The University of California	
Future Challenges and Opportunities Charlene Zettel Regent and Chair of the Compliance and Audit Committee Nathan Brostrom Executive Vice President Business Operations	
Senior Vice President and Chief Compliance and Audit Officer	
Challenges	
Retain Status as a Premier Public University System in the United States	
Achieve UC's Mission of Teaching, Research and Public Service	
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Challenges

- 1. Retain Status as a Premier Public University System in the United States
 - Stay Competitive: Cost, Value and Quality
 - Attract World Renown Faculty and Researchers
 - Attract a Diverse and High Achieving Student Population

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Challenges

- 2. Achieve UC's Mission of **Teaching**, Research and Public Service
 - Campus Security and Safety
 - Guns and Violence on Campus
 - Campus Climate
 - Student Mental Health Issues

UNIVERSIT OF 1/29/2013 | 4

Challenges

- 2. Achieve UC's Mission of Teaching, **Research** and Public Service
 - Increased Competition For Research Funds
 - Fostering Discovery And Innovation
 - Supporting International Activities
 - Heightened Focus On Regulatory Compliance

OF CALIFORNIA 1/29/2013 | 5

Challenges

2. Achieve UC's Mission of Teaching, Research and **Public Service**

Health Care Enterprise

- Increasing Regulatory Environment Added Costs
 - Data Privacy/Security
 - Affordable Care Act (ObamaCare)
 - Physician Conflicts of Interest

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1/29/2013 6

Challenges

2. Achieve UC's Mission of Teaching, Research and **Public Service**

Public Accountability

- Effective Governance Demonstrated Stewardship
- Transparency Institutional Reputation

1/29/2013 | 7

