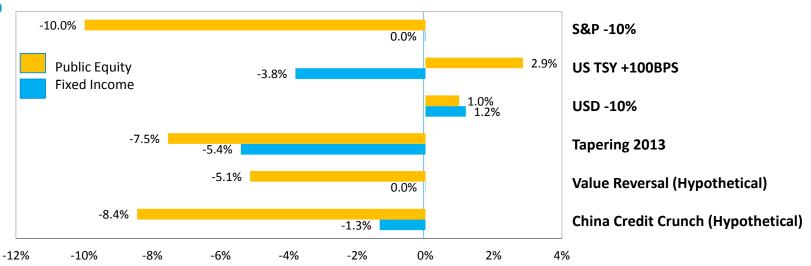




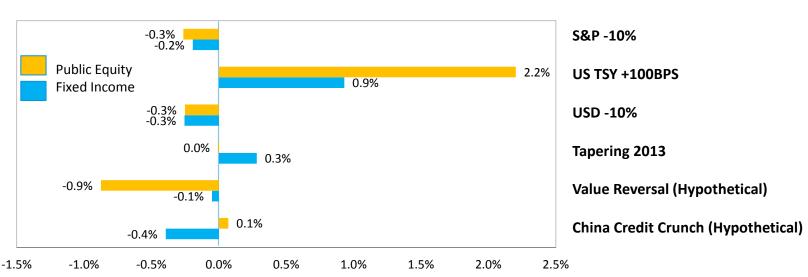


## **Stress Tests and Scenario Analysis**





#### **ACTIVE**



As of March 31, 2017

\* stressed gain/loss given as a % of asset class NAV



### **UCRP Risk Measurement**

	Beta vs Benchmark	Portfolio Risk (%)		Benchmark Risk (%)		Active R	Active Risk (%)	
Name	Current	Standalone Volatility	QoQ Change	Standalone Volatility	QoQ Change	J	QoQ Change	
UCRP Total	1.01	8.7	(0.7)	8.6	(0.9)	0.9	(0.1)	
Public Equity	1.00	11.8	(1.3)	11.8	(1.4)	1.3	(0.1)	
Fixed Income	0.86	2.8	(0.2)	3.3	0.2	0.6	0.4	
Absolute Return	0.38	2.9	0.4	5.0	(0.6)	3.8	(0.5)	
Private Equity <sup>(1)</sup>	1.00	21.2	(1.3)	21.2	(1.3)	0.0	0.0	
Private Real Estate	1.30	13.2	0.0	9.8	(0.5)	4.7	0.5	
Real Assets <sup>(1)</sup>	1.00	35.8	(2.6)	35.8	(2.6)	0.0	0.0	
Cash	0.09	0.4	(0.0)	3.8	(0.1)	3.5	(0.1)	

<sup>(1)</sup> Private Equity and Real Assets do not have standalone (line item) tracking error as per policy, but may contribute to contribute to total portfolio Tracking Error due to strategic asset allocation over/underweights



## Pension Policy Benchmark

Asset Class	Policy Benchmark Component	Target
Total Public Equity	I Public Equity MSCI All Country World Index Net – IMI – Tobacco Free	
Total Fixed Income		21.5%
U.S. Core Fixed Income	Barclays U.S. Aggregate Bond Index	13.4%
High Yield Debt	Merrill Lynch High Yield Cash Pay Index	2.9%
Emerging Market Debt	JP Morgan Emerging Markets Bond Index Global Diversified	2.4%
TIPS	Barclays U.S. TIPS	2.8%
<b>Total Other Investments</b>		23.5%
Private Equity	Actual Private Equity Returns	7.5%
Absolute Return	HFRI Fund of Funds Index effective July 2016. Prior was a combination of	7.3%
	weighting of HFRX Absolute Return and HFRX Absolute Return Market	
	Directional since 2009	
Real Estate	NCREIF Funds Index-Open End Diversified Core Equity Index	6.3%
Real Assets	None	2.4%
Cash		2.8%